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**Government
of South Australia**

South Australian Fire and Emergency Services Commission (SAFECOM) 2022-23 Annual Report

South Australian Fire and Emergency Services Commission

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To:

The Hon Joe Szakacs MP

Minister for Police, Emergency Services and Correctional Services

This annual report will be presented to Parliament to meet the statutory reporting requirements of the *Fire and Emergency Services Act 2005* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the South Australian Fire and Emergency Services Commission by:



Julia Waddington-Powell
Chief Executive

Date: 31 / 10 / 2023

From the Chairman of the SAFECOM Board



I am pleased to endorse the 2022-23 Annual Report for the South Australian Fire and Emergency Services Commission (SAFECOM).

Through its statutory responsibilities, SAFECOM continues to closely partner with the South Australian Country Fire Service (CFS), South Australian Metropolitan Fire Service (MFS) and South Australian State Emergency Service (SES) in the provision of strategic policy planning, governance, corporate services, and strategic project management.

The SAFECOM Board has focused on a number of strategic objectives, including the development of an ICT Strategy and improvements in managing risk. The ICT strategy provides a roadmap to manage emerging cybersecurity risks, and support mission critical operational systems. A considerable amount of work has been undertaken to improve our governance and oversight arrangements. I am particularly pleased with the development and implementation of the Risk Management Framework and Policy.

South Australia's emergency services continue to provide exemplary service to our community both in the face of genuine emergency situations and in the essential planning and development work required to ensure they are ready to perform when required.

I would like to thank my fellow Board members and our entire team ably lead by Julia Waddington-Powell and commend this report to the Parliament.

From the Chief Executive



I am pleased to submit the 2022-23 Annual Report for the South Australian Fire and Emergency Services Commission (SAFECOM).

Automatic Vehicle Location (AVL) technology has been implemented across the emergency services sector (ESS) for the safety and well-being of responders. The implementation phase commenced in September 2021 and was completed in December 2022. This initiative forms one of a number of actions borne out of the Independent Review into the 2019/20 Bushfire Season.

2022-2023 saw significant operational activity. The State Emergency Information Call Centre Capability (SEICCC) supported the SES, Housing SA and the Department of the Premier and Cabinet in providing call centre services for the Murray River flood event. The SEICCC was first activated in November 2022 and responded to over 5000 calls across response, relief, and recovery information lines, with operations ceasing in May 2023.

Throughout 2023 we have seen significant growth in the Alert SA application. Since Alert SA was first launched in December 2019, there have been over 337,000 downloads of the application, 11,000 incidents processed, and 82 million notifications published. The enhanced version of Alert SA will incorporate warnings and information from the SES with the aim of developing the Alert SA app into a multi-hazards application.

The 2023 State Budget provided additional funding for the Mental Health and Wellbeing Program which will allow for the program to expand and continue to promote a powerful message about destigmatising mental health in the workplace. Our recently implemented therapy dog program has proved to be invaluable to our volunteers and staff; we have been fortunate to have Maxi and Smoke visit our workplaces and work with volunteers and staff to reduce stigma and to encourage conversations about our mental health.

I would like to thank the SAFECOM Board, SAFECOM staff, the Chief Officers of the CFS, MFS and SES, and their staff and volunteers for their dedication to the safety of our communities.



Julia Waddington-Powell

Chief Executive

SAFECOM

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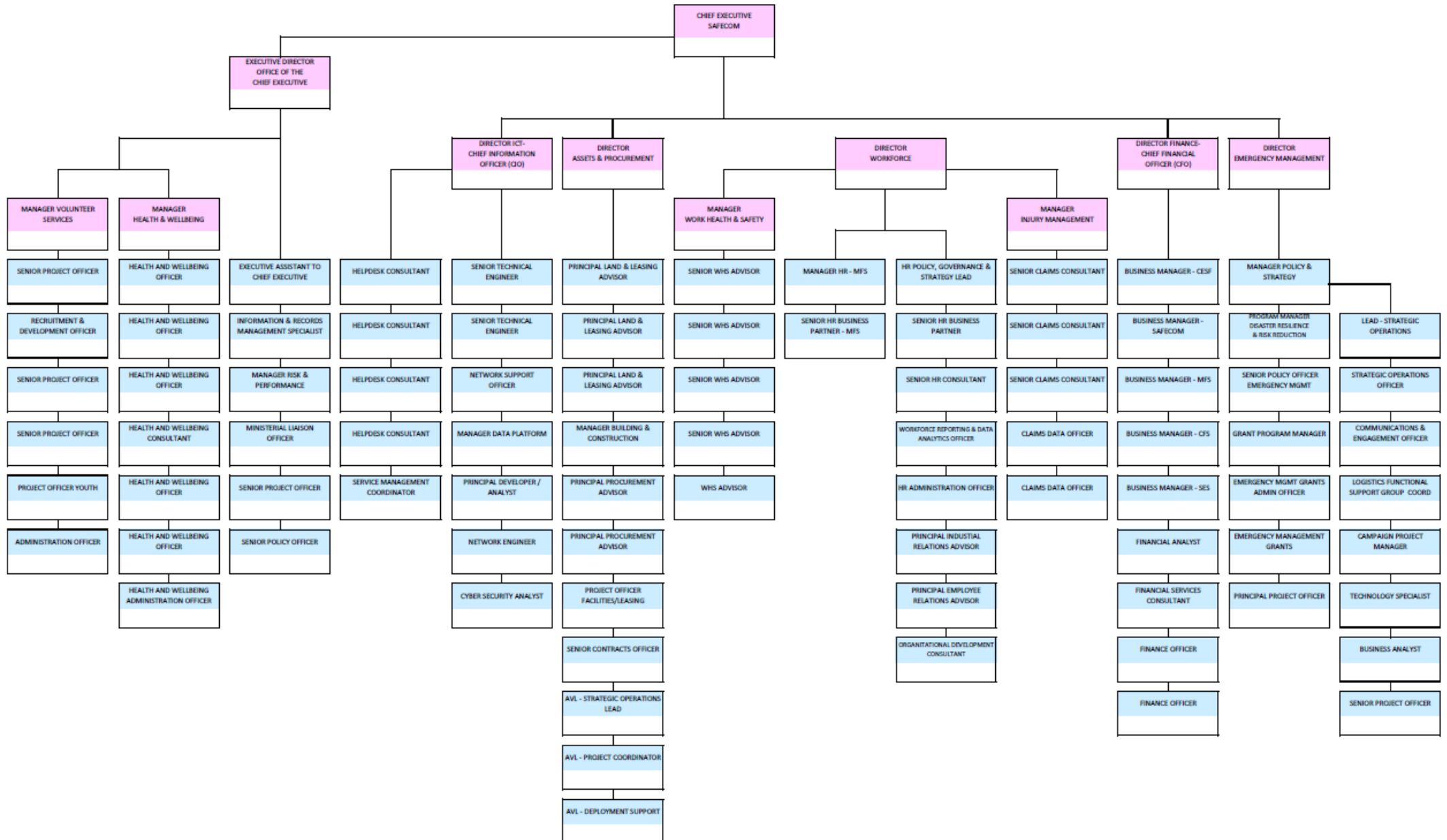
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Overview: about the agency

Our strategic focus

Our Purpose	To create a safer community by providing a unified strategic direction to the Emergency Services Sector (ESS) for Service Delivery, Governance and Accountability.
Our Vision	A trusted Fire and Emergency Services Sector building Safer and more Resilient Communities.
Our Values	Service, Professionalism, Trust, Respect, Collaboration and Engagement, Honest and Integrity, Courage and Tenacity and Sustainability.
Our functions, objectives and deliverables	<p>The primary role of the ESS is to prevent the loss of life, property, environment and infrastructure through reducing the impact of fires and other emergencies on our community. This is achieved not only through ongoing investment in emergency response equipment and trained personnel, but also through the provision of emergency warning systems and promotional material that promotes resilience and empowers all South Australians to be prepared for fire and other emergencies.</p> <p>SAFECOM provides corporate and operational support services that are integral in allowing the ESS agencies to provide the frontline services that directly support and protect the community of South Australia. SAFECOM also provides strategic leadership across whole of Government in relation to emergency management.</p> <p>SAFECOM is administered by the SAFECOM Board which comprises of an Independent Member (Presiding Member), the Chief Executive, SAFECOM, the Chief Officers CFS, MFS and SES, nominees of the United Firefighters Union, CFS Volunteer Association and SES Volunteer Association, and two independent members appointed by nomination of the Minister for Police, Emergency Services and Correctional Services.</p>

Our organisational structure



Changes to the agency

During 2022-23 there were no changes to the agency's structure and objectives because of internal reviews or machinery of government changes.

Our Minister



The Hon Joe Szakacs MP is the Minister for Police, Emergency Services and Correctional Services.

Legislation administered by the agency

Fire and Emergency Services Act 2005

Other related agencies (within the Minister's area/s of responsibility)

South Australian Country Fire Service (CFS)

South Australian Metropolitan Fire Service (MFS)

South Australian State Emergency Service (SES)

The agency's performance

Performance at a glance

SAFECOM provides corporate governance direction and business support to the emergency services sector including finance, facilities, assets and procurement, human resources, information technology, volunteer services, mental health and wellbeing, work health safety and injury management services.

Borne out of the Independent Review into South Australia's 2019-20 Bushfire Season, the deployment and progressive roll-out of Automatic Vehicle Location (AVL) system commenced in 2021 and was completed in December 2022. AVL provides significant enhancement to the safety of crews in the event of dangerous fire conditions and improves the response and coordination of resources during emergencies in South Australia.

Mental Health initiatives including Mental Health First Aid, Suicide Prevention Awareness and the Mentally Healthy Workplaces Framework continue as key wellbeing pillars to ensure that volunteers and staff continue to be supported in keeping communities safe.

The ongoing implementation of recommendations made in the ReturnToWorkSA Audit is a key strategic priority for ESS to ensure legislative standards and benchmarks are maintained and that workers including those injured are managed to the highest standards.

SAFECOM chairs the ESS Climate Change Advisory Group, coordinating climate change adaptation and mitigation strategies across the emergency services sector (ESS) to ensure all risks and impacts to the sector and community are considered and are consistent with the SA Government Climate Change Actions.

SAFECOM continues to build resilience and reduce disaster risk through its administration of state and commonwealth grants funding initiatives and implementation of South Australia's Disaster Resilience Strategy "*Stronger Together*".

Agency response to the Murray River Floods

SAFECOM provided emergency management support during the course of the Murray River floods. Through the Logistical Functional Support Group (LFSG) SAFECOM provided logistical support to agencies responding and those supporting community relief and recovery.

SAFECOM's State Emergency Information Call Centre Capability (SEICCC) supported SES, Housing SA and Department for Premier and Cabinet in providing call centre services for the Murray River flood event. The SEICCC was first activated in November 2022, over 5000 calls were taken across response, relief and recovery information lines, with operations ceasing in May 2023.

Agency specific objectives and performance

Agency objectives	Indicators	Performance
<p>Provide strategic leadership in whole of government emergency management and contribute to policy development and provision of advice at state and national level.</p>	<p>Sound policy advice is provided to the executive and Minister for Emergency Services.</p> <p>Effective contribution made to strategic emergency management policy and initiatives at the state level.</p> <p>Effective coordination of jurisdictional input into national emergency management strategy, policy, and projects.</p>	<p>SAFECOM actively contributes to the following committees:</p> <p>State Emergency Management Committee and it's sub-committees:</p> <ul style="list-style-type: none"> • Resilience, Recovery and Engagement Sub-committee (Chair), • Emergency Management Assurance Sub Committee (Chair), <p>Australia-New Zealand Emergency Management Committee and its sub-committee:</p> <ul style="list-style-type: none"> • Community Outcomes and Recovery Sub-committee. • Mitigation and Risk Sub-committee. <p>Engagement with National Emergency Management Agency reviews and processes including the development of the second National Action Plan for the National Disaster Risk Reduction package evaluation.</p> <p>ANZEMC Governance Review, and development of the SysMel Framework for the National Disaster Risk Framework.</p> <p>Minister for Emergency Services effectively briefed for National Emergency Management Ministers meetings.</p>
<p>Administer the National Partnership Agreement for Disaster Risk</p>	<p>Administer round three of the Disaster Risk Reduction (DRR) and Round Two of the</p>	<p>Grant funding allocated to fourteen (14) projects in round three - total of \$3.96M, and six</p>

Reduction on behalf of the Minister for Emergency Services.	<p>State Strategic Projects (SSP) Grants Streams.</p> <p>Determine Round Three priorities for the State Strategic Projects (SSP) grants stream.</p>	<p>(6) projects in Round two – total of \$2.10M.</p> <p>The State allocated \$2.2m to SSPs in 2023-24 would focus on capability and capacity.</p> <p>The 2022-23 National Partnership Agreement Annual Performance Report was submitted to the Commonwealth in April 2023.</p>
Administer the Commonwealth's Emergency Response Fund (ERF) on behalf of the Minister for Emergency Services.	Support DEW, as flood and coastal marine lead, to administer rounds one, two and three of the ERF.	The Schedules to the Federation Funding Agreements for the South Australian National Flood Mitigation Infrastructure Program (NFMIP) and Coastal and Estuarine Risk Mitigation Program (CERMP) were signed by both the Commonwealth and State Emergency Management Ministers.
Lead disaster resilience and risk reduction via Stronger Together: SA's Disaster Resilience Strategy and the National Disaster Risk Reduction Framework) across the Prevention, Preparedness, Response and Recovery phases of emergency management, all hazards and all sectors.	<p>Report on the implementation of <i>Stronger Together</i>, South Australia's Disaster Resilience Strategy.</p> <p><i>Stronger Together</i> is a key strategic document used to inform Disaster Risk Reduction Grants decision-making.</p>	<p>Delivering on <i>Stronger Together</i>, SA's Disaster Resilience Strategy 2019- 2024:</p> <p>The Systemic impact of our grant funded projects in relation to reducing disaster risk and building disaster resilience has been demonstrated using an online tool developed by Wicked Labs.</p> <p>This tool also identifies gaps in funding allocation that can be addressed through subsequent grant funding rounds.</p> <p>20 approved grants were aligned to Stronger Together; this brings the total to 40 grants that have been approved since the commencement of the program, all of which align to one or more of SA's Disaster Resilience Strategy and the National Disaster Risk Reduction Framework</p>

Lead by example through the application of innovation, collaboration and co-design to contribute to Emergency Services Sector (ESS), state and national emergency management priorities and initiatives.	Apply an innovative, collaborative and user centred design approach to support state and national initiatives.	<p>Through funding provided from the innovation stream of the National Partnership Agreement, SAFECOM has engaged with emergency management colleagues across government, non-government and private enterprise to produce 100 innovation ideas to reduce disasters and build resilience. These ideas have been shortlisted produce a small number of ideas that may be developed beyond concept.</p> <p>SAFECOM hosted a forum with government and non-government agencies to address knowledge gaps in South Australia that may be addressed through research, relative to natural hazards, resilience and disaster risk reduction. This forum was attended by government and non-government agencies with emergency management responsibilities and discussions were facilitated by NHRA. The forum resulted in a number of research proposals that will be considered for future development</p>
Provide effective logistics support to response and recovery operations for major emergencies and disasters.	All requests for logistics support met to required standard and within required timelines.	<p>The Logistical Function Support Group (LFSG) established a RAT Close Contact Program that set-up and provided ongoing management of 55 RAT Collection sites across SA with the sites transitioned to SA Pathology in December 2022. Logistics support was provided to the SA State Emergency Service (SES) for the Murray River flood event. This included embedding LFSG members into the SES State Control Centre and providing DPC with logistical support in the IMT for</p>

		<p>Recovery of the Murray River flood event. The LFSG participated in the PIRSA planning for Foot and Mouth, and Lumpy Skin Disease.</p> <p>A revision of the LFSG Plan was completed as a supporting plan to the State Emergency management Plan (SEMP).</p>
<p>Effective leadership of the ESS response to increasing climate risk including through the ESS component of the State Government Climate Change Actions..</p>	<p>Chair and Secretariat support provided to the ESS Climate Change Advisory Group.</p> <p>Effective advice on relevant climate change issues provided to the ESS Executive.</p> <p>Reporting requirements against ESS actions in the SA Government Climate Change Actions are met.</p>	<p>The ESS Climate Change Advisory Group held 1 formal meeting and 2 out of session meetings in the 2022-23 financial year. Members received regular updates on relevant aspects of the South Australian Government Climate Change Actions.</p> <p>The SAFECOM Board endorsed climate risk as a strategic priority, and subsequently participated in an ESS Climate Change Roundtable event in June 2023 where future priority actions for the sector were outlined.</p> <p>Participated in the SA Government Climate Change Action Steering Group held in 2022-23.</p> <p>Provided responses to the planning system implementation review and proposed updates to the <i>Climate Change and Greenhouse Emissions Reduction Act 2007</i>.</p> <p>SAFECOM was represented at the inaugural SA Industry Climate Change Conference held in April 2023.</p> <p>The ESS reported twice against ESS actions in the SA Government Climate Change Action Plan.</p>

Corporate performance summary

This information is addressed in the Financial Performance section of this report. Individual KPIs for each of the ESS agencies (CFS, MFS and SES) will be available in their respective Annual Reports, as published on the agencies' websites.

Employment opportunity programs

Program name	Performance
Disability Action and Inclusion Plan (DAIP)	<p>The State Disability Inclusion Plan – Inclusive SA was reviewed in 2022, in line with the requirements of the Disability Inclusion Act 2018 (SA)</p> <p>The interim review sets the foundations for South Australia by:</p> <ul style="list-style-type: none"> • Commencing the alignment to the new Australian Disability Strategy • Responding to the health and wellbeing challenges of the COVID-19 pandemic • Improving existing actions to better reflect community needs. <p>Following this interim review, the ESS DAIP was reviewed, and actions aligned to the State Outcome Areas and Actions. The ESS Review of the DAIP highlighted the status of actions for each agency. The ESS HR Committee/Disability Advisory Group have carriage of leading the achievement of outstanding actions.</p>

Agency performance management and development systems

Performance management and development system	Performance
Performance Review and Development Program (PRD)	<p>SAFECOM's Performance Review and Development (PRD) system is aligned to the guidelines issued for the SA public sector by the Commissioner for Public Sector Employment (CPSE) and incorporates performance and development reviews on a biannual basis.</p> <p>As at 31 December 2022, 35 SAFECOM employees had a formal PRD conversation constituting approximately 37.5% of SAFECOM employees.</p> <p>As at 30 June 2023, 59 SAFECOM employees had a formal PRD conversation constituting approximately 61.5% of SAFECOM employees.</p> <p>This increase (24%) in compliance can in part be attributed promotion and reinforcing the value of PRD's to both the employee and managers, but also a change in reporting practice which provides more accurate data.</p>

Injury Management Programs

Program name	Performance
Building Safety Excellence Targets	<p>Claims determination within 10 days continues to be low at 44% against the OCPSE Work Health Safety Injury Management (WHSIM) target performance measure of 80% (noting that SAFECOM data is inclusive of presumptive cancer claims, death claims, ex gratia payments and additional compensation claims unique to this sector). These claims are by their nature complex and take a significant amount of time to investigate and determine.</p> <p>Where claims cannot be determined within the 10 days there was 100% compliance with offering interim benefits.</p>
Reporting and Compensability	<p>Performance dashboard reports have been developed for each agency and provided on a monthly basis.</p> <p>Reconciliation for SIMS payments against GL finance has now commenced and is undertaken on a monthly basis.</p>
Claims Management	Injury Management system improvements are ongoing and are underpinned by the development of Injury Management Framework, Policy and Operational Manual.

Injury Management costs SAFECOM	Current year 2022-23	Past year 2021-22	% Change (+ / -)
Total gross workers compensation expenditure (\$)	49,680	114,181	-56.74%
Income support payments – gross (\$)	6,368	69,042	-90.78

Injury Management costs Emergency Services Sector	Current year 2022-23	Past year 2021-22	% Change (+ / -)
Total gross workers compensation expenditure (\$)	8,031,031	7,012,030	14.53
Income support payments – gross (\$)	2,643,122	1,976,983	33.69

***before third party recovery*

Work Health and Safety

Program name	Performance
Gov Safety	The implementation of the Gov SAfety system (transitioned from MySAfety June 2022) is complete with including additional training and resource materials provided to agencies between March 2022 and July 2023. Agency uptake and ownership of reporting and investigation processes has improved markedly.
Assurance	Due diligence training was provided by Maddocks Law Firm with representatives from all agencies and the SAFECOM Board including a workshop based on emergency sector scenarios. This provided the relevant mandatory training to agency officers and next line management to enable awareness and understanding of their responsibilities under the WHS Act so they can discharge their due diligence duties accordingly. The sessions were recorded to enable future training as required.
Reporting	Significant improvements to reporting on Gov SAfety statistics for incidents and hazards has allowed for streamlined dashboard-style reports which now reflect consistent data reporting for each agency and allow the SAFECOM Board to have greater oversight of WHS.
Service Delivery Refocus	A service delivery review was undertaken over a 6-month period resulting in a number of recommendations supported by the SAFECOM Board. As a result, a number of program transitions have been implemented which has seen the agencies better placed to uphold their PCBU responsibilities.

Workplace injury claims Emergency Services Sector	Current year 2022-23	Past year 2021-22	% Change (+ / -)
Total new workplace injury claims	202	214	-5.61%
Fatalities	1	3	-66.67%
Seriously injured workers*	20	2	900.00%
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	26.66	27.50	-3.05%

**number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)*

Workplace injury claims SAFECOM	Current year 2022-23	Past year 2021-22	% Change (+ / -)
Total new workplace injury claims	2	1	100.00%
0	0	0	0.00%
Seriously injured workers*	0	0	0.00%
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	0.00	0.00	0.00

**number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)*

Work health and safety regulations	Current year 2022-23	Past year 2021-22	% Change (+ / -)
Number of notifiable incidents (<i>Work Health and Safety Act 2012, Part 3</i>)	10	6	-40%
Number of provisional improvement, improvement and prohibition notices (<i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i>)	8	4	-50%

Mental Health and Wellbeing services

Program name	Performance
Employee Assistance Program (EAP) for volunteers and staff, including Critical Incident Response for volunteers and staff	<p>A panel of four (4) EAP providers deliver the Employee Assistance Program for staff, volunteers, and their families in addition to critical incident stress response sessions which are facilitated for volunteers and staff following a potentially traumatic event.</p> <p>During the 2023-2023 financial year 370 individuals accessed mental health professionals through the EAP. Additionally, 31 Critical Incident Stress Group sessions have been conducted.</p>
Future Initiatives	<p>SAFECOM has been allocated significant ongoing funding to deliver the mental health and wellbeing program. Five (5) focus areas will be embedded into the already existing program. These include a Leadership and Mental Health Awareness Program, Child, Youth and Family Program, Suicide Prevention Training for Leaders, review and expansion of the Peer Support Program, and Mental Health First Aid training.</p>
Mental Health Wellbeing Framework, Strategic Plan and Action Plan	<p>The ESS Mental Health and Wellbeing Strategic Plan aimed at maintaining Mentally Healthy Workplaces has been developed in consultation with the agencies and will be implemented and launched toward the end of 2023. The plan commits agencies to:</p> <ul style="list-style-type: none"> • Endeavour to implement strategies, policies, structures, processes, protocols, and standards to prevent or minimise the effects of workplace stress and critical incidents as they occur. • Act early to intervene and mitigate the negative impact of stress and trauma which inevitably occurs in both the volunteer and employee workplace. <p>The development of action plans to support the strategy will take a co-designed approach alongside relevant stakeholders including staff and volunteers across the ESS.</p>
Mental Health First Aid Training for volunteers	<p>In partnership with the CFS Wellbeing Officer, funded by the CFS Foundation, 27 Mental Health First Aid Courses have been delivered to volunteers and staff across CFS, SES and SAFECOM.</p>

Volunteer Peer Support Program	<p>The SAFECOM Volunteer Peer Support Program has 29 Peer Support Officers (PSO's) across CFS and SES who have assisted in 31 group sessions for Critical Incident Stress Response, one on one Psychological First Aid, and delivery of Psychoeducation to many brigades and units.</p> <p>The PSO's supported agencies throughout the Murray River flood event, undertaking regular welfare checks for personnel deployed in incident management teams and after field deployments.</p>
Stress, Trauma and Suicide Prevention sessions or volunteers	<p>The 90-minute interactive education session targeted to volunteers has continued to be delivered across the state. These sessions include debunking suicide myths and equipping volunteers to have conversations on suicide prevention.</p> <p>Sixteen sessions have been delivered in the past financial year by a combination of the SAFECOM Health and Wellbeing team and experienced PSO's.</p>
Stress Prevention and Management (SPAM) 24/7 helpline for volunteers and staff	<p>Four staff members share a 24/7 on-call roster for one week each month.</p> <p>The SPAM helpline has received over 597 calls during the past financial year.</p>
Therapy Dog Program	<p>The therapy dog project was trialled and is now endorsed as an embedded adjunct to the health and wellbeing program.</p> <p>The therapy dogs, Maxi and Smoke attend ESS HQ, CFS regional sites and SES units on a regular basis. During the Murray River Flood event the therapy dogs visited the Incident Management Teams in Loxton, Keswick, Murray Bridge and Renmark.</p>
Health and Wellbeing Online Course	<p>An online, six module program in Mental Health and Wellbeing has been developed, aimed at raising awareness and providing coping mechanisms for stress, trauma and anxiety. Additional modules are focussed on topics as depression, suicide, self-help strategies and having a meaningful conversation. The course will be piloted and launched later this year and will be promoted across the sector.</p>

***before third party recovery*

Executive employment in the agency

Executive classification	Number of executives
EXECOD	1
EXEEOA	1

The [Office of the Commissioner for Public Sector Employment](#) has a workforce information page that provides further information on the breakdown of executive gender, salary and tenure by agency.

Financial performance

Financial performance at a glance

The following is a summary of the overall financial position of the agency. The information is unaudited. Full audited financial statements for 2022-2023 are attached to this report.

Statement of Comprehensive Income	2022-23 Budget \$000s	2022-23 Actual \$000s	Variation \$000s	Past year 2021-22 Actual \$000s
Total Income	38 970	38 444	526	37 012
Total Expenses	37 012	35 567	1 445	31 252
Net Result	1 958	2 877	- 919	5 760
Total Comprehensive Result	1 958	2 877	- 919	5 760

Statement of Financial Position	2022-23 Budget \$000s	2022-23 Actual \$000s	Variation \$000s	Past year 2021-22 Actual \$000s
Current assets	20 069	22 132	-2 063	18 533
Non-current assets	14 616	13 260	1 356	14 677
Total assets	34 685	35 392	-707	33 210
Current liabilities	5 209	5 067	142	5 162
Non-current liabilities	13 383	13 296	87	13 896
Total liabilities	18 592	18 363	229	19 058
Net assets	16 093	17 029	-936	14 152
Equity	16 093	17 029	-936	14 152

Consultants disclosure

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

Consultancies with a contract value below \$10,000 each

Consultancies	Purpose	\$ Actual payment
Intuito Pty Ltd	Alert SA Public consultation project	\$8,310.00
KPMG	Contractual dispute matter resolution	\$5,167.53

Consultancies	Purpose	\$ Actual payment
	Total	\$13,478

Consultancies with a contract value above \$10,000 each

Consultancies	Purpose	\$ Actual payment
KPMG	IT Strategic Planning Services	\$ 97,686.22
Netstar Australia Pty Ltd	Inspection, assessment, and certification of AVL data, Terminal Dock installation	\$11,000
	Total	\$108,686

See also the [2022-23-Budget-Statement.pdf \(treasury.sa.gov.au\)](https://treasury.sa.gov.au/2022-23-Budget-Statement.pdf) for the total value consultancy and contract expense4s expected for 2022-23 across the South Australian Public Sector.

Contractors disclosure

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

Contractors with a contract value below \$10,000

Contractors	Purpose	\$ Actual payment
All contractors below \$10,000 each - combined	Various	54,165

Contractors with a contract value above \$10,000 each

Contractors	Purpose	\$ Actual payment
Lawson Risk Management Service	Injury claims management service	10,140
SynCo Lab Pty Ltd	Facilitation of the SAFECOM strategic workshop	12,250

Contractors	Purpose	\$ Actual payment
St John Ambulance Australia SA Inc	SEICCC call centre staff	24,885
Datacom Systems Pty Ltd	Azure cloud security uplift	190,333
Intuito Pty Ltd	Alert SA Public consultation project	38,249
BDNA Group Pty Ltd	Automatic vehicle location solutions architecture services	100,128
Off the Ridge Trust	RAT Distribution – Support Services	86,956
Escalate Consulting Pty Ltd	Automatic vehicle location solutions architecture services	75,730
Nation Creative Pty Ltd	ESS HQ building signage designs	98,410
NTT Australia P/L	ESO tenancy migration	116,610
Australian Red Cross	RAT Distribution – Support Services	549,914
Surf Life Saving South Australia	RAT Distribution – Support Services	3,131,390
Traffic SA Management Pty Ltd	RAT Distribution – Support Services	204,549
	Total	\$ 4,639,546

A contractors or consultant listed above may be consolidated and engaged to perform multiple services for the agency for 2022-23.

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

Risk management

In collaboration with the Board, Risk and Performance Committee (RPC) and agencies, SAFECOM has reviewed and formalised an updated risk governance structure during the 2022/2023 reporting period. The updated governance structure is implemented through a defined operating model which ensures management action, governing body oversight and transparent risk reporting.

SAFECOM's commitment to continuous improvement has seen the review of our risk management systems. In collaboration with the Board, RPC and agencies, SAFECOM has formalised updated risk management architecture comprising principles, frameworks and processes specific to the context of the SA Emergency Services Sector.

Our risk management systems provide for a holistic, sector wide approach enabling risks and opportunities across the sector to be identified, understood, and managed. Our approach ensures risk management is a core responsibility of all sector roles, is considered during planning and decision making, and is integrated with delivery of sector and SA Government outcomes.

Fraud detected in the agency

Category/nature of fraud	Number of instances
0	0

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

Strategies implemented to control and prevent fraud

SAFECOM maintains a governance structure and internal controls that are designed to prevent, detect and minimise the impact of fraud including;

- Fraud, corruption, misconduct and maladministration policy, procedure and control plan.
- Financial, procurement and human resources policies and procedures.
- A Risk and Performance Committee that reports to the SAFECOM Board.
- Regular financial monitoring and reporting.

Additional strategies implemented by SAFECOM during the 2022/23 reporting period to strengthen internal controls have included:

- Extension of conflict-of-interest declarations using a risk-based approach that considers delegated authority and job tasks.
- Strengthening of systems across the emergency services sector aligned with the ICAC's conflict of interest report to prevent potential conflicts of interest and their identification, disclosure, and management.

All staff are required during the induction process to read and understand the SA Public Sector Code of Ethics and complete associate online training.

Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

0

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Reporting required under any other act or regulation:

Act or Regulation	Requirement
<i>Fire and Emergency Services Act 2005</i>	Division 7 – Accounts, audits and reports Section 22 – Annual reports (1) The Commission must, on or before 31 October in each year, provide to the Minister a report on the activities of the ESS during the preceding financial year (and not need to provide a report under the <i>Public Sector Act 2009</i>).

Act or Regulation	Requirement
<i>Freedom of Information Act 1991</i>	Part 2 – Publication of certain information Section 9 – Publication of information concerning agencies. (1) The responsible Minister for a State Government agency must, at intervals of not more than 12 months, cause an up-to-date information statement to be published in a manner prescribed by regulation. (1a) An agency (other than a State Government agency) must, at intervals of not more than 12 months, cause an up-to-date information statement to be published in a manner prescribed by regulation.

Available on SAFECOM website [here](#)

Act or Regulation	Requirement
<i>Disability Inclusion Act 2018</i>	<p>Part 5 – Disability access and inclusions plans</p> <p>17 – Annual report on operation of disability access and inclusion plan</p> <p>(1) Each state authority must, on or before 31 October in each year, report to the Chief Executive on the operations of its disability access and inclusion plan during the preceding financial year (including the summary of the extent to which the disability access and inclusion plan has been implemented by the state authority).</p> <p>(2) The Chief Executive must, on or before 31 December in each year, provide to the Minister a report summarising the reports received under subsection (1) in respect of the preceding financial year.</p> <p>(3) A report under subsection (2) may be combined with a report under section 14(1) annual report on operation of State Disability Inclusion Plan.</p>

Reporting required under the *Carers' Recognition Act 2005*

Nil.

Public complaints

Number of public complaints reported:

Complaint categories	Sub-categories	Example	Number of Complaints 2022-23
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	0
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	0
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	0
Communication	Communication quality	Inadequate, delayed or absent communication with customer	0
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	0
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	0
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	0
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	0
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	0
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	0

Complaint categories	Sub-categories	Example	Number of Complaints 2022-23
Service quality	Information	Incorrect, incomplete, outdated or inadequate information; not fit for purpose	0
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	0
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	0
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/premises; poor cleanliness	0
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	0
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	0
		Total	0

Additional Metrics	Total
Number of positive feedback comments	0
Number of negative feedback comments	0
Total number of feedback comments	0
% complaints resolved within policy timeframes	0

Service Improvements

N/A

Compliance Statement

SAFECOM is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector	Yes
SAFECOM has communicated the content of PC 039 and the agency's related complaints policies and procedures to employees.	Yes

Appendix: Audited financial statements 2022-2023



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To the Presiding Officer South Australian Fire and Emergency Services Commission Board

Opinion

I have audited the financial report of the South Australian Fire and Emergency Services Commission and the consolidated entity comprising the South Australian Fire and Emergency Services Commission and its controlled entities for the financial year ended 30 June 2023.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the South Australian Fire and Emergency Services Commission and its controlled entities as at 30 June 2023, their financial performance and their cash flows for the year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2023
- a Statement of Financial Position as at 30 June 2023
- a Statement of Changes in Equity for the year ended 30 June 2023
- a Statement of Cash Flows for the year ended 30 June 2023
- notes, comprising material accounting policy information and other explanatory information
- a Statement of Administered Comprehensive Income for the year ended 30 June 2023
- a Statement of Administered Financial Position as at 30 June 2023
- a Statement of Administered Cash Flows for the year ended 30 June 2023
- notes, comprising material accounting policy information and other explanatory information for administered items
- a Certificate from the Presiding Officer of the South Australian Fire and Emergency Services Commission Board, the Chief Executive and the Director Finance, Chief Financial Officer.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the South Australian Fire and Emergency Services Commission and the consolidated entity. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Chief Executive and the Board for the financial report

The Chief Executive is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive is responsible for assessing the South Australian Fire and Emergency Services Commission's and consolidated entity's ability to continue as a going concern, taking into account any policy or funding decisions the government has made which affect the continued existence of the entity. The Chief Executive is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the assessment indicates that it is not appropriate.

The South Australian Fire and Emergency Services Commission Board is responsible for overseeing the South Australian Fire and Emergency Services Commission's and consolidated entity's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987* and section 21(2) of the *Fire and Emergency Services Act 2005*, I have audited the financial report of the South Australian Fire and Emergency Services Commission and the consolidated entity for the financial year ended 30 June 2023.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the South Australian Fire and Emergency Services Commission's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Executive
- conclude on the appropriateness of the Chief Executive's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Chief Executive and the Board about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.



Andrew Richardson
Auditor-General

19 September 2023

OFFICIAL

**South Australian Fire and Emergency Services
Commission
(SAFECOM)**

Financial Statements

For the year ended 30 June 2023

OFFICIAL

South Australian Fire and Emergency Services Commission
Certification of Financial Statements
for the year ended 30 June 2023

We certify that the:

- financial statements of the South Australian Fire and Emergency Services Commission:
 - are in accordance with the accounts and records of the South Australian Fire and Emergency Services Commission;
 - comply with relevant Treasurer's Instructions;
 - comply with relevant accounting standards; and
 - present a true and fair view of the financial position of the South Australian Fire and Emergency Services Commission at the end of the financial year and the result of its operations and cash flows for the financial year.
- internal controls employed by the South Australian Fire and Emergency Services Commission for the financial year over its financial reporting and its preparation of financial statements have been effective.



Julia Waddington-Powell
Chief Executive
South Australian Fire and Emergency Services
Commission
15 September 2023



Julie Best
Director Finance, Chief Financial Officer
15 September 2023



Peter De Cure
Presiding Officer
South Australian Fire and Emergency Services
Commission Board
15 September 2023

South Australian Fire and Emergency Services Commission
Statement of Comprehensive Income
for the year ended 30 June 2023

		Consolidated		SAFECOM Entity	
		2023	2022	2023	2022
	Note	\$'000	\$'000	\$'000	\$'000
Income					
Contributions from the Community Emergency Services Fund					
	2.1	316 406	298 615	20 133	19 593
Appropriation	2.2	28 725	-	-	-
Fees and charges	2.3	7 011	6 881	-	-
Grants and contributions	2.4	13 877	10 048	8 800	3 180
SA Government grants, subsidies and transfers	2.5	20 542	55 818	8 333	13 051
Interest revenues	2.6	635	6	334	-
Other income	2.7	3 256	3 378	844	1 188
Total income		390 452	374 746	38 444	37 012
Expenses					
Employee benefits expenses	3.3	232 953	194 270	10 678	8 835
Supplies and services	4.1	131 963	115 304	19 594	19 395
Depreciation and amortisation	5.1, 5.4	28 858	28 107	1 720	1 336
Grants and subsidies		4 044	2 391	3 574	1 666
Borrowing costs		198	194	1	-
Net loss from disposal of non-current assets	4.2	1 351	247	-	20
Other expenses		27	39	-	-
Total expenses		399 394	340 552	35 567	31 252
Net result		(8 942)	34 194	2 877	5 760
Other comprehensive income					
<i>Items that will not be reclassified to net result</i>					
Gain on revaluation of land and buildings		272	177	-	-
Gains or losses recognised directly in equity		12	(8)	-	-
Total other comprehensive income		284	169	-	-
Total comprehensive result		(8 658)	34 363	2 877	5 760

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

South Australian Fire and Emergency Services Commission
Statement of Financial Position
as at 30 June 2023

	Note	Consolidated		SAFECOM Entity	
		2023 \$'000	2022 \$'000	2023 \$'000	2022 \$'000
Current assets					
Cash and cash equivalents	6.1	38 839	35 548	20 233	9 525
Receivables	6.2	9 233	15 267	1 899	9 008
Other financial assets	6.3	2 950	2 045	-	-
Non-current assets classified as held for sale	6.4	656	509	-	-
Total current assets		51 678	53 369	22 132	18 533
Non-current assets					
Property, plant and equipment	5.1	441 133	429 049	11 946	12 874
Intangible assets	5.4	1 739	1 925	1 165	1 727
Capital works in progress	5.5	53 866	62 565	149	76
Total non-current assets		496 738	493 539	13 260	14 677
Total assets		548 416	546 908	35 392	33 210
Current liabilities					
Payables	7.1	17 643	17 606	2 808	3 153
Employee liabilities	3.4	24 593	22 503	1 278	1 056
Financial liabilities	7.2	1 752	1 681	27	11
Provisions	7.3	9 397	7 852	68	57
Other liabilities	7.4	886	885	886	885
Total current liabilities		54 271	50 527	5 067	5 162
Non-current liabilities					
Payables	7.1	4 643	4 241	169	148
Employee liabilities	3.4	26 971	26 936	1 695	1 538
Financial liabilities	7.2	9 397	9 386	34	10
Provisions	7.3	65 997	58 944	402	318
Other liabilities	7.4	10 996	11 882	10 996	11 882
Total non-current liabilities		118 004	111 389	13 296	13 896
Total liabilities		172 275	161 916	18 363	19 058
Net assets		376 141	384 992	17 029	14 152
Equity					
Retained earnings		158 477	165 178	16 894	14 017
Asset revaluation surplus		217 653	219 815	135	135
Investment market value reserve		11	(1)	-	-
Total equity		376 141	384 992	17 029	14 152

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

South Australian Fire and Emergency Services Commission
Statement of Changes in Equity
for the year ended 30 June 2023

		Investment market value reserve \$'000	Consolidated Asset Revaluation surplus \$'000	Retained earnings \$'000	Total equity \$'000
	Note				
Balance at 1 July 2021		7	220 235	130 387	350 629
Net result for 2021-22		-	-	34 194	34 194
Gain on revaluation of land and buildings during 2021-22		-	177	-	177
Gains or losses recognised directly in equity		(8)	-	-	(8)
Total comprehensive result for 2021-22		(8)	177	34 194	34 363
Transfer between equity components		-	(597)	597	-
Balance at 30 June 2022		(1)	219 815	165 178	384 992
Prior period adjustments		-	-	(193)	(193)
Restated balance at 30 June 2022		(1)	219 815	164 985	384 799
Net result for 2022-23		-	-	(8 942)	(8 942)
Gain on revaluation of land and buildings during 2022-23	8.1	-	272	-	272
Gains or losses recognised directly in equity	8.1	12	-	-	12
Transfers between equity		-	(2 434)	2 434	-
Total comprehensive result for 2022-2023		12	(2 162)	(6 508)	(8 658)
Balance at 30 June 2023		11	217 653	158 477	376 141

		Investment market value reserve \$'000	SAFECOM Entity Asset Revaluation surplus \$'000	Retained earnings \$'000	Total equity \$'000
	Note				
Balance at 1 July 2021		-	161	8 231	8 392
Net result for 2021-22		-	-	5 760	5 760
Total comprehensive result for 2021-22		-	-	5 760	5 760
Transfer between equity components		-	(26)	26	-
Balance at 30 June 2022		-	135	14 017	14 152
Net result for 2022-23		-	-	2 877	2 877
Total comprehensive result for 2022-2023		-	-	2 877	2 877
Balance at 30 June 2023		-	135	16 894	17 029

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

South Australian Fire and Emergency Services Commission
Statement of Cash Flows
for the year ended 30 June 2023

		Consolidated		SAFECOM Entity	
		2023	2022	2023	2022
		\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities	Note				
Cash inflows					
Contributions from the Contributions from the					
Emergency Services Fund		316 406	298 615	20 133	19 593
Appropriation		28 725	-	-	-
SA Government grants, subsidies and					
transfers		16 286	51 273	4 059	5 797
Receipts from fees and charges		12 495	6 881	5 411	-
Receipts from grants and contributions		11 121	10 048	8 802	3 180
Interest received		635	6	334	-
GST recovered from the ATO		16 961	17 299	4 199	3 968
Other receipts		9 919	3 738	6 899	1 181
Cash generated from operations		412 548	387 860	49 837	33 719
Cash outflows					
Employee benefit payments		(218 850)	(206 852)	(10 053)	(9 883)
Payments for supplies and services		(150 854)	(136 187)	(25 280)	(23 253)
Payments of grants and subsidies		(4 044)	(2 391)	(3 574)	(1 666)
Interest paid		(198)	(194)	(1)	-
Cash used in operations		(373 946)	(345 624)	(38 908)	(34 802)
Net cash provided by / (used in) operating activities	8.2	38 602	42 236	10 929	(1 083)
Cash flows from investing activities					
Cash inflows					
Proceeds from the sale of property, plant and	4.2	1 932	1 601	-	-
equipment		1	-	45	45
Proceeds from sale of investments		1 933	1 601	45	45
Cash generated from investing activities					
Cash outflows					
Purchase of property, plant and equipment		(34 353)	(46 559)	(199)	(124)
Purchase of investments		(894)	(45)	(45)	(45)
Payments for the disposal of property		(59)	(34)	-	-
Cash used in investing activities		(35 306)	(46 638)	(244)	(169)
Net cash used in investing activities		(33 373)	(45 037)	(199)	(124)
Cash flows from financing activities					
Cash outflows					
Repayment of principal portion of leases		(1 938)	(1 915)	(22)	(12)
Cash used by financing activities		(1 938)	(1 915)	(22)	(12)
Net cash used in financing activities		(1 938)	(1 915)	(22)	(12)
Net (decrease) / increase in cash and cash equivalents		3 291	(4 716)	10 708	(1 219)
Cash and cash equivalents at the beginning of the reporting period		35 548	40 264	9 525	10 744
Cash and cash equivalents at the end of the reporting period	6.1	38 839	35 548	20 233	9 525

The accompanying notes form part of these financial statements.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

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6.	Financial assets	31
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South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

1. About the Emergency Services Sector

The Consolidated Entity – Emergency Services Sector

The not for profit Consolidated Entity known as the Emergency Services Sector (ESS), consists of the following controlled entities:

- South Australian Fire and Emergency Services Commission (Parent)
- South Australian State Emergency Service (SASES)
- South Australian Country Fire Service (SACFS)
- South Australian Metropolitan Fire Service (SAMFS)

with transactions occurring between these entities.

The ESS operates within the *Fire and Emergency Services Act 2005 (the Act)*.

Section 21 of the Act requires the Commission to have consolidated statements of account for the ESS to be prepared in respect of each financial year.

The consolidated financial statements have been prepared in accordance with AASB 10 *Consolidated Financial Statements* and incorporate the assets and liabilities of all entities comprising the ESS as at 30 June 2023 and the results of these entities for the year then ended. The effects of all transactions between entities in the consolidated entity are eliminated in full. The ESS does not control any other entity and has no interest in unconsolidated structured entities.

South Australian Fire and Emergency Services Commission (SAFECOM) - Parent Entity

The South Australian Fire and Emergency Services Commission (SAFECOM) is established under the Act. SAFECOM is a not-for-profit body corporate and agency of the Crown, established under the Act.

Administered items

SAFECOM has administered activities and resources. As administered, the activities of the Community Emergency Services Fund (the Fund) items are significant in relation to SAFECOM's overall financial performance and position and therefore are disclosed in the administered financial statements (schedule of administered items) at the back of the controlled general purpose financial statements. Except as otherwise disclosed, administered items are accounted for on the same basis and using the same accounting policies as for SAFECOM and the ESS.

1.1. Objectives and Activities

Objectives

SAFECOM has the following objectives:

- to develop and maintain a strategic and policy framework as well as sound corporate governance across the ESS
- to provide adequate support services to the emergency services organisations and to ensure the effective allocation of resources within the ESS
- to ensure relevant statutory compliance by the emergency services organisations
- to build a safer community through integrated emergency service delivery
- to undertake a leadership role in the emergency management
- to report regularly to the Minister about relevant issues.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

1.1. Objectives and Activities (continued)

Activities of SAFECOM

In achieving its objectives, SAFECOM provides strategic and corporate support services to the SACFS, SAMFS, SASES and emergency management initiatives across the state, administering a range of joint state and Commonwealth Government grant funded initiatives. These services are classified under one activity titled "Fire and Emergency Services Strategic Services and Business Support".

Objectives and activities of the Consolidated Entity

The ESS has the objectives of ensuring safer communities and protecting life, property, the environment and economy from fire and other emergencies whilst safeguarding the health and wellbeing of the sector's workforce. In achieving its objectives, the ESS provides support to the community through a workforce consisting of dedicated volunteers and paid staff to deliver professional fire and rescue services to metropolitan, outer metropolitan, regional and rural South Australia and responding to extreme weather and flooding events, road crash, marine, swift water, vertical and confined space rescues.

1.2. Basis of preparation

The financial statements are general purpose financial statements prepared in compliance with:

- section 23 of the *Public Finance and Audit Act 1987* (PFAA)
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the provisions of the *Public Finance and Audit Act 1987*; and
- relevant Australian Accounting Standards.

No Australian Accounting Standards have been adopted early other than AASB 2021-2 which was adopted from 1 July 2021.

The financial statements have been prepared based on a 12-month period and presented in Australian currency. All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000). The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured on a different basis.

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

The ESS is liable for Payroll Tax, Fringe Benefits Tax (FBT) and Goods and Services Tax (GST).

Significant accounting policies are set out throughout the notes.

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office (ATO), in which case GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable; and
- receivables and payables, which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the ATO is classified as part of operating cash flows.

GST receivables/payables associated with administered items transactions are included in SAFECOM statements.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

1.3. Budget performance

The budget performance table compares SAFECOM's outcomes against budget information presented to Parliament (2022-23 Budget Paper 4). The budget amounts have not been adjusted to reflect revised budgets or administrative restructures. The budget process is not subject to audit.

		Original budget 2023 \$'000	SAFECOM Actual 2023 \$'000	Variance 2023 \$'000
Statement of Comprehensive Income	Note			
Income				
Contribution from the Community Emergency Services Fund	a	21 807	20 133	(1 674)
Fees and charges		717	-	(717)
Grants and contributions	b	1 670	8 800	7 130
SA Government grants, subsidies and transfers	c	-	8 333	8 333
Interest		-	334	334
Other		163	844	681
Total income		24 357	38 444	14 087
Expenses				
Employee benefits		9 067	10 678	1 611
Supplies and services	d	11 372	19 594	8 222
Depreciation and amortisation		1 757	1 720	(37)
Grants and subsidies	e	10 581	3 574	(7 007)
Borrowing costs		1	1	-
Other		128	-	(128)
Total expenses		32 906	35 567	2 661
Net result		(8 549)	2 877	11 426
Total comprehensive result		(8 549)	2 877	11 426

The following are brief explanations of variances between original budget and actual amounts. Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

- (a) Due to transfer of funds for the Emergency Services Headquarters shared accommodation to the Emergency Services Organisations.
- (b) Due to Commonwealth grant funding provided for the Coastal Estuarine Risk Mitigation Grant and National Flood Mitigation Infrastructure Program.
- (c) Predominantly due to recovery of funds from SA Health for the logistic support for the Rapid Antigen Test Sites (RATS) and state matching funds provided for the Commonwealth Disaster Risk Reduction grant.
- (d) Primarily due to expenditure for logistic support of the RATS program which was recovered from SA Health.
- (e) Primarily due to lower payments under the Commonwealth Disaster Risk Reduction and the National Flood Mitigation Infrastructure Programs.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

1.4. Budget performance (continued)

		Original budget 2023 \$'000	SAFECOM Actual 2023 \$'000	Variance 2023 \$'000
	Note			
Investing expenditure summary				
Total existing projects	f	2 780	275	2 505
Total leases		-	62	(62)
Total investing expenditure		2 780	337	2 443

Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

- (f) Primarily related to the Automatic Vehicle Location program which was reviewed and reclassified to operating expenditure.

1.5. Significant transactions with government entities

Significant transactions with the SA Government are identifiable throughout this financial report.

The following transactions were significant for the ESS:

- Contributions from the Fund (refer to note 2.1).
- Payments of \$20.123 million to the Attorney-General's Department (AGD) for the Government Radio Network (refer to note 4.1).
- Payments from SA Health and SAPOL of \$6.281 million for COVID-19 operational assistance costs (refer to note 2.5).

The following transactions were significant for SAFECOM:

- Contributions from the Fund (refer to note 2.1).
- Payments from SA Health of \$5.842 million for COVID-19 operational assistance costs (refer to note 2.5).

South Australian Fire and Emergency Services Commission
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2. Income

2.1. Contributions from the Community Emergency Services Fund

Contributions from the fund are recognised as revenue when the ESS obtains control over the funding. Control over contributions is normally obtained upon receipt. Total contributions for the year were ESS \$316.406 million (2022: \$298.615 million) and SAFECOM \$20.133 million (2022: \$19.593 million).

2.2. Appropriation

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Appropriation from Consolidated Account pursuant to the <i>Appropriation Act</i>	5 500	-	-	-
Appropriations from Governor's Appropriation Fund	23 225	-	-	-
Total appropriation	28 725	-	-	-

Appropriation is recognised on receipt.

Appropriation pursuant to the *Appropriation Act* for the ESS consists of \$24.725 million for operational funding and \$4 million for capital projects for the sector.

2.3. Fees and charges

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Fire alarm attendance fees	3 097	2 858	-	-
Fire alarm monitoring fees	3 000	2 913	-	-
Incident cost recoveries	163	384	-	-
Facilities hire fees	90	112	-	-
Fire safety fees	661	614	-	-
Total fees and charges	7 011	6 881	-	-

All revenue from fees and charges is revenue recognised from contracts with customers.

Fees and charges revenue is recognised at a point in time when ESS satisfies performance obligations by transferring the promised goods or services to its customers.

The ESS recognises revenue (contracts with customers) from the following major sources:

Fire alarm attendance and fire safety fees

The ESS provides a range of fire alarm attendance and fire safety services to customers and charge prescribed fees for these services as regulated under the Act. Revenue for these services is recognised in arrears once the relevant deliverables have been provided to the customer in line with the ESS legislated responsibilities and internal policies.

The ESS is a referral agency under the *Planning, Development and Infrastructure Regulations 2017* and receive revenue from customers for undertaking development assessments in designated bushfire prone areas under the Planning and Design Code.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
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2.3 Revenues from fees and charges (continued)

Fire alarm attendance and fire safety fees (continued)

Payments for development assessments are received in advance upon referral of the development application to the ESS from the AGD or direct from the customer. The ESS is required to undertake an assessment of the development and provide statutory advice to the relevant parties. Revenue is recognised in arrears once statutory advice has been provided.

Fire alarm monitoring fees

The ESS undertakes fire alarm monitoring services for customers and charge prescribed fees for these services as regulated under the Act. Customers are charged an annual fee for this service and generally pay upfront in the first quarter of the financial year. Revenue is recognised for monitoring services over the time services are provided, with all services delivered by 30 June at the end of the financial year.

Incident cost recoveries

The ESS provides support to other jurisdictions that request it when an emergency incident occurs. The terms of deployment are managed under the Arrangement for Interstate Assistance Framework by the National Resource Sharing Centre under the Australian and New Zealand National Council for Fire and Emergency Services (AFAC).

The inputs of the request are outlined in an operating plan and may include personnel, firefighting equipment and supplies, and consumables. Payment is made by the jurisdiction who received the assistance in arrears once performance obligations have been met and total costs of assistance have been assessed. Revenue is recognised in arrears once the emergency event has concluded and all assistance outlined in the operating plan has been ceased.

2.4. Grants and contributions

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Commonwealth Government	10 285	6 456	8 800	3 180
Private industry and local government	3 592	3 592	-	-
Total grants and contributions	13 877	10 048	8 800	3 180

Commonwealth Government grants and funding are recognised as income on receipt.

Commonwealth grants and funding are usually subject to terms and conditions set out in the contract correspondence or legislation however there were no sufficiently specific performance obligations.

Commonwealth Government grant funding for SAFECOM relates to the National Flood Mitigation Infrastructure Program (NFMIP) in 2021-22 and National Partnership Agreement on Disaster Risk Reduction, NFMIP and Coastal Estuarine Risk Mitigation Program in 2022-23.

Commonwealth Government grant funding for the ESS relates to the National Flood Mitigation Infrastructure Program, Coastal and Estuarine Risk Mitigation Program.

Private industry and local government funding for the ESS mainly relates to contributions towards aerial firefighting costs which are recognised as income on receipt.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

2.5. SA Government grants, subsidies and transfers

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Contingency funding provided by the Department of Treasury and Finance	13 195	3 606	1 418	1 383
Intra-government transfers	753	39 830	1 073	2 318
COVID 19 Support - SA Health	5 842	9 591	5 842	9 350
COVID 19 Support - SAPOL	439	2 402	-	-
Embedded BOM Meteorologist	175	86	-	-
Intra agency grants	138	-	-	-
Capital Program	-	303	-	-
Total SA Government grants subsidies and transfers	20 542	55 818	8 333	13 051

SA Government grants, subsidies and transfers are recognised as income on receipt.

Capital Program funding is from the Department of Treasury and Finance (DTF) for accelerated station and unit upgrades, appliances and vehicle replacements and purchase of land for the Strathalbyn Unit.

2.6. Interest

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Dividend Income	6	6	-	-
Interest on deposit accounts	629	-	334	-
Total interest revenues	635	6	334	-

2.7. Other income

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Sundry revenues	601	787	1	101
Salary recoveries	1 612	916	727	700
Insurance recoveries	50	219	-	-
Donations	37	23	-	-
Groups/Brigades/Units fundraising	181	39	-	-
Rental income	436	687	-	-
Recoveries from legal cases	132	329	115	329
Donated Asset	-	4	-	-
Other	207	374	1	58
Total other income	3 256	3 378	844	1 188

Other income is generally recorded as income on receipt, except for rental income. Sundry revenue is mainly comprised of reimbursements which are recognised on receipt.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
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Rental income consists of operating lease income as lessor. The ESS receives revenue from long term lease agreements with tenants for land controlled by the Minister for Police, Emergency Services and Correctional Services (the Minister). Payment is made by the tenant on a monthly basis in advance and revenue is recognised on a time proportionate basis over the lease period.

Contribution of services are recognised only when fair value can be determined reliably, and the services would be purchased if they had not been donated. Although not recognised, SASES and SACFS volunteer members contribute a significant number of hours providing front line emergency response services to the community and in other support roles.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

3. Board, committees and employees

3.1. Key Management Personnel

The ESS key management personnel includes the Minister, the Chief Executive of SAFECOM, the members of the SAFECOM Board, the Chief Officers of SAMFS, SACFS and SASES, and six members of the Executive Teams, who have responsibility for the strategic direction and management of the ESS.

Key management personnel of SAFECOM include the Minister, the members of the SAFECOM Board and the Chief Executive, who have responsibility for the strategic direction and management of the ESS.

The compensation detailed below for the ESS includes salaries and other benefits for all key management personnel paid by SAFECOM, SAMFS, SACFS and SASES. The compensation detailed below for SAFECOM includes salaries and other benefits for the Chief Executive of SAFECOM and non-government Board members paid by SAFECOM.

The compensation disclosed in this note excludes salaries and other benefits the Minister receives. The Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via the DTF) under section 6 of the *Parliamentary Remuneration Act 1990*.

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
Compensation	\$'000	\$'000	\$'000	\$'000
Salaries and other short-term employee benefits	2 276	2 171	1 193	1 248
Post-employment benefits	244	278	129	147
Total compensation	2 520	2 449	1 322	1 395

Transactions with key management personnel and other related parties

The ESS and SAFECOM did not enter into any transactions with key management personnel or their close family during the reporting period that were not consistent with normal procurement arrangements.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

3.2. Board and committee members

Members of boards and committees during 2022-23 were:

**South Australian Fire and Emergency Services
Commission Board**

M Adlam
 C J Beattie*
 S J Caracoussis
 P J de Cure
 M S Jones* (term expired 7 October 2022)
 M J Morgan*
 S St Alban
 J S Tucker (term expired 28 September 2022)
 J M Waddington-Powell*
 B Loughlin* (appointed 10 October 2022)
 E L Connell*
 G C Cornish*
 P M Fletcher*
 W A Hicks*
 J D Lindner
 C S Thomas*
 A Tsentidis*

State Bushfire Coordination Committee

B Loughlin* (appointed 10 October 2022)
 M Jones* (term expired 26 September 2022)
 A. Howard* (term expired 19 May 2023)
 C Devey* (appointed 20 April 2023)
 K M Egan
 M Ashley
 R A Cadd
 F J Gill*
 J Formston* (appointed 20 April 2023)
 J B Drew*
 M J Blason
 M J Garrod*
 P Yeomans (appointed 20 April 2023)
 S Reachill*
 T A Fountain*
 P R White
 P Button*
 A Walsh
 J S Crocker
 J Ferguson (appointed 20 April 2023)
 B McIntosh (term expired 28 February 2023)
 S McLean* (appointed 11 August 2022)
 T Moffat* (term expired 12 July 2022)
 I T Copley (appointed 11 August 2022, resigned 27 February 2023)

**South Australian Fire and Emergency Services
Commission Risk and Performance Committee**

P J de Cure
 A L Chia
 J S Tucker (term expired 28 September 2022)

**South Australian Metropolitan Fire Service
Disciplinary Committee**

L D P Holland (appointed 1 February 2023)
 S J Smithson*
 G S Uren* (appointed 18 January 2023)
 A J Caire* (appointed 1 February 2023)
 C J Lindsay* (resigned 11 November 2022)

A May* (appointed 20 April 2023)
 M Anolak
 T N B Roberts
 J D Lindner
 D Ezis*
 D M Kowalski* (appointed 20 April 2023)
 G Brown*
 E G Petrenas*
 P Merry
 J L Clark*
 H L Greaves (appointed 20 April 2023)
 J Moyle
 M S Martin*
 R K Hardy*
 D S Gilbertson
 P Kilsby* (appointed 20 April 2023)
 G Blenham* (term expired 7 July 2022)
 N Bamford* (term expired 12 July 2022)
 L M Brooks
 B A Swaffer
 T Vaughan (appointed 20 April 2023)
 M Sutton (term expired 31 January 2023)
 J De Candia* (appointed 11 August 2022)
 C Lindsay* (appointed 11 August 2022, resigned 4 January 2023)

* In accordance with the Premier and Cabinet's Circular Number 016, government employees did not receive any remuneration for board/committee duties during the financial year.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

3.2. Board and committee members (continued)

The number of members whose remuneration received/receivable falls within the following bands:

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	Number of members	Number of members	Number of members	Number of members
The number of members whose remuneration received/receivable falls within the following bands:				
\$0 - \$19 999	62	58	14	13
\$20 000 - \$39 999	3	4	3	4
\$40 000 - \$59 999	1	1	1	1
Total number of members	66	63	18	18

The total remuneration received or receivable by members was ESS \$151 000 (2022: \$168 000) and SAFECOM \$146 000 (2022: \$160 000). Remuneration of members reflects all costs of performing board/committee member duties including sitting fees, superannuation contributions, salary sacrifice benefits and fringe benefits and any related fringe benefits tax paid.

3.3. Employee benefits expenses

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Salaries and wages	155 605	139 939	7 567	7 126
Workers compensation	17 235	7 926	91	75
Employment on-costs - superannuation	22 452	18 548	969	781
Additional compensation	2 820	2 869	50	(22)
Annual leave	17 712	15 004	938	571
Payroll tax	9 964	8 545	468	382
Long service leave	5 060	(1 984)	403	(411)
Skills and experience retention leave	1 462	1 192	54	29
Board fees	136	152	132	145
Targeted voluntary separation payments	-	1 485	-	150
Other employment related expenses	507	594	6	9
Total employee benefits	232 953	194 270	10 678	8 835

Employment expenses

The ESS's staff are employed under the various parts under the Act.

The superannuation employment on-cost charge represents the ESS' contribution to superannuation plans in respect of current services of current staff. There are no liabilities for payments to beneficiaries recognised by the ESS as the DTF centrally recognises the superannuation liability in the whole-of-government financial statements.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

3.3. Employee benefits expenses (continued)

Employee remuneration

The number of employees whose remuneration received or receivable falls within the following bands:

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	Number	Number	Number	Number
\$157 001 to \$160 000 *	n/a	27	n/a	-
\$160 001 to \$180 000	153	115	1	1
\$180 001 to \$200 000	120	48	1	-
\$200 001 to \$220 000	66	17	-	-
\$220 001 to \$240 000	20	13	-	-
\$240 001 to \$260 000	3	1	-	-
\$260 001 to \$280 000	2	-	-	-
\$280 001 to \$300 000	1	4	-	1
\$300 001 to \$320 000	2	-	1	-
\$320 001 to \$340 000	1	1	-	-
\$340 001 to \$360 000	-	1	-	-
Total	368	227	3	2

*This band has been included for the purposes of reporting comparative figures based on the executive base level remuneration for 2022-23.

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, salary sacrifice benefits and any related fringe benefits tax paid. The total remuneration received by these employees for the year was ESS \$69.543 million (2022: \$41.291 million) and SAFECOM \$0.679 million (2022: \$0.453 million).

The number of employees included in the banding for 2023 has increased from 2022 partly due to backpay received by MFS employees following the introduction of a new Enterprise Bargaining Agreement and also due to increased operational overtime requirements resulting in overtime payments for CFS.

Targeted voluntary separation packages (TVSP)

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	Number of employees	Number of employees	Number of employees	Number of employees
The number of employees who received/owed a TVSP during the reporting period was:	-	34	-	3
	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Amounts paid or payable to employees:				
Public Sector Workforce Rejuvenation Scheme payments	-	1 485	-	150
Leave paid to those employees	-	901	-	62
Net cost of TVSPs	-	2 386	-	212

TVSPs include payments made under the Public Sector Workforce Rejuvenation Scheme.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

3.4. Employee benefits liability

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Current				
Annual leave	18 135	16 590	1 017	814
Skills and experience retention leave	2 401	2 191	73	69
Long service leave	4 057	3 722	188	173
Total current employee benefits	24 593	22 503	1 278	1 056
Non-current				
Long service leave	26 971	26 936	1 695	1 538
Total non-current employee benefits	26 971	26 936	1 695	1 538
Total employee benefits - liability	51 564	49 439	2 973	2 594

Employee benefits accrue as a result of services provided up to the reporting date that remain unpaid. Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

Salaries and wages, annual leave, skills and experience retention leave and sick leave

The liability for salary and wages is measured as the amount unpaid at the reporting date at remuneration rates current at reporting date.

The annual leave liability and the skills and experience retention leave liability is expected to be payable within 12 months and is measured at the undiscounted amount expected to be paid. The salary inflation rate applied to the annual leave and SERL liabilities increased to 2% in 2023 from 1.5% in 2022.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement of sick leave.

Long service leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the project unit credit method.

AASB 119 *Employee Benefits* contains the calculation methodology for long service leave liability.

The actuarial assessment performed by the DTF has provided a basis for the measurement of long service leave and is based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over the police and the ESS.

AASB 119 *Employee Benefits* requires the use of the yield on long-term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long-term Commonwealth Government bonds has increased from 3.75% in 2022 to 4% in 2023. This increase in the bond yield, which is used as the rate to discount future long service leave cash flows, results in an overall decrease in the reported long service leave liability.

The net financial effect of the changes to actuarial assumptions in the current financial year is a reduction in the long service leave liability and employee benefits expense of \$0.567 (SAFECOM \$0.032m). The impact on future periods is impracticable to estimate as the long service leave liability is calculated using a number of demographical and financial assumptions - including the long-term discount rate.

The actuarial assessment performed by DTF increased the salary inflation rate to 3.5% (2022: 2.5%) for long service leave liability. As a result, there is no net financial effect resulting from changes in the salary inflation rate.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

3.4. Employee benefits liability (continued)

Long service leave

The unconditional portion of the long service leave provision is classified as current as the ESS does not have an unconditional right to defer settlement of the liability for at least 12 months after reporting date. The unconditional portion of long service leave relates to an unconditional legal entitlement to payment arising after 7 years of service.

South Australian Fire and Emergency Services Commission
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4. Expenses

4.1. Supplies and services

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Government radio network	20 123	19 349	-	-
Aerial support costs	16 090	14 558	-	-
Vehicles	12 443	13 710	107	72
Operational costs	17 516	8 335	4 083	376
Consultancy, contractor and legal fees	14 606	16 596	5 934	10 311
Property Costs	8 744	8 271	306	409
Travel and training	4 905	3 936	173	82
Computing costs	8 850	6 960	4 747	2 463
Communications	4 939	6 504	1 460	2 647
Uniforms and protective clothing	4 537	3 372	15	2
Accommodation	4 454	3 756	139	335
Postage and freight	4 523	339	24	13
Shared Services SA fees	2 224	2 160	2 092	2 062
Insurance premiums	1 233	1 009	12	11
Short term leases	468	589	18	63
Low-value leases	334	311	30	47
Other expenses	5 974	5 549	454	502
Total supplies and services	131 963	115 304	19 594	19 395

Accommodation

A part of the ESS's accommodation is provided by DIT under MoAA issued in accordance with Government wide accommodation policies. These arrangements do not meet the definition of a lease and accordingly are expensed (disclosed within in 'Accommodation').

Leases

The ESS recognises lease payments associated with short-term leases (12 months or less) and low value leases (less than \$10 000) as an expense on a straight-line basis over the lease term. Lease commitments for short-term leases is similar to short term lease expenses disclosed.

Other

Includes audit fees paid/payable to the Auditor-General's Department relating to work performed under the *Public Finance and Audit Act 1987* of the ESS \$313 000 (2022: \$274 000) and SAFECOM \$140 000 (2022: \$179 000). No other services were provided by the Auditor-General's Department.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
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Consultants

The number of consultancies and dollar amount paid/payable (included in supplies and services expense) to consultants fell within the following bands:

	Consolidated				SAFECOM Entity			
	2023 No.	2023 \$'000	2022 No.	2022 \$'000	2023 No.	2023 \$'000	2022 No.	2022 \$'000
Below \$10 000	20	76	7	30	2	13	-	-
\$10 000 or above	16	1 456	13	994	2	109	1	10
Total paid / payable to the consultants engaged	36	1 532	20	1 024	4	122	1	10

South Australian Fire and Emergency Services Commission
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4.2. Net gain / (loss) from disposal of non-current assets

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Assets held for sale				
Proceeds from disposal	692	500	-	-
Costs of disposal	-	(14)	-	-
Less net book value of assets disposed	(509)	(500)	-	-
Net gain / (loss) from disposal of assets held for sale	183	(14)	-	-
Land and buildings				
Proceeds from disposal	-	-	-	-
Costs of disposal	(59)	(20)	-	-
Less net book value of assets disposed	(114)	(23)	-	(7)
Net gain / (loss) from disposal of land and buildings	(173)	(43)	-	(7)
Vehicles				
Proceeds from disposal	1 222	1 101	-	-
Less net book value of assets disposed	(1 255)	(1 270)	-	-
Net gain / (loss) from disposal of vehicles	(33)	(169)	-	-
Communication equipment				
Proceeds from disposal	-	-	-	-
Less net book value of assets disposed	(876)	(1)	-	-
Net gain / (loss) from disposal of communication equipment	(876)	(1)	-	-
Computer equipment				
Proceeds from disposal	-	-	-	-
Less net book value of assets disposed	(81)	-	-	-
Net gain / (loss) from disposal of computer equipment	(81)	-	-	-
Plant and equipment				
Proceeds from disposal	18	-	-	-
Less net book value of assets disposed	(389)	(20)	-	(13)
Net gain / (loss) from disposal of plant and equipment	(371)	(20)	-	(13)
Total assets				
Proceeds from disposal	1 932	1 601	-	-
Costs of disposal	(59)	(34)	-	-
Less net book value of assets disposed	(3 224)	(1 814)	-	(20)
Net gain / (loss) on disposal of owned assets	(1 351)	(247)	-	(20)
Net gain / (loss) from disposal of non-current assets	(1 351)	(247)	-	(20)

Gains/losses on disposal are recognised at the date at which control of the asset is passed to the buyer and are determined after deducting the cost of the asset from the proceeds at that time. When revalued assets are sold, the revaluation surplus is transferred to retained earnings.

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South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
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5. Non-financial assets

5.1. Property, plant and equipment

Property, plant and equipment comprises owned and right-of-use leased (ROU) tangible assets that do not meet the definition of investment property.

Reconciliation of property, plant and equipment during 2022-23

Consolidated - ESS	Land	Buildings	Surplus land and building	Vehicles	Plant & equipment	ESS HQ Fitout	Right of use land	Right of use buildings	Right of use vehicles	Right of use plant and equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at 1 July 2022	83 278	133 558	-	166 203	22 826	12 353	64	2 660	1 022	7 085	429 049
Prior period adjustments	-	(6)	-	(104)	(55)	-	2	-	-	-	(163)
Restated carrying amount at 1 July 2022	83 278	133 552	-	166 099	22 771	12 353	66	2 660	1 022	7 085	428 886
Acquisitions	101	-	-	50	-	-	-	300	863	-	1 314
Disposals	(9)	(105)	-	(1 255)	(1 346)	-	-	-	-	-	(2 715)
Transfers from capital WIP ⁽¹⁾	275	15 055	-	23 643	2 138	-	-	-	-	-	41 111
Revaluation increment	-	-	272	-	-	-	-	-	-	-	272
Transfers between classes	(350)	(34)	384	-	-	-	-	-	-	-	-
Transfer out to held for sale	-	-	(656)	-	-	-	-	-	-	-	(656)
Remeasurement	-	-	-	-	-	-	(27)	408	-	476	857
Subtotal:	83 295	148 468	-	188 537	23 563	12 353	39	3 368	1 685	7 561	469 069
Gains/(losses) for the period recognised in net result:											
Depreciation	-	(7 071)	-	(14 141)	(3 920)	(857)	(1)	(717)	(687)	(542)	(27 936)
Subtotal:	-	(7 071)	-	(14 141)	(3 920)	(857)	(1)	(717)	(687)	(542)	(27 936)
Carrying amount at the end of the period	83 295	141 397	-	174 396	19 643	11 496	38	2 651	1 198	7 019	441 133
Gross carrying amount											
Gross carrying amount	83 295	166 641	-	223 194	32 212	12 853	40	5 295	3 020	8 588	535 138
Accumulated depreciation	-	(25 244)	-	(48 798)	(12 569)	(1 357)	(2)	(2 644)	(1 822)	(1 569)	(94 005)
Carrying amount at the end of the period	83 295	141 397	-	174 396	19 643	11 496	38	2 651	1 198	7 019	441 133

*All property, plant and equipment are classified in the level 3 fair value hierarchy except for land valued at \$1.202 million and land and building held for sale at \$0.656 million (classified as level 2). Refer to note 7.2 for details about the lease liability for right-of-use assets.

⁽¹⁾ Refer to note 5.5.

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5.1. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment during 2021-22

Consolidated - ESS	Land	Buildings	Surplus land and building	Vehicles	Plant & equipment	ESS HQ Fitout	Right of use land	Right of use buildings	Right of use vehicles	Right of use plant and equipment	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount 1 July 2021	82 704	134 160	-	168 832	23 523	-	65	3 199	1 189	8 850	422 522
Acquisitions	-	-	-	-	-	-	-	-	649	-	649
Incentive received	-	-	-	-	-	12 534	-	-	-	-	12 534
Disposals	-	(23)	-	(1 270)	(21)	-	-	-	(6)	-	(1 320)
Transfers from capital WIP ⁽¹⁾	724	6 596	-	12 365	3 314	319	-	-	-	-	23 318
Donated asset	-	-	-	(27)	-	-	-	-	-	-	(27)
Revaluation increment	-	-	177	-	-	-	-	-	-	-	177
Transfer out to held for sale	-	-	(509)	-	-	-	-	-	-	-	(509)
Transfers between asset classes	(150)	(182)	332	-	-	-	-	-	-	-	-
Remeasurement	-	-	-	-	-	-	-	132	-	(1 208)	(1 076)
Subtotal:	83 278	140 551	-	179 900	26 816	12 853	65	3 331	1 832	7 642	456 268
Gains/(losses) for the period recognised in net result:											
Depreciation	-	(6 993)	-	(13 697)	(3 990)	(500)	(1)	(671)	(810)	(557)	(27 219)
Subtotal:	-	(6 993)	-	(13 697)	(3 990)	(500)	(1)	(671)	(810)	(557)	(27 219)
Carrying amount at the end of the period	83 278	133 558	-	166 203	22 826	12 353	64	2 660	1 022	7 085	429 049
Gross carrying amount											
Gross carrying amount	83 278	151 805	-	201 365	33 268	12 853	67	4 626	2 819	8 112	498 193
Accumulated depreciation	-	(18 247)	-	(35 162)	(10 442)	(500)	(3)	(1 966)	(1 797)	(1 027)	(69 144)
Carrying amount at the end of the period	83 278	133 558	-	166 203	22 826	12 353	64	2 660	1 022	7 085	429 049

*All property, plant and equipment are classified in the level 3 fairvalue hierarchy except for and valued at \$1.202 million (classified as level 2). Refer to note 7.2 for details about the lease liability for right-of-use assets.

⁽¹⁾ Refer to note 5.5.

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5.1. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment during 2022-23

Parent - SAFECOM	Plant & equipment \$'000	ESS HQ Fitout \$'000	Right of use vehicles \$'000	Total \$'000
Carrying amount 1 July 2022	500	12 353	21	12 874
Acquisitions	-	-	62	62
Subtotal:	500	12 353	83	12 936
Gains/(losses) for the period recognised in net result:				
Depreciation	(111)	(857)	(22)	(990)
Subtotal:	(111)	(857)	(22)	(990)
Carrying amount at the end of the period	389	11 496	61	11 946
Gross carrying amount				
Gross carrying amount	729	12 853	89	13 671
Accumulated depreciation	(340)	(1 357)	(28)	(1 725)
Carrying amount at the end of the period	389	11 496	61	11 946

*All property, plant and equipment are classified in the level 3 fair value hierarchy except for capital works in progress (not classified). Refer to note 7.2 for details about the lease liability for right-of-use assets.

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South Australian Fire and Emergency Services Commission
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5.1. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment during 2021-22

Parent - SAFECOM	Buildings	Plant & equipment	ESS HQ Fitout	Right of use vehicles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount 1 July 2021	8	479	-	19	506
Acquisitions	-	-	-	14	14
Incentive received	-	-	12 534	-	12 534
Disposals	(7)	(13)	-	-	(20)
Transfers from capital VVIP ⁽¹⁾	-	139	319	-	458
Subtotal:	1	605	12 853	33	13 492
Gains/(losses) for the period recognised in net result:					
Depreciation	(1)	(105)	(500)	(12)	(618)
Subtotal:	(1)	(105)	(500)	(12)	(618)
Carrying amount at the end of the period	-	500	12 353	21	12 874
Gross carrying amount					
Gross carrying amount	-	731	12 853	42	13 626
Accumulated depreciation	-	(231)	(500)	(21)	(752)
Carrying amount at the end of the period	-	500	12 353	21	12 874

*All property, plant and equipment are classified in the level 3 fair value hierarchy except for capital works in progress (not classified). Refer to note 7.2 for details about the lease liability for right-of-use assets.

⁽¹⁾ Refer to note 5.5.

South Australian Fire and Emergency Services Commission
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5.1 Property, plant and equipment (continued)

Depreciation expense

All non-current assets, having a limited useful life, are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

Useful life

Depreciation is calculated on a straight-line basis. Property, plant and equipment depreciation is calculated over the estimated useful life as follows:

Class of asset	Consolidated Useful life (years)	SAFECOM Entity Useful life (years)
Buildings	1-60	n/a
Vehicles	1-30	n/a
Plant and equipment	1-20	1-9
ESS HQ Fitout	15	15
ROU Land	77	n/a
ROU Buildings	2-77	n/a
ROU Vehicles	3-5	3-5
ROU Plant and equipment	15	n/a

Review of accounting estimates

Assets' residual values and useful lives are reviewed and adjusted if appropriate, on an annual basis. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate, which is a change in accounting estimate.

SAFECOM revalued its vehicles and buildings as at 1 November 2019.

5.2. Property, plant and equipment owned by the ESS

Property, plant and equipment with a value equal to or in excess of \$10 000 is capitalised. However, the ESS can control large quantities of similar assets that individually fall under the capitalisation threshold but, when grouped together, comprise a large proportion of a particular asset class. In these circumstances, ESS groups these asset types for the purpose of capitalisation in the financial statements.

Property, plant and equipment is recorded at fair value. Detail about the ESS's approach to fair value is set out in note 10.1.

Impairment

Property, plant and equipment owned by the ESS has not been assessed for impairment as they are non-cash generating assets, that are specialised in nature and held for continual use of their service capacity.

Revaluation of property, plant and equipment is undertaken on a regular cycle as detailed in note 10.1. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

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5.3. Property, plant and equipment leased by the ESS

Right-of-use property, plant and equipment assets leased by the ESS as lessee are recorded at cost and there was no indication of impairment of right-of-use assets.

Short-term leases of 12 months or less and low value leases where the underlying asset value is less than \$10,000 are not recognised as right-of-use assets. The associated lease payments are recognised as an expense and are disclosed in note 4.1.

The ESS has a limited number of leases:

- 164 motor vehicle leases with the South Australian Government Financing Authority (SAFA). Motor vehicle leases are non-cancellable, with rental payments monthly in arrears. Motor vehicle lease terms can range from 3 years (60,000km) up to 5 years (100,000km). No contingent rental provisions exist within the lease agreements and no options exist to renew the leases at the end of their term.
- 11 Commercial leases for land and buildings used for the purpose of operational and administrative activities.
- The SACFS holds a commercial lease over plant used for PFAS remediation purposes.

There were no new lease(s) entered into in 2022-23 for plant and equipment.

The lease liabilities related to the ROU assets, the related maturity analysis and the interest expense are disclosed in note 7.2. Cash outflows related to leases are disclosed in note 8.2. The ESS has not committed to any lease arrangements that have not commenced from 1 July.

South Australian Fire and Emergency Services Commission
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5.4. Intangible assets

Computer software	Consolidated		SAFECOM Entity	
	2023 \$'000	2022 \$'000	2023 \$'000	2022 \$'000
Carrying amount 1 July 2022	1 925	2 676	1 727	2 386
Prior period adjustments	(30)	-	-	-
Restated carrying amount at the beginning of the period	1 895	2 676	1 727	2 386
Transfers from capital WIP ⁽¹⁾	766	137	168	59
Subtotal:	2 661	2 813	1 895	2 445
Gains/(losses) for the period recognised in net result:				
Amortisation	(922)	(888)	(730)	(718)
Subtotal:	(922)	(888)	(730)	(718)
Carrying amount at the end of the period	1 739	1 925	1 165	1 727
Gross carrying amount				
Gross carrying amount	7 270	6 504	5 842	5 674
Accumulated amortisation	(5 531)	(4 579)	(4 677)	(3 947)
Carrying amount at the end of the period	1 739	1 925	1 165	1 727

⁽¹⁾ Refer to note 5.5.

Intangible assets are initially measured at cost and are tested for indications of impairment at each reporting period. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

Amortisation of computer software is calculated on a straight-line basis over the estimated useful life of 5 years for both the ESS and SAFECOM.

The amortisation period and the amortisation method for intangible assets is reviewed on an annual basis. The acquisition of or internal development of software is capitalised only when the expenditure meets the definition and recognition criteria and when the amount of expenditure is greater than or equal to \$10 000.

All research and development costs that do not meet the capitalisation criteria outlined in AASB 138 *Intangible Assets* are expensed.

South Australian Fire and Emergency Services Commission
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5.5. Capital works in progress

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Carrying amount 1 July 2022	62 565	42 746	76	461
Acquisitions	33 243	43 317	275	132
Transfers to property, plant and equipment	(41 111)	(23 318)	-	(458)
Transfers to intangible assets	(766)	(137)	(168)	(59)
CWIP write off	(65)	(43)	(34)	-
Carrying amount at the end of the period	53 866	62 565	149	76

Capital works in progress are recognised as the cumulative costs of capital projects to balance date. Projects completed during the year have been recognised as property, plant and equipment (refer to note 5.1) or intangible assets (refer to note 5.4) and are valued at cost.

South Australian Fire and Emergency Services Commission
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6. Financial assets

6.1. Cash and cash equivalents

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Operating account with the Treasurer	31 698	27 697	20 233	9 525
Cash on hand	10	10	-	-
Cash at bank	8	8	-	-
Cash at bank - Groups/Brigades/Units	6 000	6 173	-	-
Short-term deposits - Groups/Brigades/Units	986	1 552	-	-
Short-term deposits	137	108	-	-
Total cash and cash equivalents	38 839	35 548	20 233	9 525

Cash is measured at nominal amounts.

Deposits with the Treasurer

Special deposit accounts are established under section 8 of the *Public Finance and Audit Act 1987*. Special deposit accounts must be used in accordance with their approved purpose.

The ESS has one operating account held with the Treasurer. This account is interest bearing. There was no interest earned during 2022 due to Treasury advising public authorities in November 2020 that, given interest rates were approximately 0%, no interest would be paid on any interest bearing accounts held with the Treasurer. Interest re-commenced being paid in February 2023 on cash balances from May 2022.

Cash at bank – Groups/Brigades/Units

Accounts held at SACFS and SASES Brigade, Group and Unit level comprising of proceeds from fundraising, donations and other local activities.

Short term deposits

Short-term deposits are made for varying periods of between one day and three months. The deposits are lodged with various financial institutions at their respective short-term deposit rates.

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6.2. Receivables

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Current				
Receivables	5 345	10 222	805	8 189
Less impairment loss on receivables	(35)	(16)	(1)	(3)
Total fees, charges and other receivables	5 310	10 206	804	8 186
Prepayments	906	2 156	177	156
Accrued revenues	785	131	208	1
GST input tax recoverable	2 232	2 774	710	665
Total current receivables	9 233	15 267	1 899	9 008
Total receivables	9 233	15 267	1 899	9 008

Receivables arise in the normal course of selling goods and services to other government agencies and to the public. Receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables, prepayments and accrued revenues are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

Other than as recognised in the allowance for impairment loss on receivables, it is not anticipated that counterparties will fail to discharge their obligations. The carrying amount of receivables approximates net fair value due to being receivable on demand. There is no concentration of credit risk.

Refer to note 10.2 for further information on risk management.

The ESS has adopted the simplified impairment approach under AASB 9 and measured lifetime expected credit losses on all contractual receivables using an allowance matrix as a practical expedient to measure the impairment allowance.

Movement in allowance for impairment loss on receivables

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period	16	7	3	-
Amounts written off	-	(14)	-	(9)
Increase in the allowance recognised in profit or loss	19	23	(2)	12
Carrying amount at the end of the period	35	16	1	3

Impairment losses relate to receivables arising from contracts with customers that are external to the SA Government.

Refer to note 10.2 for details regarding credit risk and the methodology for determining impairment.

South Australian Fire and Emergency Services Commission
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6.3. Other financial assets

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Current				
Medium Term Deposits - Groups/Brigades/Units	2 840	1 947	-	-
<i>Investments</i>				
Listed equity instruments	110	98	-	-
Total current financial assets	2 950	2 045	-	-
Total other financial assets	2 950	2 045	-	-

Medium-term deposits are made for varying periods of between three and twelve months. The deposits are lodged with various financial institutions at their respective medium-term deposit rates.

The equity instruments are carried at fair value.

During the current year, the investments were designated at fair value through other comprehensive income with all changes in fair value being taken to the investment reserve. These investments are not subject to impairment testing.

On disposal of these equity investments, any related balance within the investment reserve will be reclassified to retained earnings. Dividends arising from these investments will be recognised in the statement of comprehensive income.

For further information on risk management refer to note 10.2.

South Australian Fire and Emergency Services Commission
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6.4. Non-current assets classified as held for sale

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Land	548	221	-	-
Buildings	108	288	-	-
Total non-current assets classified as held for sale	656	509	-	-

Reconciliation of non-current assets held for sale

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Land				
Carrying amount at the beginning of the period	221	500	-	-
Asset disposals	(221)	(500)	-	-
Assets reclassified to/(from) assets held for sale	548	221	-	-
Carrying amount at the end of the period	548	221	-	-
Buildings				
Carrying amount at the beginning of the period	288	-	-	-
Asset disposals	(288)	-	-	-
Assets reclassified to/(from) assets held for sale	108	288	-	-
Carrying amount at the end of the period	108	288	-	-
Total non-current assets classified as held for sale	656	509	-	-

SASES land and building at Edinburgh (2022: \$509 000) were sold on 14 October 2022.

SASES land and building at Strathalbyn were classified as assets held for sale during 2022-23 financial year.

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable, and the asset's sale is expected to be completed one year from the date of classification.

The ESS has measured the land and buildings held for sale at fair value less costs to sell.

An independent site valuation was provided by a Certified Practising Valuer for the property upon its classification as held for sale. The valuation was based on recent market transactions for similar unrestricted land and buildings in the area and includes adjustment for factors specific to the land and building such as size and location. This valuation was in accordance with the valuation principles and technique outlined in note 10.1 (i.e. there was no change to valuation technique).

South Australian Fire and Emergency Services Commission
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7. Liabilities

7.1. Payables

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Current				
Creditors	2 093	514	291	180
Accrued expenses	9 685	11 891	2 261	2 765
Paid parental leave scheme payable	3	9	2	-
Employment on-costs	5 862	5 192	254	208
Total current payables	17 643	17 606	2 808	3 153
Non-current				
Creditors	2	2	-	-
Employment on-costs	4 641	4 239	169	148
Total non-current payables	4 643	4 241	169	148
Total payables	22 286	21 847	2 977	3 301

Payables are measured at nominal amounts. Payables and accruals are recognised for all amounts owing but unpaid. Creditors are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

Employment on-costs

Employment on-costs include payroll tax and superannuation contributions and are settled when the respective employee benefits that they relate to are discharged. These on-costs primarily relate to the balance of leave owing to employees. Estimates as to the proportion of long service leave estimated to be taken as leave, rather than paid on termination, affects whether certain on-costs are recognised as a consequence of long service leave liabilities.

The ESS contributes to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation scheme. The only liability outstanding at reporting date relates to any contributions due but not yet paid to State Government and externally managed superannuation schemes.

As a result of the actuarial assessment performed by the DTF, the portion of long service leave taken as leave has increased to 43% from 42% in 2022, except for SAMFS which increased to 89.28% from 80.78% in 2022. The average factor for the calculation of employer superannuation on-costs has changed to 11.1% from 10.6% in 2022, except for SAMFS employer superannuation on cost rate has changed to 15.1% (2022: 14.6%). These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year is not material. The estimated impact on future periods is not expected to be materially different to the effect on the current period as shown above.

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7.2. Financial liabilities

The ESS measures financial liabilities at amortised cost. Lease liabilities have been measured via discounting future lease payments using either the interest rate implicit in the lease or the DTF's incremental borrowing rate, the ESS \$11.149 million (2022: \$11.067 million) and SAFECOM \$61 000 (2022: \$21 000). There were no defaults or breaches throughout the year.

Interest expense paid on lease liabilities during 2022-23 was \$198 000 (2022: \$194 000). The ESS does not capitalise borrowing costs.

A maturity analysis of lease liabilities based on undiscounted gross cash flows is reported in the table below:

	Consolidated	
	2023	2022
	\$'000	\$'000
within 1 year	1 955	1 882
1 to 5 years	4 801	4 311
More than 5 years	5 569	6 133
Total lease liabilities (undiscounted)	12 325	12 326

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7.3. Provisions

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Current				
Provision for workers compensation	7 522	6 171	62	53
Additional compensation	1 875	1 681	6	4
Total current provisions	9 397	7 852	68	57
Non-current				
Provision for workers compensation	41 481	37 018	137	102
Additional compensation	24 516	21 926	265	216
Total non-current provisions	65 997	58 944	402	318
Total provisions	75 394	66 796	470	375

Movement in workers compensation provisions

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Workers compensation				
Carrying amount at the beginning of the period	43 189	44 201	155	150
Reductions arising from payments	(7 944)	(8 938)	(50)	(69)
Changes from remeasurement	13 758	7 926	94	74
Carrying amount at the end of the period	49 003	43 189	199	155

Additional compensation

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period				
Carrying amount at the beginning of the period	23 607	20 766	220	242
Reductions arising from payments	(1 739)	(1 901)	-	-
Changes from remeasurement	4 523	4 742	51	(22)
Carrying amount at the end of the period	26 391	23 607	271	220

Workers Compensation provision (statutory and additional compensation schemes)

The ESS is an exempt employer under the *Return to Work Act 2014*. Under a scheme arrangement, the ESS is responsible for the management of workers rehabilitation and compensation and is directly responsible for meeting the cost of workers' compensation claims and the implementation and funding of preventive programs.

Accordingly, a liability has been reported to reflect unsettled workers compensation claims (statutory and additional compensation schemes).

The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2023 provided by a consulting actuary engaged through the Office of the Commissioner of Public Sector Employment.

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7.3. Provisions (continued)

The additional compensation scheme provides continuing benefits to workers who have suffered eligible work-related injuries and whose entitlements have ceased under the statutory workers compensation scheme. Eligible injuries are nonserious injuries sustained in circumstances which involved, or appeared to involve, the commission of a criminal offence, or which arose from a dangerous situation.

There is a significant degree of uncertainty associated with estimating future claim and expense payments and also around the timing of future payments due to the variety of factors involved. The liability is impacted by agency claim experience relative to other agencies, average claim sizes and other economic and actuarial assumptions.

In addition to these uncertainties, the additional compensation scheme is impacted by the limited claims history and the evolving nature of the interpretation of, and evidence required to meeting, eligibility criteria. Given these uncertainties, the actual cost of additional compensation claims may differ materially from the estimate.

7.4. Other liabilities

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Current				
Accommodation incentive	886	885	886	885
Total current other liabilities	886	885	886	885
Non-current				
Accommodation incentive	10 996	11 882	10 996	11 882
Total non-current other liabilities	10 996	11 882	10 996	11 882
Total other liabilities	11 882	12 767	11 882	12 767

The MoAA between DIT and SAFECOM for the ESS HQ includes an incentive of \$13.284 million under the lease terms and conditions. The accommodation incentive liability is being amortised over the term of the MoAA (15 years) and the asset depreciated over the same period. The incentive liability is amortised against the accommodation expense being paid to DIT (refer note 4.1).

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8. Other disclosures

8.1. Equity

Asset revaluation surplus

The asset revaluation surplus is used to record increments and decrements in the fair value of property and plant and equipment to the extent that they offset one another. Relevant amounts are transferred to retained earnings when an asset is derecognised.

Investment market value reserve

The reserve is used to record all changes in fair value of investments classified as fair value through other comprehensive income.

8.2. Cash flow reconciliation

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Reconciliation of cash and cash equivalents at the end of the reporting period				
Cash and cash equivalents disclosed in the Statement of Financial Position	38 839	35 548	20 233	9 525
Balance as per the Statement of Cash Flows	38 839	35 548	20 233	9 525
Reconciliation of net cash provided by operating activities to net cost of providing services				
Net cash provided by / (used in) operating activities	38 602	42 236	10 929	(1 083)
Add / (less) non-cash items				
Depreciation and amortisation	(28 858)	(28 107)	(1 720)	(1 336)
Donated assets	-	(27)	-	-
CWIP write off	(65)	(43)	(34)	-
Net gain/(loss) from disposal of non-current assets	(1 351)	(247)	-	(20)
Incentive amortisation	885	517	885	517
Capital accruals	(959)	(3 242)	76	8
Movement in assets and liabilities				
Increase/(decrease) in receivables	(6 034)	6 049	(7 109)	7 452
(Increase)/decrease in payables	(439)	7 147	324	(719)
(Increase)/decrease in employee benefits	(2 125)	11 740	(379)	924
(Increase)/decrease in provisions	(8 598)	(1 829)	(95)	17
Net result	(8 942)	34 194	2 877	5 760

Total cash outflows for leases for the ESS \$2.938 million (2022: \$3.009 million) and SAFECOM was \$71 000 (2022: \$122 000).

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

9. Outlook

9.1. Unrecognised contractual commitments

Commitments include operating, capital and outsourcing arrangements arising from contractual or statutory sources and are disclosed at their nominal value.

Contractual commitments to acquire property, plant and equipment

Capital expenditure contracted for at the reporting date but not recognised as liabilities in the financial report, are payable as follows:

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Within one year	3 270	5 023	143	-
Later than one year but not later than five years	-	1 806	-	-
Total capital commitments	3 270	6 829	143	-

These capital commitments are for Fraser fire and rescue build appliances, aerial appliances, property and vehicles.

Other contractual commitments

Expenditure contracted for at the reporting date but not recognised as liabilities in the financial report, are payable as follows:

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Within one year	15 557	18 409	7 694	10 316
Later than one year but not later than five years	24 845	27 736	10 729	9 889
Later than five years	43 559	47 995	11 119	12 333
Total expenditure commitments	83 961	94 140	29 542	32 538

The ESS's expenditure commitments relate primarily to aerial firefighting (SACFS), Emergency Alert national emergency warning system (SAFECOM), and protective firefighting equipment (SAMFS).

SAFECOM's expenditure commitments are for agreements for:

- Memoranda of administrative arrangements with DIT for accommodation
- Emergency Alert Phase 4 Project
- Emerald ongoing support.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

9.2. Contingent assets and liabilities

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

The ESS is not aware of any contingent assets as at reporting date.

At 30 June 2023, the SACFS has a contingent liability relating to the historical use of per-and polyfluoroalkyl substances (PFAS) firefighting foams across sites in South Australia.

PFAS contamination has been identified at Brukunga, Naracoorte and Cherry Gardens CFS sites, which are now subject to s83a Notices of Site Contamination under the *Environment Protection Act 1993*. It is expected that future sites may be identified as PFAS contaminated in the future.

The SACFS is continuing to work through the cost implications of PFAS contamination which is expected to include costs to remediate contaminated land and dispose of contaminated materials.

9.3. Impact of standards not yet implemented

The ESS has assessed the impact of the new and amended Australian Accounting Standards and Interpretations not yet effective and does not expect these to have a material impact on the ESS's statements

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

9.4. Trust funds

The SASES administers, but does not control, certain activities on behalf of the Australian Council of State and Territory Emergency Services. It is accountable for the transactions relating to those trust activities but does not have the discretion, for example, to deploy the resources for the achievement of the SASES's own objectives.

Transactions and balances relating to the trust assets are not recognised as SASES's income, expenses, assets and liabilities, but are disclosed in the table below.

	Consolidated		SAFECOM Entity	
	2023	2022	2023	2022
	\$'000	\$'000	\$'000	\$'000
Cash at bank	249	221	-	-
Receivables	21	21	-	-
Total trust funds	270	242	-	-

The trust funds represent funds held by the Australian Council of State Emergency Services. The funds will be utilised to meet expenses incurred by each of the State Emergency Services Headquarters in Australia. The SASES will administer these funds until they are fully expended. In 2022-23, total income earned by the Council was \$27 300 (2022: \$21 300) and no expenses incurred (2022: \$0).

9.5. Events after the reporting period

There were no events after the reporting period affecting the financial statements.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

10. Measurement and risk

10.1. Fair value

AASB 13 *Fair Value Measurement* defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

Initial recognition

Non-current tangible assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition.

Where assets are acquired at no value, or minimal value, they are recorded at fair value in the Statement of Financial Position.

Revaluation

Property, plant and equipment, other than right of use assets, are subsequently measured at fair value after allowing for accumulated depreciation.

Non-current tangible assets are valued at fair value, and revaluation of non-current assets or a group of assets is only performed when the fair value at the time of acquisition is greater than \$1.0 million and estimated useful life is greater than three years.

Revaluation is undertaken on a regular cycle as detailed below. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amounts of the assets and the net amounts are restated to the revalued amounts of the asset.

The 2019-20 valuation highlighted a possibility of the COVID-19 pandemic impacting the determined fair values. However there is no observable evidence that can reliably quantify the impact at the reporting date.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

10.1. Fair Value (continued)

Fair value hierarchy

The ESS classifies fair value measurement using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements, based on the data and assumptions used in the most recent revaluation:

- Level 1: traded in active markets and is based on unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at measurement date.
- Level 2: not traded in active market and are derived from inputs (inputs other than quoted prices included within level 1) that are observable for the asset, either directly or indirectly.
- Level 3: not traded in active market and are derived from unobservable inputs.

The ESS's policy is to recognise transfers into and out of fair value hierarchy levels as at the end of the reporting period.

During 2023 and 2022, the ESS had no valuations categorised into level 1; there were no transfers of assets between level 1 and 2 fair value hierarchy levels and there were no changes in valuation technique.

Land and Buildings

An independent valuation of land and buildings was performed by a Certified Practising Valuer from Liquid Pacific, as at 1 November 2019. The ESS did not revalue land and buildings related to peppercorn leased sites. These have been recognised at their carrying amounts from 30 June 2019. The land and buildings values at revaluation were considered relevant for 30 June 2023.

Fair value of land has been determined using the market approach. The valuation was based on recent market transactions for similar land in the area and includes adjustment for factors specific to the land such as size and location. For land classified as restricted in use, fair value was determined by applying an adjustment to reflect the restriction.

The fair value of buildings was determined using current replacement cost, due to there not being an active market. The current replacement cost considered the need for ongoing provision of government services, specialised nature and restricted use of the assets, their size, condition and location.

Plant and equipment

All items of plant and equipment that had a fair value at the time of acquisition less than \$1.0 million and had an estimated useful life that less than three years have not been revalued. The carrying value of these items is deemed to approximate fair value.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

10.2. Financial Instruments

Financial risk management

Risk management is managed by the ESS corporate services section and risk management policies are in accordance with the *SA Government Risk Management Guide* and the principles established in the *Australian Standard Risk Management Principles and Guidelines*.

The exposure of the ESS to financial risk (liquidity risk, credit risk and market risk) is low due to the nature of the financial instruments held. There have been no changes in risk exposure since the last reporting period.

Liquidity risk

Liquidity risk arises from the possibility that the ESS is unable to meet its financial obligations as they fall due. The ESS is funded principally from the Fund. The ESS works with the Fund to determine the cash flows associated with its government approved program of work to ensure funding meets the expected cash flows.

Refer to notes 1.1 and 2.1 for further information.

Credit risk

The ESS has minimal concentration of credit risk. The ESS has policies and procedures in place to ensure that transactions occur with customers with appropriate credit history. No collateral is held as security and no credit enhancements relate to financial assets held by the ESS.

Impairment of financial assets

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss (ECL) using the simplified approach in AASB 9. The ESS uses an allowance matrix to measure the expected credit loss of receivables from non-government debtors which comprise a large number of small balances.

To measure the expected credit losses, receivables are grouped based on shared risks characteristics and the days past due. When estimating expected credit loss, the ESS considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the ESS's historical experience and informed credit assessment, including forward-looking information.

The maximum period considered when estimating expected credit losses is the maximum contractual period over which the ESS is exposed to credit risk.

Loss rates are calculated based on the probability of a receivable progressing through stages to write off based on the common risk characteristics of the transaction and debtor.

The expected credit loss for government debtors for the ESS is nil. The expected credit loss for government debtors for SAFECOM is nil. This is based on the external credit ratings and nature of the counterparties.

Loss rates are based on actual history of credit loss, these rates have been adjusted to reflect differences between previous economic conditions, current conditions and the ESS's view of the forecast economic conditions over the expected life of the receivables.

Impairment losses are presented as net impairment losses within net result, subsequent recoveries of amounts previously written off are credited against the same line item.

The following table provides the information about the exposure to credit risk and ECL for non-government debtors for the ESS.

South Australian Fire and Emergency Services Commission
Notes to and forming part of the financial statements
for the year ended 30 June 2023

10.2. Financial instruments (continued)

Impairment of financial assets (continued)

	Debtor gross carrying amount \$'000	Loss %	Lifetime expected losses \$'000
2023			
Current (not past due)	3 159	1.48%	8
1-30 days past due	189	5.56%	1
31-60 days past due	67	8.88%	1
61-90 days past due	23	22.46%	1
More than 90 days past due	390	70.82%	24
Loss allowance	3 828		35

Cash and debt instruments

The ESS considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties and therefore the expected credit loss is nil.

All of the ESS's debt investments at amortised cost are considered to have low credit risk and the consideration of expected credit loss was limited to 12 months expected losses. The expected credit loss is nil.

Market risk

The ESS does not trade in foreign currency, nor enter into transactions for speculative purposes, nor for hedging. The ESS does not undertake any hedging in relation to interest or foreign currency risk and manages its risk as per the Government's risk management strategy articulated in TI 23 *Management of Foreign Currency Exposures*.

The ESS has non-interest-bearing assets (cash on hand and receivables) and liabilities (payables) and interest-bearing assets (cash at bank and investments). SAFECOM's exposure to market risk and cash flow interest risk is minimal. There is minimal exposure to foreign currency or other price risks.

Categorisation of financial instruments

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in the respective financial asset / financial liability note.

Classification of financial assets and liabilities

The ESS measures all financial instruments at amortised cost other than lease liabilities which are measured at the present value of expected future cash payments. All financial assets and liabilities carrying amount equals their fair value as at 30 June 2023 and are expected to be settled within one year excluding financial liabilities. Maturity analysis for financial liabilities is presented in note 7.2.

OFFICIAL

Community Emergency Services Fund (The Fund)

Administered Financial Statements

For the year ended 30 June 2023

OFFICIAL

Community Emergency Services Fund
Statement of Administered Comprehensive Income
for the year ended 30 June 2023

		2023	2022
	Note	\$'000	\$'000
Administered income			
Levy sources	A2.1	365 118	356 860
Fees and charges	A2.2	508	513
Interest		3 027	-
Total administered income		368 653	357 373
Administered expenses			
Contributions to SA Government administrative units	A3.1	356 843	339 088
Grants and subsidies	A3.2	6 532	3 693
Other	A3.3	8 840	8 697
Total administered expenses		372 215	351 478
Net result		(3 562)	5 895
Total comprehensive result		(3 562)	5 895

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

Community Emergency Services Fund
Statement of Administered Financial Position
as at 30 June 2023

		2023	2022
	Note	\$'000	\$'000
Administered current assets			
Cash and cash equivalents	A4.1	17 158	19 420
Receivables from SA Government		1 403	1 197
Total current assets		18 561	20 617
Administered current liabilities			
Payables		2 108	602
Total current liabilities		2 108	602
Net assets		16 453	20 015
Administered equity			
Retained earnings		16 453	20 015
Total equity		16 453	20 015

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

Community Emergency Services Fund
Statement of Administered Cash Flows
for the year ended 30 June 2023

		2023	2022
	Note	\$'000	\$'000
Cash flows from operating activities			
Cash inflows			
Receipts from levy sources		364 920	357 677
Fees and charges		509	512
Interest received		3 018	-
Cash generated from operations		368 447	358 189
Cash outflows			
Payments to SA Government administrative units		(356 843)	(339 088)
Payments of grants and subsidies		(5 115)	(3 688)
Other payments		(8 751)	(8 725)
Cash used in operations		(370 709)	(351 501)
Net cash (used in) provided by operations	A5.1	(2 262)	6 688
Net increase/(decrease) in cash and cash equivalents		(2 262)	6 688
Cash and cash equivalents at the beginning of the period		19 420	12 732
Cash and cash equivalents at the end of the period	A4.1	17 158	19 420

The accompanying notes form part of these financial statements.

Community Emergency Services Fund
Notes to and forming part of the financial statements
For the year ended 30 June 2023

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Community Emergency Services Fund
Notes to and forming part of the financial statements
For the year ended 30 June 2023

A1. About the Community Emergency Services Fund

A1.1. Basis of preparation and accounting policies

The basis of preparation for the Community Emergency Services Fund (the Fund) is the same as outlined in SA Fire and Emergency Services Commission's (SAFECOM) financial statements. The Fund applies the same accounting policies as set out in the notes of SAFECOM's financial statements.

A1.2. Establishment, objectives and funding arrangements

Establishment

The Fund was established pursuant to the *Emergency Services Funding Act 1998* (the Act).

Objectives

The Fund is the primary source of funding for the State Government's key emergency services agencies: the SA Metropolitan Fire Service (SAMFS), SA Country Fire Service (SACFS), SA State Emergency Service (SASES) and SAFECOM. The Fund also provides funding to other State Government agencies and Non-Government Organisations for the provision of emergency services and related activities, and collection and administration costs, as allowed under section 28(4) of the Act.

Funding arrangements

Under section 28(3) of the Act, funds collected through the Emergency Services Levy (ESL) (fixed and mobile property) for both private and Government property owners, Government contributions for concessions and remissions to property owners and interest earned on cash balances are paid into the Fund. The administration, collection and policy-setting of the ESL falls within the portfolio responsibilities of the Treasurer.

Community Emergency Services Fund
Notes to and forming part of the financial statements
For the year ended 30 June 2023

A1.3. Budget performance

The budget performance table compares the Fund's outcomes against budget information presented to Parliament (2022-23 Budget Paper 4). The budget amounts have not been adjusted to reflect revised budgets or administrative restructures. The budget process is not subject to audit.

	Original budget 2023 \$'000	Actual 2023 \$'000	Variance \$'000
Statement of Comprehensive Income			
Income			
Levy sources	361 523	365 118	3 595
Fees and charges	450	508	58
Interest	-	3 027	3 027
Total administered income	361 973	368 653	6 680
Expenses			
Contributions to SA Government administrative units	348 001	356 843	8 842
Grants and subsidies	8 273	6 532	(1 741)
Other	8 838	8 840	2
Total administered expenses	365 112	372 215	7 103
Net result	(3 139)	(3 562)	(423)
Total comprehensive result	(3 139)	(3 562)	(423)

Explanations are provided for variances where variance exceeds the greater of 10% of the original budgeted amount and 5% of the original budgeted total expenses.

In 2022-23 there were no variances that exceeded the greater of 10% of the original budget amount and 5% of original budgeted total expenses.

Community Emergency Services Fund
Notes to and forming part of the financial statements
For the year ended 30 June 2023

A2. Income

A2.1. Levy sources

	2023	2022
	\$'000	\$'000
Fixed property collections	178 907	170 744
Fixed property remissions	128 055	129 145
Mobile collections	48 511	47 481
Government concessions	6 574	6 412
Mobile remissions	3 071	3 078
Total revenues from levy sources	365 118	356 860

Various SA Government entities administer revenue from levy sources on behalf of the Fund, remitting revenue to the Fund once collected. The Fund recognises revenue when it obtains the right to receive which is generally when the revenue has been collected by the administering entity.

A2.2. Fees and charges

Revenue SA administers certificate sales on behalf of the Fund, remitting revenue to the Fund once collected. The Fund recognises revenue when it obtains the right to receive which is generally when the revenue has been collected by the administering entity \$508 000 (2022: \$513 000).

Community Emergency Services Fund
Notes to and forming part of the financial statements
For the year ended 30 June 2023

A3. Expenses**A3.1. Contributions to SA Government administrative units**

	2023	2022
	\$'000	\$'000
South Australian Metropolitan Fire Service	168 126	162 979
South Australian Country Fire Service	93 617	93 363
South Australian State Emergency Service	34 530	22 680
South Australian Police	24 439	23 843
South Australian Fire and Emergency Services Commission	20 133	19 593
Department for Environment and Water	12 818	13 527
South Australian Ambulance Service	1 312	1 280
South Australian Police - Government radio network	837	817
Attorney-General's Department - State Rescue Helicopter Service	778	759
South Australian Ambulance Service - Government radio network	253	247
Total contributions to SA Government administrative units	356 843	339 088

A3.2. Grants and subsidies

	2023	2022
	\$'000	\$'000
Surf Life Saving South Australia	4 699	1 944
Volunteer Marine Rescue	1 360	1 326
Shark Beach Patrol	473	423
Total grants and subsidies	6 532	3 693

A3.3. Other expenses

	2023	2022
	\$'000	\$'000
Revenue SA - collection costs	7 139	7 040
Department of Infrastructure and Transport - collection costs	981	957
Administration costs	720	700
Total other expenses	8 840	8 697

Community Emergency Services Fund
Notes to and forming part of the financial statements
For the year ended 30 June 2023

A4. Financial assets

A4.1. Cash and cash equivalents

The Fund consists of one operating account held with the Treasurer of \$17.158 million (2022: \$19.420 million). This account is interest bearing.

There was no interest earned during 2022 due to Treasury advising public authorities in November 2020 that, given interest rates were approximately 0%, no interest would be paid on any interest bearing accounts held with the Treasurer. Interest re-commenced being paid in February 2023 on cash balances from May 2022.

A5. Other disclosures

A5.1. Cash flow reconciliation

	2023 \$'000	2022 \$'000
Reconciliation of cash and cash equivalents at the end of the reporting period		
Cash and cash equivalents disclosed in the Statement of Financial Position	17 158	19 420
Balance as per the Statement of Cash Flows	17 158	19 420
Reconciliation of net cash provided by / (used in) operating activities to net result		
Net cash provided by/(used in) operating activities	(2 262)	6 688
Movement in assets and liabilities		
Increase/(decrease) in receivables	206	(816)
(Increase)/decrease in payables	(1 506)	23
Net result	(3 562)	5 895

Community Emergency Services Fund
Notes to and forming part of the financial statements
For the year ended 30 June 2023

A6. Measurement and risk

A6.1. Financial instruments

Financial risk management

Risk management is managed by SAFECOM corporate services section and the Fund's risk management policies are in accordance with the *SA Government Risk Management Guide* and the principles established in the Australian Standard *Risk Management Principles and Guidelines*.

The exposure of the Fund to financial risk (liquidity risk, credit risk and market risk) is low due to the nature of the financial instruments held. There have been no changes in risk exposure since the last reporting period.

Liquidity risk

The Fund is funded principally from ESL contributions, government concessions and remissions, and interest. The payments from the Fund are referred by the Economic and Finance Committee, pursuant to the Act, and approved by the Minister for Emergency Services. The Fund is an Administered item and cash flows associated with its approved payments and budgeted receipts are managed to ensure funding is available to meet the expected cash flows.

Payables and accruals are raised for all amounts owing but unpaid. Sundry payables are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

Credit risk

The Fund has minimal concentration of credit risk. The Fund is dependent on funds collected through the ESL (fixed and mobile property). The Fund does not engage in high risk hedging for its financial assets. No collateral is held as security and no credit enhancements relate to financial assets held by the Fund.

Impairment of financial assets

The expected credit loss of government debtors is considered to be nil based on the external credit ratings and nature of the counterparties. All of the Fund's debtors at balance date were government debtors. The expected credit loss is nil.

Market risk

The Fund has non-interest-bearing assets (receivables) and liabilities (payables) and interest-bearing assets (cash at bank). The Fund's exposure to market risk and cash flow interest risk is minimal. There is minimal exposure to foreign currency or other price risks.

The Fund does not trade in foreign currency, enter into transactions for speculative purposes, nor for hedging. The Fund does not undertake any hedging in relation to interest or foreign currency risk and manages its risk as per the Government's risk management strategy articulated in *TI 23 Management of Foreign Currency Exposures*.

Categorisation of financial instruments

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in note A1.1

The Fund's financial assets and liabilities, receivables and payables are held at cost therefore their carrying is a reasonable approximation of their fair values due to the short-term nature of these.

All financial assets and liabilities are expected to be settled within 1 year.