

If calling please ask for: Rachel Dixon

Telephone: (08) 8115 3906

Reference: ESS-20-1921

Mr Antonio Piccolo MP
Member for Light
148 Murray Street
GAWLER SA 5118

Dear Mr Piccolo

I refer to your application made under the *Freedom of Information Act 1991* (the FOI Act) of 12 June 2020 for access to:

“Copies of any and all documents (including but not limited to hard copy or electronic briefings, minutes, reports, emails, letters, meeting agendas, diary entries, event attendance records and any other correspondence) either to or from (directly or indirectly) officials, employees or contractors to all SA government departments, agencies or Statutory bodies, Members of Parliament, the Premier or Ministers of the Crown and their personal staff, members or the public, owners and employees of businesses or commercial operations, officials or elected members of Local Government, regarding the establishment of a State Emergency Services (SES) unit or satellite unit in Gawler.”

A search of files has been conducted and sixty-eight (68) documents were located that fall within the scope of your application. The documents are identified in the attached schedule.

In respect of the sixty-eight (68) documents, I have determined as follows:

Document 3, 4, 16, 17, 20, 27, 29, 34, 36, 37, 41, 45, 50, 53, 54, 55, 61, 62, 63

I have determined that these documents are to be released in full.

Document 18, 22, 23, 24, 30, 32, 33, 38, 43, 44

I have determined that these documents are to be released in full.

Information not relevant to the application has been removed.

Document 1, 5, 6, 7, 8, 9, 10, 11, 12, 13, 15, 39, 42, 46, 47, 48, 49, 51, 52, 56, 57, 58, 59, 60, 64, 65, 66, 67, 68

I have determined that these documents are to be released in part.

In regard to these documents, the parts to which I have not granted you access are the names and email addresses (personal information) of non-public sector employees, which are exempt under clause 6(1) of Schedule 1 of the FOI Act.

- (i) *The document contains personal information.*
- (ii) *It would be unreasonable to remove personal information, but not the other information in the documents.*
- (iii) *Personal information is exempt from disclosure under clause 6(1), which reads:*
“A document is an exempt document if it contains matter the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)”.
- (iv) *In my view it would be unreasonable to disclose personal information because:*
 - (a) *Disclosure under the FOI Act is “disclosure to all the world” (Re Sunderland and Department of Defence, (1986) 11 ALD 258; Re Williams and Registrar, Federal Court of Australia, (1985) 8 ALD 814; Re Anderson and the Australian Federal Police, (1986) 11 ALD 355).*
 - (b) *Re Chandra and Department of Immigration and Ethnic Affairs, (1984) 6 ALN N 257, which has been applied in South Australia, says that I should consider “...all the circumstances including:*
 - *The nature of the information disclosed;*
 - *The circumstances in which the information is obtained;*
 - *The likelihood of the information being information that the person concerned would not wish to have disclosed without consent; and*
 - *Whether the information has any current relevance” (aN259).*

The matters outlined in (a) to (b) above lead me to conclude that it would be unreasonable to names and email addresses (personal information) of non-public sector employees under the FOI Act.

Furthermore, some of this information has been provided by volunteers. I consider it would be unreasonable to disclose the names of individuals who voluntarily perform an important community service and wish to contribute to the sector more widely. I do not consider the interest in identifying the author overrides the public interest in preserving the privacy of the volunteers.

As it is practicable to delete names and email addresses (personal information) of non-public sector employees and release the remainder of the document in accordance with subsection 20(4) of the FOI Act, I have done so.

Document 2, 14

I have determined that these documents are to be released in part.

In regard to these documents, the part to which I have not granted you access is the names of individuals and personal information considered to constitute personal affairs. I have determined this exempt under clause 6(1), which reads:

“A document is an exempt document if it contains matter the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)”.

I again applied the principle that disclosure under the FOI Act is disclosure to all the world, and the test in *Re Chandra* (set out above). Thus, I determined that it was unreasonable to disclose to you the names of individuals and personal information, again considering the fact that these documents have been provided by volunteers. It is practicable to delete this material and release the remainder in accordance with subsection 20(4) of the FOI Act, I have done so.

Additionally, I have also applied clause 7(1)(c), which states –

7—Documents affecting business affairs

(1) *A document is an exempt document—*

(c) if it contains matter—

(i) consisting of information (other than trade secrets or information referred to in paragraph (b)) concerning the business, professional, commercial or financial affairs of any agency or any other person; and

(ii) the disclosure of which—

(A) could reasonably be expected to have an adverse effect on those affairs or to prejudice the future supply of such information to the Government or to an agency; and

(B) would, on balance, be contrary to the public interest.

In applying this clause, I am obliged to consider the public interest for and against the release of information.

Factors in favour of release include:

- The public interest in fulfilling the objects of the FOI Act, and promoting openness and accountability within government.
- The public interest in scrutiny of government decision-making.

Factors against release include:

- The low level of public value of these documents.
- The public interest in ensuring the effective conduct of the Agency's functions.
- The need for confidentiality to protect the financial affairs of any other person.

On balance, SAFECOM considers that the public interest is not served in the release of the information.

As it is practicable to delete financial information of non-public sector employees and release the remainder of the document in accordance with subsection 20(4) of the FOI Act, I have done so.

Document 19, 21, 25, 26, 35

I have determined that these documents are to be released in part.

In regard to these documents, the parts to which I have not granted you access are the financial details, which are exempt under clause 7(1)(c) of Schedule 1 of the FOI Act, which states-

7—Documents affecting business affairs

(1) *A document is an exempt document—*

(c) *if it contains matter—*

(i) *consisting of information (other than trade secrets or information referred to in paragraph (b)) concerning the business, professional, commercial or financial affairs of any agency or any other person; and*

(ii) *the disclosure of which—*

(A) *could reasonably be expected to have an adverse effect on those affairs or to prejudice the future supply of such information to the Government or to an agency; and*

(B) *would, on balance, be contrary to the public interest.*

These documents satisfy the provisions of clause 7 as documents which contain financial affairs of any agency or any other person. In applying this clause, I am again obliged to consider the public interest for and against the release of information. Again, I have considered the reasons set out previously in the above public interest test under clause 7 and concluded on balance, SAFECOM considers that public interest is not served in the release of the information.

As it is practicable to delete financial information of non-public sector employees and release the remainder of the document in accordance with subsection 20(4) of the FOI Act, I have done so.

Document 31

I have determined to refuse access to these documents. Section 20(1)(a) of the FOI Act provides that an agency may refuse access to a document if the document is exempt.

I consider this document exempt under clause 1(1)(a) of Schedule 1 of the FOI Act, which reads:

1—Cabinet documents

(1) *A document is an exempt document—*

(a) *if it is a document that has been specifically prepared for submission to Cabinet (whether or not it has been so submitted);*

As this document was specifically prepared for submission to Cabinet, it is exempt under clause 1(1)(a) of the FOI Act.

Document 40

I have determined to refuse access to these documents. Section 20(1)(a) of the FOI Act provides that an agency may refuse access to a document if the document is exempt.

I consider this document exempt under clause 9(a)(i) of Schedule 1 of the FOI Act, which reads:

9—Internal working documents

(1) *A document is an exempt document if it contains matter—*

(a) that relates to—

(i) any opinion, advice or recommendation that has been obtained, prepared or recorded; or

(ii) any consultation or deliberation that has taken place, in the course of, or for the purpose of, the decision-making functions of the Government, a Minister or an agency; and

(b) the disclosure of which would, on balance, be contrary to the public interest.

In applying this clause I am obliged to consider the public interest for and against the release of information.

Factors in favour of release include:

- The public interest in fulfilling the objects of the FOI Act, and promoting openness and accountability within government.
- The public interest in scrutiny of government decision-making.

Factors against release include:

- Ensuring efficient and effective conduct of government functions.
- The low level of public value of these documents.
- The public interest in ensuring the effective conduct of the Agency's functions.
- The need for confidentiality to protect the integrity and viability of government decision-making.

On balance, SAFECOM considers that the public interest is not served in the release of the information.

Appeal Rights

If you are dissatisfied with this determination, you are entitled to exercise your rights of review and appeal in accordance with Section 29 of the FOI Act. To make an internal review application please see attached documentation.

Should you have any enquiries in relation to this matter, please do not hesitate to contact me on (08) 8115 3906.

Yours sincerely

Rachel Dixon
Accredited Freedom of Information Officer

August 2020

Encl: Schedule of documents
 Documents for release
 Application for Review of Determination form

SCHEDULE OF DOCUMENTS

Freedom of Information application from Antonio Piccolo “Copies of any and all documents (including but not limited to hard copy or electronic briefings, minutes, reports, emails, letters, meeting agendas, diary entries, event attendance records and any other correspondence) either to or from (directly or indirectly) officials, employees or contractors to all SA government departments, agencies or Statutory bodies, Members of Parliament, the Premier or Ministers of the Crown and their personal staff, members or the public, owners and employees of businesses or commercial operations, officials or elected members of Local Government, regarding the establishment of a State Emergency Services (SES) unit or satellite unit in Gawler.”

Doc No	Description	Determination
1	10/9/2018 Email re: establishment of a SES Unit at Gawler	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
2	20/11/2018 Email re: Gawler Car Club land sale	Document released in part. Personal information removed under clause 6(1) of Schedule 1 of the FOI Act and financial information removed under clause 7(1)(c) of the FOI Act.
3	21/5/2018 Email re: support for the SES and Gawler Veteran, Vintage and Classic Vehicle Club interest on Transport owned land in Willaston	Released in full.
4	4/1/2019 Letter from Minister to Member for King	Released in full.
5	30/7/2018 Email re: funding for the establishment of a Gawler SES Station	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
6	23/8/2018 Letter from Minister	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
7	28/8/2018 Email re: establishment of SES Unit at Gawler	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
8	7/9/2018 Email re: establishment of a SES unit at Gawler	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
9	2/5/2019 Email re: Meeting with APEX Club of Gawler	Document released in part. Personal information removed under clause 6(1) of Schedule 1 of the FOI Act.
10	13/5/2019 Briefing for Noting to Minister re: APEX Club of Gawler	Document released in part. Personal information removed under clause 6(1) of Schedule 1 of the FOI Act.

Doc No	Description	Determination
11	4/6/2019 Letter from Minister re: APEX Club of Gawler	Document released in part. Personal information removed under clause 6(1) of Schedule 1 of the FOI Act.
12	13/1/2017 Email re: Gawler SES Unit	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
13	25/9/2017 Email from UM Edinburgh SES unit re: establishment of new unit at Gawler	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
14	22/10/2017 Email re: Gawler unit	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act and financial information removed under clause 15 of the FOI Act.
15	15/1/2018 Email re: Gawler SES Unit	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
16	29/1/2018 Email to Chief Officer with draft Ministers briefing on demand driven growth	Released in full.
17	28/2/2018 Email re: Town of Gawler	Released in full.
18	8/5/2018 Email re: management meeting notes	Released in full. Material out of scope has been removed.
19	29/8/2018 Email from DPTI re: securing approvals to purchase Willaston land	Released in part. Financial information removed under clause 7(1)(c) of the FOI Act.
20	29/8/2018 Email from Renewal SA acknowledging expression of interest	Released in full.
21	30/8/2018 Email to Chief Officer advising of success in acquisition of Willaston land	Released in part. Financial information removed under clause 7(1)(c) of the FOI Act.
22	4/10/2018 Email re: funding for purchase of Willaston land	Released in full. Material out of scope has been removed.
23	5/10/2018 Internal communication re: Land transfers from DPTI	Released in full. Material out of scope has been removed.
24	16/10/2018 Email re: management meeting notes	Released in full. Material out of scope has been removed.
25	17/10/2018 Email follow up advising revised deadline for Minister's formal approval	Released in part. Financial information removed under clause 7(1)(c) of the FOI Act.

Doc No	Description	Determination
26	17/10/2018 Email seeking Minister's formal approval to purchase Willaston land	Released in part. Financial information removed under clause 7(1)(c) of the FOI Act.
27	18/10/2018 Email to SAFECOM requesting follow up with Minister's Office to enable Treasury processes	Released in full.
28	19/10/2018 Email containing copy of Minister's approval to purchase Willaston land	Released in part. Financial information removed under clause 7(1)(c) of the FOI Act.
29	19/10/2018 Email re: approval to purchase land	Released in full.
30	23/10/2018 Email re: management meeting points	Released in full. Material out of scope has been removed.
31	27/11/2018 Email from DTF noting funding for Willaston land managed outside of the MYBR process	Exempt under clause 1 (a) of the FOI Act.
32	7/1/2019 SES Budget Priorities Jan 2019	Released in full. Material out of scope has been removed.
33	30/1/2019 Email re: Willaston	Released in full. Material out of scope has been removed.
34	30/1/2019 Email re: possible uses of Willaston site	Released in full.
35	31/1/2019 Email containing data for 2019-20 Budget Bid – Facilities	Released in part. Financial information removed under clause 7(1)(c) of the FOI Act.
36	13/2/2019 Business Case – Securing SES for a Safer South Australia	Released in full.
37	19/2/2019 Email re: use of Willaston site	Released in full.
38	25/3/2019 SASES Meeting Outcomes Report – ESS Executive and Leadership Meeting held 21/3/2019	Released in full. Material out of scope has been removed.
39	2/4/2019 Email re: update on Willaston site	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
40	3/9/2019 Draft briefing (not sent) re: funding for a new unit at Willaston	Exempt under clause 9 (a)(i) of the FOI Act.
41	5/9/2019 Email noting CFS interest in utilising part of Willaston property	Released in full.

Doc No	Description	Determination
42	28/1/2020 Email re: land at Nuriootpa offered to the Emergency Services	Document released in part. Personal information removed under clause 6(1) of Schedule 1 of the FOI Act.
43	31/1/2020 Email containing proposed 2020-21 SASES Budget Bids	Released in full. Material out of scope has been removed.
44	6/2/2020 Email re: Recruiting in North Region	Released in full. Material out of scope has been removed.
45	17/3/2020 Email to CFS re: opportunity to share space at Willaston site	Released in full.
46	27/9/2018 Email referred by Minister Knoll's Office	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
47	27/8/2018 Establishment of a SES Unit at Gawler	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
48	10/7/2020 Email from Minister requesting a brief and draft	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
49	10/7/2020 Briefing to Minister re: response	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
50	Opportunities to address unsustainable demand for SES services in the greater Adelaide area – Discussion paper	Released in full.
51	8/2/2018 Briefing to Minister re: response	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
52	10/7/2020 Letter from Minister	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
53	SASES Annual Business Plan – Action Plan 2019-2020	Released in full.
54	SASES Annual Business Plan 2020-2021	Released in full.
55	SASES Strategic Facilities Plan – May 2020 update	Released in full.

Doc No	Description	Determination
56	11/4/2019 Letter from Gawler APEX to Minister	Document released in part. Personal information removed under clause 6(1) of Schedule 1 of the FOI Act.
57	27/7/2018 Email to Minister	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
58	7/5/2018 Briefing to Minister re: email regarding the establishment of a Gawler SES Unit	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
59	27/9/2018 Briefing to Minister re: email referred from Minister Knoll's office	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
60	10/10/2018 Letter from Minister	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
61	20/12/2018 Briefing to Minister re: Gawler Car Club Land Sale	Released in full.
62	19/12/2018 Briefing to Minister re: Gawler Car Club Land Sale – signed by Chief Officer	Released in full.
63	21/6/2018 Letter from Minister to Mayor, Town of Gawler	Released in full.
64	4/6/2018 Briefing to Minister re: letter from Mayor, Town of Gawler	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
65	9/8/2018 Briefing to Minister re: email	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
66	10/9/2018 Letter from Minister re: establishment of a new SES Unit at Gawler	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
67	31/8/2018 Briefing to Minister re: email	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.
68	12/5/2018 Letter from Minister	Document released in part. Volunteer names and details removed under clause 6(1) of Schedule 1 of the FOI Act.

De Nardi, Donna (SAFECON)

From: AGD:Wingard Correspondence
Sent: Monday, 10 September 2018 12:27 PM
To: SAFECON:Ministerial Liaison
Cc: Jennings, Damien (AGD)
Subject: 18EMS0036 - - New corro - Referred by Minister Knoll -
regarding establishment of a SES unit at Gawler
Attachments: 18MTIL2003 - Referral - - establishment of a SES Unit at Gawler

Good afternoon

Could you please provide a **briefing and draft response** for the Minister's consideration.

Due date: 24 September 2018

Kind Regards

Office of the Hon Corey Wingard MP

Minister for Police, Emergency Services and Correctional Services

Minister for Recreation, Sport and Racing

p: 8463 6641 | f: 8463 6642

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De Nardi, Donna (SAFECOM)

From: Davis, Kimberly (DPTI)
Sent: Friday, 7 September 2018 11:05 AM
To: AGD:Minister Wingard
Subject: 18MTIL2003 - Referral - - establishment of a SES Unit at Gawler
Attachments: FW: 18MTIL2003; 18MTIL2003 - REFERRAL ACK - - establishment a
SES Unit at Gawler.pdf; - FW: Gawler SES Unit

Follow Up Flag: Follow up
Flag Status: Completed

Dear Office of Police, Emergency Services and Correctional Services

I refer to the attached correspondence from regarding the establishment of a SES Unit at Gawler

As agreed, the matters raised fall under the portfolio responsibility of the Minister for Police, Emergency Services and Correctional Services. Accordingly, I am forwarding this correspondence to your office for consideration. Please provide a copy of your response for our records.

Mr has been advised that the correspondence has been referred to your office.

Regards

Kimberly Davis

Ministerial Liaison Officer

Minister Knoll's Office

Department of Planning, Transport and Infrastructure

T 710 98418 • E kimberly.davis@sa.gov.au

Level 12, 136 North Terrace • PO Box 1533, Adelaide SA 5001 • DX 171 • www.dpti.sa.gov.au



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We acknowledge and respect Aboriginal peoples as South Australia's first peoples and nations, we recognise Aboriginal peoples as traditional owners and occupants of land and waters in South Australia and that their spiritual, social, cultural and economic practices come from their traditional lands and waters; and they maintain their cultural and heritage beliefs, languages and laws which are of ongoing importance; We pay our respects to their ancestors and to their Elders.

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De Nardi, Donna (SAFECOM)

From: Phillips-Wilkinson, Jenna (DPTI)
Sent: Monday, 3 September 2018 11:46 AM
To: DPTI:Ministerials Min Knoll
Subject: FW: 18MTIL2003
Attachments: - FW: Gawler SES Unit

For referral please. File in tray.

From: AGD:Minister Wingard
Sent: Monday, 3 September 2018 11:44 AM
To: Phillips-Wilkinson, Jenna (DPTI)
Subject: RE: 18MTIL2003

Hi Jenna

Yes we can accept this one – please refer

Cheers

Michelle

From: Phillips-Wilkinson, Jenna (DPTI)
Sent: Monday, 27 August 2018 1:16 PM
To: AGD:Minister Wingard <MinisterWingard@sa.gov.au <mailto:MinisterWingard@sa.gov.au> >
Subject: 18MTIL2003

Hello

Please see attached correspondence from Mr [redacted] to increase funding to the SES to provide for the construction and ongoing operation of a unit in Gawler.

Can you please advise if it is a matter for the Minister for Emergency Services, and if so we will formally refer.

Thanks,

Jenna

Jenna Phillips-Wilkinson

Office Manager

Office of the Minister for Transport, Infrastructure and Local Government

Minister for Planning

Department of Planning, Transport and Infrastructure T 7109 8431 • M 0418 836 520 • E M jenna.phillips-wilkinson3@sa.gov.au <mailto:jenna.phillips-wilkinson3@sa.gov.au>

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We acknowledge and respect Aboriginal peoples as South Australia's first peoples and nations, we recognise Aboriginal peoples as traditional owners and occupants of land and waters in South Australia and that their spiritual, social, cultural and economic practices come from their traditional lands and waters; and they maintain their cultural and heritage beliefs, languages and laws which are of ongoing importance; We pay our respects to their ancestors and to their Elders.

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De Nardi, Donna (SAFECOM)

From: Schubert EO <schubert@parliament.sa.gov.au>
Sent: Friday, 10 August 2018 8:24 AM
To: DPTI:Minister Knoll
Subject: - FW: Gawler SES Unit

From:
Sent: Thursday, 9 August 2018 8:29 PM
To: Schubert EO <schubert@parliament.sa.gov.au>
Cc:
Subject: Gawler SES Unit

Dear Mr. Knoll,

I am a member of the Salisbury SES Unit. I was Unit Manager for six years up until a year ago, when I stood down to concentrate on the establishment of an SES Unit at Gawler.

The Salisbury Unit's response area extends from the north side of Parafield Airport (Kings Rd) up to Lower Light and about half way between Roseworthy and Wasleys in the north and, in the east, includes Cockatoo Valley, One Tree Hill and Humbug Scrub. Obviously, this includes much of the lower part of your electorate.

Salisbury is consistently in the top three busiest SES units in the State, averaging approximately 400 callouts each year. There are several major residential developments planned for the area over the next few years – Gawler East, Two Wells, Buckland Park, Playford Alive. These could add as many as 100,000 new residents in the area. In recognition of this, SES is planning to establish a new unit in the Gawler area. As a part of the preparation for this, the Salisbury Unit moved from Edinburgh North to Salisbury Heights (corner of Main North Rd and The Grove Way) about three years ago and changed its name from Edinburgh to Salisbury. This move has increased the response times to jobs in your electorate by about fifteen minutes.

DPTI has land that is excess to its requirements on Two Wells Rd, Willaston that is ideal for an SES unit. We are hopeful that it will be transferred to SES in the near future.

Initially, it is planned to establish this as a satellite of the Salisbury Unit by locating a vehicle there, so that members in the Gawler area can respond to jobs from there. We do, however, have few members in the area, because most do not want to travel all of the way to Salisbury Heights for training. I have a list of almost thirty names of people who say that they will join a Gawler Unit once it is established.

I understand that there is no money in this year's budget to build and maintain a new unit, but I ask if you could use your good offices to promote the funding of one in next year's budget. It will result in a valuable increase in SES volunteer numbers and a reduction in response times to jobs in the lower half of your electorate.

The establishment of the unit has the strong support of Karen Redman, Mayor of Gawler.

For your information, in case you are not aware, the next unit north of Gawler is Kapunda, which covers the Barossa Valley.

A front page article in The Advertiser earlier this week, calling for more volunteers, stated that 13,000 CFS volunteers put in 98,000 hours on jobs last year. This is an average of eight hours per volunteer for the year. Some figures that I have seen recently, although not official, indicate that about 1,500 SES volunteers put in 76,000 hours on jobs last year. This is fifty hours per volunteer, or six times as much.

SES volunteers deserve the Government's continuing support and, despite the reduction in the ESL, funding should be increased by a relatively modest amount to provide for the construction and establishment of a new unit at Gawler and its on-going operation.

Sincerely,

Deputy Unit Manager – Gawler Satellite | Salisbury Unit | SOUTH AUSTRALIAN STATE EMERGENCY SERVICE
PO Box 134 | Elizabeth SA 5112
1A The Grove Way | Salisbury Heights SA 5109



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18MTIL2003



Government
of South Australia

The Hon Stephan Knoll MP
Member for Schubert

Dear Mr

Thank you for your letter to the Hon Stephan Knoll MP, Minister for Transport, Infrastructure and Local Government, regarding the establishment a SES unit at Gawler.

While the Minister appreciates receiving your correspondence, I advise this matter falls within the portfolio responsibility of the Hon Corey Wingard MP, Minister for Police, Emergency Services and Correctional Services.

Accordingly, I have forwarded your correspondence to the Hon Corey Wingard MP for consideration.

Yours sincerely

A handwritten signature in black ink, appearing to be "S. Knoll".

Office Manager
OFFICE OF THE HON STEPHAN KNOLL MP

5 / 9 / 2018

Cc: Hon Corey Wingard MP

Minister for Transport, Infrastructure and Local Government
Minister for Planning

Roma Mitchell House Adelaide SA 5000 | GPO Box 1533 Adelaide SA 5001 DX 171
Tel 08 7109 8430 | Email ministerknoll@sa.gov.au



De Nardi, Donna (SAFECOM)

From: Schubert EO <schubert@parliament.sa.gov.au>
Sent: Friday, 10 August 2018 8:24 AM
To: DPTI:Minister Knoll
Subject: - FW: Gawler SES Unit

From:
Sent: Thursday, 9 August 2018 8:29 PM
To: Schubert EO <schubert@parliament.sa.gov.au>
Cc:
Subject: Gawler SES Unit

Dear Mr. Knoll,

I am a member of the Salisbury SES Unit. I was Unit Manager for six years up until a year ago, when I stood down to concentrate on the establishment of an SES Unit at Gawler.

The Salisbury Unit's response area extends from the north side of Parafield Airport (Kings Rd) up to Lower Light and about half way between Roseworthy and Wasleys in the north and, in the east, includes Cockatoo Valley, One Tree Hill and Humbug Scrub. Obviously, this includes much of the lower part of your electorate.

Salisbury is consistently in the top three busiest SES units in the State, averaging approximately 400 callouts each year. There are several major residential developments planned for the area over the next few years – Gawler East, Two Wells, Buckland Park, Playford Alive. These could add as many as 100,000 new residents in the area. In recognition of this, SES is planning to establish a new unit in the Gawler area. As a part of the preparation for this, the Salisbury Unit moved from Edinburgh North to Salisbury Heights (corner of Main North Rd and The Grove Way) about three years ago and changed its name from Edinburgh to Salisbury. This move has increased the response times to jobs in your electorate by about fifteen minutes.

DPTI has land that is excess to its requirements on Two Wells Rd, Willaston that is ideal for an SES unit. We are hopeful that it will be transferred to SES in the near future.

Initially, it is planned to establish this as a satellite of the Salisbury Unit by locating a vehicle there, so that members in the Gawler area can respond to jobs from there. We do, however, have few members in the area, because most do not want to travel all of the way to Salisbury Heights for training. I have a list of almost thirty names of people who say that they will join a Gawler Unit once it is established.

I understand that there is no money in this year's budget to build and maintain a new unit, but I ask if you could use your good offices to promote the funding of one in next year's budget. It will result in a valuable increase in SES volunteer numbers and a reduction in response times to jobs in the lower half of your electorate.

The establishment of the unit has the strong support of Karen Redman, Mayor of Gawler.

For your information, in case you are not aware, the next unit north of Gawler is Kapunda, which covers the Barossa Valley.

A front page article in The Advertiser earlier this week, calling for more volunteers, stated that 13,000 CFS volunteers put in 98,000 hours on jobs last year. This is an average of eight hours per volunteer for the year. Some figures that I have seen recently, although not official, indicate that about 1,500 SES volunteers put in 76,000 hours on jobs last year. This is fifty hours per volunteer, or six times as much.

SES volunteers deserve the Government's continuing support and, despite the reduction in the ESL, funding should be increased by a relatively modest amount to provide for the construction and establishment of a new unit at Gawler and its on-going operation.

Sincerely,

Deputy Unit Manager – Gawler Satellite | Salisbury Unit | SOUTH AUSTRALIAN STATE EMERGENCY SERVICE
PO Box 134 | Elizabeth SA 5112
1A The Grove Way | Salisbury Heights SA 5109



A reliable and trusted volunteer based organisation building safe and resilient communities.

Gawler – We do ordinary things extraordinarily well.

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De Nardi, Donna (SAFECOM)

From: AGD:Wingard Correspondence
Sent: Tuesday, 20 November 2018 3:49 PM
To: SAFECOM:Ministerial Liaison
Subject: 18EMS0068 - LUETHEN MP, Paula - New corro received 11.10.2018
Attachments: Gawler Car Club land sale

Good afternoon

Could you please provide a **briefing and draft response** for the Minister's consideration. We have not received a B&D since SES brought the land.

If possible can a contact person so that Paula Luethen MP and the GVVCVC can liaise with them regarding the land.

Due date: 4 December 2018

Kind Regards

Office of the Hon Corey Wingard MP

Minister for Police, Emergency Services and Correctional Services
Minister for Recreation, Sport and Racing

p: 8463 6641 | f: 8463 6642
GPO Box 668 | ADELAIDE SA 5001 | DX450
Level 2 | 45 Pirie Street | ADELAIDE SA 5000

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De Nardi, Donna (SAFECOM)

From: King EO <king@parliament.sa.gov.au>
Sent: Wednesday, 10 October 2018 3:29 PM
To: DPTI:Minister Knoll; AGD:Minister Wingard
Subject: Gawler Car Club land sale
Attachments: Gawler Council letter of support (1).pdf; Gawler Council letter of support (2).pdf; Letter 1 (Gawler Car Club).pdf; Letter 2 (Gawler Car Club).pdf; Letter 3 (Gawler Car Club).pdf

Follow Up Flag: Follow up
Flag Status: Completed

Dear Minister Knoll and Minister Wingard,

The President of the Gawler Veteran, Vintage and Classic Vehicle Club Stephen Salisbury visited me and asked for my help to explore and progress a negotiation which was in train before the election of the new government. The Club have over 600 members, a number who live in King and the majority living in the North and North Eastern suburbs. They support not only club members with social activity and car events but a number of other community activities which connect people in SA and from interstate.

Before the March 2018 election the Club had been working with DPTI, SES and the Local Member at Gawler to negotiate on buying a piece of State Government land to use as Club Rooms and workshops. They had been informed of a piece of State Government land that could be sold and they would like to purchase a section of it and the Club had been told SES was keen to purchase the adjoining portion of land. See attached Letter 1, Letter 2, Letter 3. The Car Club are ready to proceed and purchase the land at the agreed amount of which was based on the DPTI valuation. The car club have discussed also with the Gawler Council and the Council have provided a support letter to the Club. Attached Letter 4.

I am sending this letter to find out the DPTI preparedness to proceed with the sale of the land to the car club as had been discussed previously.

I have also copied Minister Wingard's office so he is aware and can consider this information in relation to the SES taking on this land.

I would appreciate response from both Ministers so I can provide an update to the President on the negotiation and next steps and timeframes.

In your service, kind regards,

Paula Luethen MP
Here for you!



PAULA LUETHEN MP
MEMBER FOR KING

(08) 8288 8218

www.paulaluethen.com.au

/PaulaLuethenKing

king@parliament.sa.gov.au

Suite 1, Level 1, The Grove Shopping Centre, Golden Grove SA 5125



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Contact: Rebecca Howard

Ref: KR;rh
CC17/50840

13 October 2017

Gawler Veteran, Vintage and Classic Vehicle Club
Attention: Club President
PO Box 640
GAWLER SA 5118

Town of Gawler
43 High Street
Gawler East SA 5118
PO Box 130
Gawler SA 5118
Phone: (08) 8522 9211
Fax: (08) 8522 9212
council@gawler.sa.gov.au
08 8522 9211

Dear Mr

Re: Letter of Support for Gawler Veteran, Vintage and Classic Vehicle Club - Clubroom Development

I am pleased to provide this letter outlining my support for the Gawler Veteran, Vintage and Classic Vehicle Club (GVVCVC) in establishing a clubroom facility within the Town of Gawler.

The Council recognises that GVVCVC is a large, long standing, financially stable club that provides both social and economic benefits to the Town of Gawler and the surrounding region. With approximately 500 members, the GVVCVC is one of the largest and most active community based clubs within the Council area.

The GVVCVC have been seeking to establish a clubroom facility within the town, and have investigated a number of Council owned and privately owned land parcels. Unfortunately, none of these land parcels have been deemed suitable and therefore the club is seeking support from the Department Planning, Transport and Infrastructure (DPTI) in purchasing or leasing a property on the corner of Haines Road and Gawler River Road, Willaston (CT 5394/981).

The Council strongly supports the development of a clubroom on this site and encourages the development of a shared facility which clubs with similar interests can utilise. The Council provides the following preliminary planning advice to assist in negotiations with DPTI;

- Based on the information provided to date, the land use represents a 'community centre', where community centre means:

"land used for the provision of social, recreational or educational facilities for the local community, but does not include a pre-school, primary school, educational establishment or indoor recreation centre"

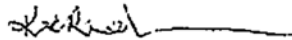
- The application would be an 'on-merits' form of development.

- Subject site is situated within the Special Use Zone in which a 'community centre' is a desired land use thus in principle would generally be encouraged.
- Whilst the land use strongly aligns with the intent of the zone, the fundamental merit in the proposal will be largely contingent on the amenity impacts resulting from the use being addressed.

In order to aid the Club in the development of the land, Council would be willing to consider the possibility of reducing Development Application fees associated with improvements proposed to the land as well as a rebate to Council rates on application.

The Council look forward to working together with the GVVCVC in seeking to develop this land. I strongly encourage DPTI to consider the club, and wider Gawler community benefits, in providing this land for their purpose.

Yours faithfully



Mayor Karen Redman
Mayor, Town of Gawler

Direct line: (08) 8522 9221
Email: mayor@gawler.sa.gov.au



**GAWLER VETERAN VINTAGE & CLASSIC VEHICLE
CLUB
PO Box 640
GAWLER SA 5118**

18th February 2018

Stephanie Harper
Team Leader, Portfolio Assets
Property Directorate
Dept. of Planning, Transport & Infrastructure
GPO Box 967
Adelaide SA 5001

Dear Stephanie,

Following our meeting with you in December, our Committee met in January and now submit the following:

- 1) The indicated price of _____ for whole of land is beyond our means.
- 2) We believe leasing of the land is not in our best interest.
- 3) We have however, identified a parcel of land as delineated on the attached plan marked A. We now hereby submit an offer to purchase. You indicated that you would look at a possible subdivision and counter offer.
- 4) Our offer for that portion of land containing 7141m² _____, based on your valuation. Settlement by 30th June subject to all approvals by local Council, Club Committee and members.
- 5) Should our proposal be accepted, we are aware of the existing Lease Agreement with Apex Gawler and would honour that Agreement.

In consideration we ascertained that the encumbrance is too restrictive as a whole. We will have to clean up the site (native vegetation and fallen trees), demolish and remove old out buildings and infrastructure. This leaves you with a large, flat, vacant parcel of land, 2 road frontages with all services for you to dispose of at your leisure, for a price well in excess of that offered to our Club as a whole. This is a win/win situation and we earnestly seek your approval to our offer.

Yours Sincerely,

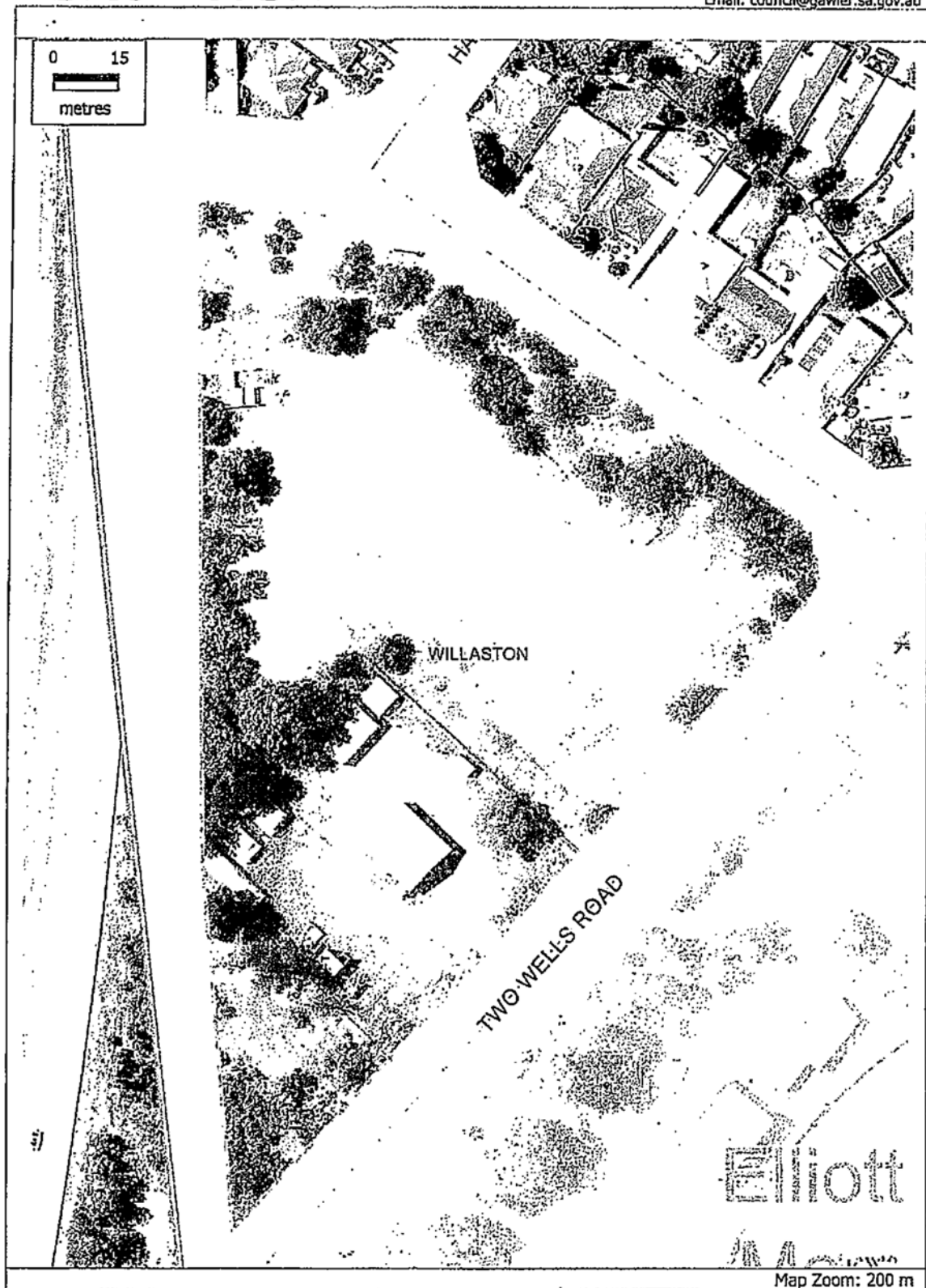
President
Gawler Veteran, Vintage & Classic Vehicle Club

Secretary

Encl.

Gawler

89 Murray Street
PO Box 130, Gawler, SA 5118
Tel: 08 8522 9211 Fax: 08 8522 9212
Email: council@gawler.sa.gov.au



This map is a representation of the information currently held by the Town of Gawler. While every effort has been made to ensure the accuracy of the product, Council accepts no responsibility for any errors or omissions. Any feedback on omissions or errors would be appreciated.

© COPYRIGHT.

PROPOSED LAND DIVISION
ALLOTMENT 1 INTO 2 ALLOTMENTS.


ALLOTMENT 1 CNR TWO WELLS AND

FOR GAULTER VETERAN VINTAGE & CLASSIC

VEHICLE CLUB,
SITE 2, AND
DIG: 1 of 1

DATE: _____
 BY: _____
 FOR: _____
 TO: _____
 FROM: _____
 BY: _____
 DATE: _____

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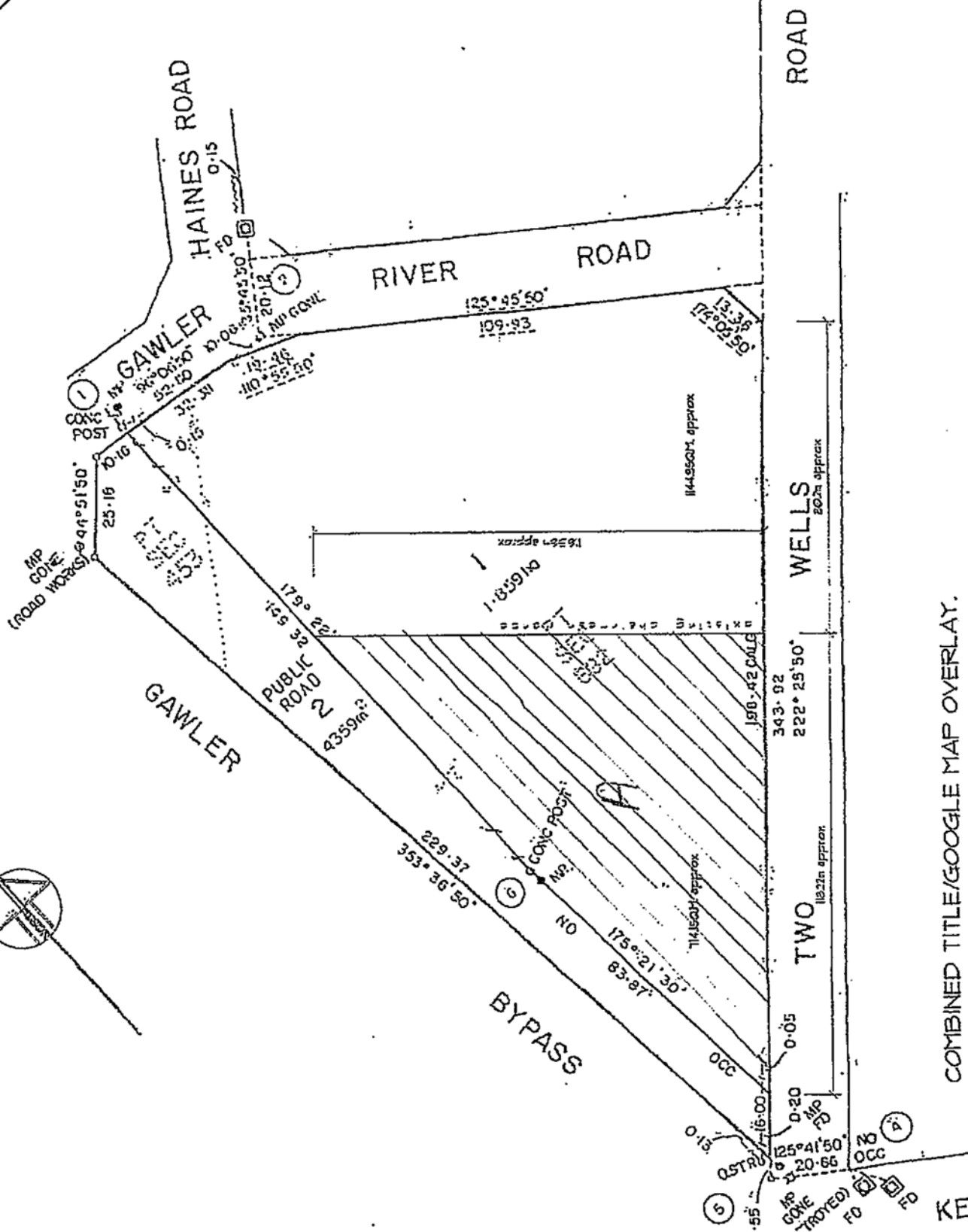


QUICKDRAW

DRAFTING

radquickdrivingschool.com

...



COMBINED TITLE/GOOGLE MAP OVERLAY.

De Nardi, Donna (SAFECOM)

From: AGD:Wingard Correspondence
Sent: Monday, 21 May 2018 9:40 AM
To: SAFECOM:Ministerial Liaison
Cc: Smith, Damian (AGD)
Subject: 18EMS0068 - REDMAN, Karen - Mayor, Town of Gawler - Regarding support for the SES and Gawler Veteran, Vintage and Classic Vehicle Club interest on Transport owned land in Willaston
Attachments: 18EMS0068.pdf

Hello

Can a briefing please be prepared for the Minister's consideration.

Due date: 4 June 2018

Regards 

Leigh Pomario

Office of the Hon Corey Wingard MP

Minister for Police, Emergency Services and Correctional Services
 Minister for Recreation, Sport and Racing

p: 8463 6641 | f: 8463 6642
 GPO Box 668 | ADELAIDE SA 5001 | DX450
 Level 2 | 45 Pirie Street | ADELAIDE SA 5000



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Government of
South Australia

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RECEIVED

17 MAY 2018

OFFICE OF THE MAYOR

Rec'd/.....

Reg. No.186ms 0068.....

File No.186ms/018.....

Action OfficerDS.....

Response Due By

Gawler



Contact: Rebecca Howard

Ref: KR;rh
CC15/1043

Town of Gawler
43 High Street
Gawler East SA 5118
PO Box 130
Gawler SA 5118
Phone: (08) 8522 9211
Fax: (08) 8522 9212
council@gawler.sa.gov.au
gawler.sa.gov.au

14 May 2018

Hon Corey Wingard
Minister for Police, Emergency Services and Correctional Services
PO Box 668
ADELAIDE SA 5001

Minister
Dear Hon C Wingard

Re: Town of Gawler support for the State Emergency Service and Gawler Veteran, Vintage and Classic Vehicle Club interest on Transport owned land in Willaston.

I provide this letter as a method of outlining my support for both the State Emergency Service (SES) and the Gawler Veteran, Vintage and Classic Vehicle Club (GVVCVC) in establishing facilities on a parcel of Department Planning, Transport and Infrastructure (DPTI) owned land within the Town of Gawler Council area.

The Council is of the understanding that the SES are currently negotiating with DPTI regarding a potential purchase of the land at the corner of Haines Road and Gawler River Road, Willaston (CT 5394/981). This land has been un-used for some time and provides an exceptional opportunity for the establishment of an SES Station within Gawler.

The Council recognises that SES will provide a valuable service to our local area and wider Barossa region. The closest SES Stations to the region are located in Salisbury or Tea Tree Gully to the South and Clare to the North. No SES service exists in the Barossa area.

In addition to the SES seeking this land (in whole or part) the Gawler Veteran, Vintage and Classic Vehicle Club (GVVCVC) have been seeking to establish a workshop and clubroom on the southernmost portion of this land. The GVVCVC have presented DPTI with an offer to purchase half the land which is currently under consideration by DPTI.

The GVVCVC is a large (500 member), long standing, financially stable club that provides both social and economic benefits to the Town of Gawler and the surrounding region. With approximately 500 members, the GVVCVC is one of the largest and most active community based clubs within the Council area.

The Council strongly supports the use of this site by the two parties as the land is currently un-utilised and located within the Special Uses Zone, Willaston. The land uses' proposed by the two parties would be supported by Council in this location.

The Council look forward to working together with the SES, GVVCVC and DPTI in seeking to develop this land for these purposes. I strongly encourage you as Minister for Police, Emergency Services and Correctional Services to consider this land as the future home to a Gawler SES Station, and allow the balance of the land to be used by the GVVCVC and or other community groups for the benefit of the local community.

Kind regards



Karen Redman
Mayor

Direct line: (08) 8522 9221
Email: mayor@gawler.sa.gov.au

cc: Chief Executive Officer – State Emergency Services

Hon Corey Wingard MP



**Government
of South Australia**

18EMS0068

**Minister for Police,
Emergency Services and
Correctional Services**

**Minister for Recreation,
Sport and Racing**

GPO Box 668
ADELAIDE SA 5001
DX 450

T: (08) 8463 6641
F: (08) 8463 6642

E: MinisterWingard@sa.gov.au

Ms Paula Luethen MP
Member for King
Suite 1, Level 1
The Grove Shopping Centre
GOLDEN GROVE SA 5125

Dear Ms ~~Luethen~~ *Paula*

Thank you for your correspondence dated 6 December 2018 regarding the Gawler Veteran, Vintage and Classic Vehicle Club's (GVVCVC) interest in government owned land in Willaston.

As you are aware the land in question is currently in the process of being transferred to the SA State Emergency Service (SES). By obtaining this land, the SES aims to enhance its emergency response capabilities to service the outer northern suburbs of Adelaide. A detailed site masterplan is currently being developed for the site to identify how much of the land area is needed to perform these functions.

I am unable to consider the subdivision of the Willaston site until a thorough masterplan for the site has been prepared by SES. I expect that process will be completed by March 2019.

Again, thank you for raising this matter with me and for your ongoing support for emergency services activities in your area.

Yours sincerely

Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services

4 / 1 / 2019

De Nardi, Donna (SAFECOM)

From: AGD:Wingard Correspondence
Sent: Monday, 30 July 2018 11:37 AM
To: SAFECOM:Ministerial Liaison
Subject: 18EMS0127 - - regarding funding for the establishment of a
Gawler SES Station
Attachments: State emergency service - Gawler Branch.

Good morning

Could you please provide a **briefing and draft response** for the Minister's consideration.

Due date: 13 August 2018

Kind Regards

Office of the Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services
Minister for Recreation, Sport and Racing

p: 8463 6641 | f: 8463 6642
GPO Box 668 | ADELAIDE SA 5001 | DX450
Level 2 | 45 Pirie Street | ADELAIDE SA 5000

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De Nardi, Donna (SAFECOM)

From:
Sent: Friday, 27 July 2018 12:29 PM
To: AGD:Minister Wingard
Subject: State emergency service - Gawler Branch.

Follow Up Flag: Follow up
Flag Status: Completed

Hi,

I'm writing in regards to the prospective SES branch to be made in the Gawler area. It has come to my attention that funding for this branch has not been achieved for this financial year and it is unclear if it will be in future.

Which is why I implore that you take this matter into further consideration for the following reasons. The closest SES unit to Gawler is Salisbury and the next after that is Kapunda and Tea Tree Gully. In an emergency, it is likely that a SES unit would not be able to respond to an emergency that occurs in the Gawler Area. During storms and floods (like wish we have seen many of in the last few years) the Gawler area is hit very hard, being close to flood areas exasperates the importance of having a local emergency unit.

I understand that your government is a new government, and there are other projects that are also important. But I feel if you talk with Dermot Barry & of the SES you will find that the South Australian communities of the Gawler area will greatly benefit from a SES Satellite branch with in that area.

Than you.

Hon Corey Wingard MP



**Government
of South Australia**

Minister for Police,
Emergency Services and
Correctional Services

Minister for Recreation,
Sport and Racing

GPO Box 668
ADELAIDE SA 5001
DX 450

T: (08) 8463 6641
F: (08) 8463 6642

E: MinisterWingard@sa.gov.au

18EMS0127

Dear Mr

Thank you for your correspondence dated 27 July 2018 regarding the establishment of a new State Emergency Service (SES) unit at Gawler.

I am in full agreement with you about the value SES units contribute to their communities and I recognise the great work done by the team at the Salisbury SES Unit in providing a high level of emergency response to the Gawler area.

In relation to your request for funding to establish a new satellite unit, I have had a number of recent discussions with the SES Chief Officer, Chris Beattie, about the needs and priorities of SES and a considerable amount of preparatory work has already occurred. Negotiations with the local council and the Department of Planning, Transport and Infrastructure are presently underway regarding location and resources.

I will keep you informed of these negotiations as they progress.

Again, thank you for raising this matter with me.

Yours sincerely

A handwritten signature in black ink, appearing to read "Corey Wj", written over a horizontal line.

Hon Corey Wingard MP

Minister for Police, Emergency Services and Correctional Services

23 August 2018

From: AGD:Wingard Correspondence
Sent: Tuesday, 28 August 2018 12:01 PM
To: SAFECOM:Ministerial Liaison
Subject: 18EMS0149 - - regarding his support of the establishment of a State
Emergency Services (SES) unit at Gawler
Attachments: Establishment of an SES Unit in Gawler

Good afternoon

Could you please provide a **briefing and draft response** for the Minister's consideration.

Due date: 11 September 2018

Kind Regards

Office of the Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services
Minister for Recreation, Sport and Racing

p: 8463 6641 | f: 8463 6642
GPO Box 668 | ADELAIDE SA 5001 | DX450
Level 2 | 45 Pirie Street | ADELAIDE SA 5000

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De Nardi, Donna (SAFECOM)

From:
Sent: Monday, 27 August 2018 12:39 PM
To: AGD:Minister Wingard
Subject: Establishment of an SES Unit in Gawler

Follow Up Flag: Follow up
Flag Status: Completed

Dear Minister

I write to add my voice in support of the establishment of a State Emergency Services (SES) Unit in Gawler. I have observed for the last few years that promotion of that aim has been occurring within Gawler and the wider northern areas with active promotion since about 2015. It appears that a little momentum is building towards establishment.

The distribution of SES units in the North has changed with the Edinburgh Unit relocating and becoming Salisbury. The result is a shift in coverage for the residents north of Elizabeth and in particular Gawler, with the nearest units (Salisbury and Kapunda) both around a 30 minute road transit to Gawler. I also note there is no SES presence in the Barossa Valley. The establishment of a Gawler SES unit would see a significant emergency response improvement in Gawler and surrounding areas in terms of response times and numbers of available volunteers. It would also remove some of the burden from the Salisbury unit which has a very large response area.

Although the core functions of the SES differ somewhat from the core functions of both the South Australian Metropolitan Fire Service (SAMFS) and the South Australian Country Fire Service (SACFS) anecdotally many of the incidents that an SES unit would normally attend to are currently being attended to by those services within Gawler and surrounding areas. In the case of SACFS these non-core incidents may be a further burden on busy volunteer brigades who are perhaps needlessly attending storm damage, animal rescue and other similar incidents which would normally form part of a local SES units core responsibilities. One local SACFS brigade I'm aware of has a call rate of over 300 incidents per year and may appreciate some relief from attending non-core incident types. In the case of SAMFS it may prove to be beneficial to both the SAMFS and the community for a local SES unit to be established alleviating as far as practicable SAMFS from being tasked with non-core responses.

Furthermore, the establishing of a Gawler unit may improve community outcomes by providing additional opportunities for volunteering & benefits from a community resilience point of view where locals assist each other. The Gawler unit would also bring a contribution to the wider state response capability in times of disaster or significant incidents occurring. Gawler could be considered a strategic location being on the edge of the urban fringe and may have reach into many communities.

Having attended a local meeting on the establishment of a Gawler unit earlier this year, there appears to be sufficient interest from Gawler locals to volunteer and become trained. I'm aware that there are several existing SES members who are likely to become inaugural members of a Gawler unit ensuring there are experienced people available from the outset. I'm also aware that there are several potential members such as myself who have significant experience in emergency response with SACFS and elsewhere who also stand prepared to join a Gawler unit and bring the skills we have to assist where we can.

The missing pieces are those that only our Government can provide such as a facility and appropriate response vehicles. The community is self-organising and showing a commitment to each other by pursuing the establishment of this unit. It would be a great outcome for our Government to embrace the momentum and energy that is building and support the efforts as soon as possible.

Kind Regards

From: Davis, Kimberly (DPTI)
Sent: Friday, 7 September 2018 11:05 AM
To: AGD:Minister Wingard
Subject: 18MTIL2003 - Referral - - establishment of a SES Unit at Gawler
Attachments: FW: 18MTIL2003; 18MTIL2003 - REFERRAL ACK - - establishment a
SES Unit at Gawler.pdf; - FW: Gawler SES Unit

Follow Up Flag: Follow up
Flag Status: Completed

Dear Office of Police, Emergency Services and Correctional Services

I refer to the attached correspondence from regarding the establishment of a SES Unit at Gawler

As agreed, the matters raised fall under the portfolio responsibility of the Minister for Police, Emergency Services and Correctional Services. Accordingly, I am forwarding this correspondence to your office for consideration. Please provide a copy of your response for our records.

Mr has been advised that the correspondence has been referred to your office.

Regards

Kimberly Davis

Ministerial Liaison Officer

Minister Knoll's Office

Department of Planning, Transport and Infrastructure

T 710 98418 • E kimberly.davis@sa.gov.au

Level 12, 136 North Terrace • PO Box 1533, Adelaide SA 5001 • DX 171 • www.dpti.sa.gov.au



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We acknowledge and respect Aboriginal peoples as South Australia's first peoples and nations; we recognise Aboriginal peoples as traditional owners and occupants of land and waters in South Australia and that their spiritual, social, cultural and economic practices come from their traditional lands and waters; and they maintain their cultural and heritage beliefs, languages and laws which are of ongoing importance; We pay our respects to their ancestors and to their Elders.

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De Nardi, Donna (SAFECOM)

From: Phillips-Wilkinson, Jenna (DPTI)
Sent: Monday, 3 September 2018 11:46 AM
To: DPTI:Ministerials Min Knoll
Subject: FW: 18MTIL2003
Attachments: - FW: Gawler SES Unit

For referral please. File in tray.

From: AGD:Minister Wingard
Sent: Monday, 3 September 2018 11:44 AM
To: Phillips-Wilkinson, Jenna (DPTI)
Subject: RE: 18MTIL2003

Hi Jenna

Yes we can accept this one – please refer

Cheers

Michelle

From: Phillips-Wilkinson, Jenna (DPTI)
Sent: Monday, 27 August 2018 1:16 PM
To: AGD:Minister Wingard <MinisterWingard@sa.gov.au <mailto:MinisterWingard@sa.gov.au> >
Subject: 18MTIL2003

Hello

Please see attached correspondence from Mr. [redacted] to increase funding to the SES to provide for the construction and ongoing operation of a unit in Gawler.

Can you please advise if it is a matter for the Minister for Emergency Services, and if so we will formally refer.

Thanks,

Jenna

Jenna Phillips-Wilkinson

Office Manager

Office of the Minister for Transport, Infrastructure and Local Government

Minister for Planning

Department of Planning, Transport and Infrastructure T 7109 8431 • M 0418 836 520 • E M jenna.phillips-wilkinson3@sa.gov.au <mailto:jenna.phillips-wilkinson3@sa.gov.au>

Level 12, Roma Mitchell House, 136 North Terrace, Adelaide SA 5000 • GPO Box 1533, Adelaide SA 5001 • DX 171
• <<http://www.dpti.sa.gov.au/>> www.dpti.sa.gov.au

<<https://www.facebook.com/DPTISA>> <https://twitter.com/DPTI_SA>

<<http://www.linkedin.com/company/department-of-planning-transport-and-infrastructure-dpti>>

<<http://www.brandsouthaustralia.com.au/>>

collaboration . honesty . excellence . enjoyment . respect

We acknowledge and respect Aboriginal peoples as South Australia's first peoples and nations, we recognise Aboriginal peoples as traditional owners and occupants of land and waters in South Australia and that their spiritual, social, cultural and economic practices come from their traditional lands and waters; and they maintain their cultural and heritage beliefs, languages and laws which are of ongoing importance; We pay our respects to their ancestors and to their Elders.

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De Nardi, Donna (SAFECOM)

From: Schubert EO <schubert@parliament.sa.gov.au>
Sent: Friday, 10 August 2018 8:24 AM
To: DPTI:Minister Knoll
Subject: - FW: Gawler SES Unit

From:
Sent: Thursday, 9 August 2018 8:29 PM
To: Schubert EO <schubert@parliament.sa.gov.au>
Cc:
Subject: Gawler SES Unit

Dear Mr. Knoll,

I am a member of the Salisbury SES Unit. I was Unit Manager for six years up until a year ago, when I stood down to concentrate on the establishment of an SES Unit at Gawler.

The Salisbury Unit's response area extends from the north side of Parafield Airport (Kings Rd) up to Lower Light and about half way between Roseworthy and Wasleys in the north and, in the east, includes Cockatoo Valley, One Tree Hill and Humbug Scrub. Obviously, this includes much of the lower part of your electorate.

Salisbury is consistently in the top three busiest SES units in the State, averaging approximately 400 callouts each year. There are several major residential developments planned for the area over the next few years – Gawler East, Two Wells, Buckland Park, Playford Alive. These could add as many as 100,000 new residents in the area. In recognition of this, SES is planning to establish a new unit in the Gawler area. As a part of the preparation for this, the Salisbury Unit moved from Edinburgh North to Salisbury Heights (corner of Main North Rd and The Grove Way) about three years ago and changed its name from Edinburgh to Salisbury. This move has increased the response times to jobs in your electorate by about fifteen minutes.

DPTI has land that is excess to its requirements on Two Wells Rd, Willaston that is ideal for an SES unit. We are hopeful that it will be transferred to SES in the near future.

Initially, it is planned to establish this as a satellite of the Salisbury Unit by locating a vehicle there, so that members in the Gawler area can respond to jobs from there. We do, however, have few members in the area, because most do not want to travel all of the way to Salisbury Heights for training. I have a list of almost thirty names of people who say that they will join a Gawler Unit once it is established.

I understand that there is no money in this year's budget to build and maintain a new unit, but I ask if you could use your good offices to promote the funding of one in next year's budget. It will result in a valuable increase in SES volunteer numbers and a reduction in response times to jobs in the lower half of your electorate.

The establishment of the unit has the strong support of Karen Redman, Mayor of Gawler.

For your information, in case you are not aware, the next unit north of Gawler is Kapunda, which covers the Barossa Valley.

A front page article in The Advertiser earlier this week, calling for more volunteers, stated that 13,000 CFS volunteers put in 98,000 hours on jobs last year. This is an average of eight hours per volunteer for the year. Some figures that I have seen recently, although not official, indicate that about 1,500 SES volunteers put in 76,000 hours on jobs last year. This is fifty hours per volunteer, or six times as much.

SES volunteers deserve the Government's continuing support and, despite the reduction in the ESL, funding should be increased by a relatively modest amount to provide for the construction and establishment of a new unit at Gawler and its on-going operation.

Sincerely,

Deputy Unit Manager – Gawler Satellite | Salisbury Unit | SOUTH AUSTRALIAN STATE EMERGENCY SERVICE
PO Box 134 | Elizabeth SA 5112
1A The Grove Way | Salisbury Heights SA 5109



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18MTIL2003



Government
of South Australia

The Hon Stephan Knoll MP
Member for Schubert

Dear Mr

Thank you for your letter to the Hon Stephan Knoll MP, Minister for Transport, Infrastructure and Local Government, regarding the establishment a SES unit at Gawler.

While the Minister appreciates receiving your correspondence, I advise this matter falls within the portfolio responsibility of the Hon Corey Wingard MP, Minister for Police, Emergency Services and Correctional Services.

Accordingly, I have forwarded your correspondence to the Hon Corey Wingard MP for consideration.

Yours sincerely

A handwritten signature in black ink, consisting of a stylized 'S' followed by a horizontal line.

Office Manager
OFFICE OF THE HON STEPHAN KNOLL MP

5 / 9 / 2018

Cc: Hon Corey Wingard MP

Minister for Transport, Infrastructure and Local Government
Minister for Planning

Roma Mitchell House Adelaide SA 5000 | GPO Box 1533 Adelaide SA 5001 DX 171
Tel 08 7109 8430 | Email ministerknoll@sa.gov.au



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Sent: Friday, 10 August 2018 8:24 AM
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From: AGD:Wingard Correspondence
Sent: Thursday, 2 May 2019 10:32 AM
To: SAFECOM:Ministerial Liaison
Subject: 19EMS0115 - - Club President, Apex Club of Gawler - Meeting request to discuss SES Willaston shed and current lease
Attachments: SES Willaston Site; 19EMS0115 - New corro received 18.4.19.pdf

Hello

Can a **briefing** please be prepared for the Minister's consideration.

Due date: 16 May 2019

** Please note a meeting date has not been set*

Regards 

Leigh Pomario | Ministerial Support Officer

Office of the Hon Corey Wingard MP

Minister for Police, Emergency Services and Correctional Services
Minister for Recreation, Sport and Racing

p: 8463 6641 | f: 8463 6642
GPO Box 668 | ADELAIDE SA 5001 | DX450
Level 2 | 45 Pirie Street | ADELAIDE SA 5000



**Government of
South Australia**

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De Nardi, Donna (SAFECOM)

From:
Sent: Thursday, 11 April 2019 4:39 PM
To: AGD:Minister Wingard
Cc: john.dawkins@parliament.sa.gov.au
Subject: SES Willaston Site
Attachments: 20190411_163324.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Attention

Minister Wingard

See our attached letter

Regards



APEX CLUB OF GAWLER INC.

PO Box 58, Gawler, SA 5118

President :

Secretary :

ABN: 25 288 119 416

1/4/2019

Corey Wingard MP

Minister for Police, Emergency Services & Correctional Services

Minister for Recreation, Sport and Racing

By email: Ministerwingard@sa.gov.au

RE: State Emergency Service

Willaston SA – new SES Site

I am writing to you as the current tenant of the SES Willaston Site. As you would probably be aware, we were granted a lease to use site now owed by the SES.

We, the Gawler Apex Club are a not for profit local service club established in 1951 by a group of community minded individuals. The Gawler Apex Club has had a long and distinguished history of providing service and assistance to the Gawler Community as well as assisting other communities. In recent times the Gawler Apex Club has:

1. Donated to Gawler High School to assist students travel to Cambodia;
2. Donated over to the Packsaddle Progress Association (in NSW) to assist in their regional development;
3. Provided ongoing financial support to the Maree Clinic over
4. Supported the Apex Copper Coast Charity assisting people suffering from cancer;
5. Assisted the One Tree Hill CFS by raising at one of our events.
6. Support the Northern Domestic Violence organisation with storage facilities.

This is in addition to many, many service projects and fundraising activities over the last 68 years. For more information on the Gawler Apex Club go to:

https://www.flickr.com/photos/gawler_history/sets/72157695411228721

Grow – Learn – Make Friends – and have fun – whilst helping others

Additionally, the Apex Club of Gawler provide service to the Gawler Community by hosting and organising the Australia Day Breakfast and Ceremony and the Gawler Carols by candlelight.

We understand that it is not likely that our current lease for the Willaston site will be renewed and that the main shed located on the site will be demolished. Unfortunately, we do not have any alternative location in which we can store our club's equipment and hold meetings.

Until the shed is scheduled to be demolished, we request that the lease continue as 'holding over' until such time as is necessary.

Furthermore, we request that consideration be given to allowing the Gawler Apex Club to:

1. Have continued and ongoing use of the remaining sheds (being the larger and smaller one) located on the site; or alternatively
2. Granting Apex Gawler, a long term lease with respect to approximately 1500m² of some of the balance land on which we could construct new facilities (new shed).

We would be happy to meet with you or your representative to discuss any alternative.

I look forward to your response

Club President



RECEIVED

18 APR 2019

LEGISLATIVE COUNCIL
PARLIAMENT HOUSE
ADELAIDE, S.A. 5000

THE HON. JOHN DAWKINS, M.L.C.

LIBERAL MEMBER OF THE LEGISLATIVE COUNCIL

Rec'd/.....

Reg. No. 19EMS0115

File No. 19EMS/002

Action Officer UB

Response Due By

16 April 2019

Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services
GPO Box 668
ADELAIDE SA 5001

Dear Mr Wingard,

Members of the Gawler Apex Club have been in contact with my office to raise concerns over their potential displacement once their current lease on the SES Willaston site expires.

Please find attached a letter from the Gawler Apex Club, which your office will have received on a separate occasion.

Your examination of this matter and subsequent response would be appreciated.

Yours sincerely

pp.

JOHN DAWKINS



APEX CLUB OF GAWLER INC.

PO Box 58, Gawler, SA 5118

President
Secretary

ABN: 25 288 119 416

1/4/2019

Corey Wingard MP

Minister for Police, Emergency Services & Correctional Services

Minister for Recreation, Sport and Racing

By email: Ministerwingard@sa.gov.au

RE: State Emergency Service
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We would be happy to meet with your or your representative to discuss any alternative.

I look forward to your response

Club President



Government
of South Australia



RESCUE

TO MINISTER FOR EMERGENCY SERVICES

FOR CONSIDERATION/SIGNATURE

**RE: APEX CLUB OF GAWLER REQUESTS CLARIFICATION ON LEASE OF STATE
EMERGENCY SERVICE'S PROPERTY AT WILLASTON**

ISSUE:

Mr [redacted] of the Apex Club of Gawler wrote to you on 1 April 2019 requesting clarification on the future status of a lease the club holds over a portion of SES land at Willaston. The Apex Club also sought the support of the Hon. John Dawkins MLC who wrote to you on this same matter on 16 April 2019. The Apex Club are concerned that they will be displaced when their current lease expires on 30 June 2020 (refer 19EMS0115).

BACKGROUND:

In 2018 you approved the purchase of this land from DPTI as a strategic acquisition to provide future options for establishment of a new SES unit to address increasingly unsustainable demand for SES response services from the rapidly developing outer northern suburbs (refer ESS 18-3647).

The Apex Club has leased sheds on the site since 2015. This lease continued on transfer of the land to SES but expires on 30 June 2020.

The Gawler Veteran, Vintage and Classic Vehicle Club has also expressed interest in acquiring a portion of this land. (refer 18EMS0068).

DISCUSSION:

The SES has commenced preparation of a masterplan for the site incorporating a new SES unit and other operational components.

Government funding support is, however, required before committing to establishment of a new SES unit. This would include capital funding for the unit buildings and major equipment, plus a small annual amount to fund operations.

As such, there is currently no reason to terminate the Apex Club lease prior to the current expiry date, but equally no basis to confidently estimate how long, or under what conditions the lease can be renegotiated beyond the current expiry.

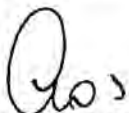

SES has undertaken to maintain communication with the Apex Club regarding any developments that will affect the lease arrangements.

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RECOMMENDATION

1. That you consider the attached draft letter to Mr _____ regarding his concerns.

Contact Officer: Graeme Wynwood Phone: 0408 254 793 Date: 13 / 05 / 2019	Received by CE 27 / 5 / 2019  Chris Beattie CHIEF EXECUTIVE SAFECOM 27 / 5 / 2019	Received by CO 27 / 05 / 2019  Dermot Barry CHIEF OFFICER SASES 27 / 5 / 2019
--	---	--

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19EMS0115

Mr
PO Box 58
GAWLER SA 5118

Dear Mr

Thank you for your letter dated 1 April 2019 regarding the Apex Club of Gawler lease of a portion of SA State Emergency Service (SES) property at Willaston. As you would be aware, the SES assumed ownership of the property in 2018.

I am aware of valued services your organisation provides to the local community and am keen to support your club's excellent work to the extent possible. SES has advised that it too will work to accommodate your needs where practical.

It is important to note however, that the SES has acquired the property for community safety purposes and in time, it is intended that the site be redeveloped to provide for the establishment of a new SES unit and operational facilities to address increasing demand for SES response services from the rapidly developing outer northern suburbs.

The SES is currently considering how and when these facilities can be established on the available land parcel. No firm decisions have been made at this stage.

I appreciate that your current lease is due to expire on 30 June 2020 and am advised by the SES that there is no risk to you of the lease being terminated before that date. While it is possible that your lease could be extended beyond the current expiry date, I am unable to make any firm commitment on an extension or on how long, or under what conditions such an extension might be offered.

The SES has advised me that Mr Graeme Wynwood (8115 3827) will contact you shortly to discuss this matter in more detail.

Thank you again for your organisation's dedication and commitment to your community.

Yours sincerely

Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services

/ /2019

Hon Corey Wingard MP



**Government
of South Australia**

Minister for Police,
Emergency Services and
Correctional Services

Minister for Recreation,
Sport and Racing

GPO Box 668
ADELAIDE SA 5001
DX 450

T: (08) 8463 6641
F: (08) 8463 6642

E: MinisterWingard@sa.gov.au

19EMS0115

Mr
PO Box 58
GAWLER SA 5118

Dear Mr

Thank you for your letter received on 15 April 2019 regarding the Apex Club of Gawler lease of a portion of SA State Emergency Service (SES) property at Willaston. As you may be aware, the SES assumed ownership of the property in 2018.

I am aware of the valued services your organisation provides to the local community and I am keen to support your club's excellent work to the extent possible. SES has advised that it too will work to accommodate your needs where practical.

As you no doubt appreciate the SES acquired the property at Willaston for community safety purposes in time, it is intended that the site be redeveloped to provide for the establishment of a new SES unit and operational facilities to address increasing demand for response services from the developing outer northern suburbs.

I am advised that the SES is currently considering how and when these facilities can be established on the available land parcel. No firm decisions have been made at this stage.

I appreciate that your current lease is due to expire on 30 June 2020 and I am advised by the SES that there is no risk to you of the lease being terminated before that date. At this time the SES are unable to make any firm commitment on an extension or on how long, or under what conditions such an extension might be offered.

The SES has advised me that Mr Graeme Wynwood (8115 3827) will contact you shortly to discuss this matter in more detail.

Thank you again for your organisation's dedication and commitment to your community.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Corey Wingard', with a stylized flourish at the end.

Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services

4 / 6 / 2019

cc: Hon John Dawkins MLC

From: Beattie, Chris (SES)
Sent: Friday, 13 January 2017 10:11 AM
To: Halleday, Derren (SES); Palmer, Wayne (SES)
Cc: Barry, Dermot (SES); Carman, David (SES)
Subject: FW: Gawler SES Unit

Gents – see note below from [redacted] re his current thinking about his tenure as UM and the possibility of a new unit for Gawler. Any comments or thoughts on this would be appreciated.

From:
Sent: Tuesday, 27 December 2016 4:14 PM
To: Carman, David (SES) <David.Carman@sa.gov.au>; Beattie, Chris (SES) <Chris.Beattie@sa.gov.au>
Subject: RE: Gawler SES Unit

Hi David,

Any update on the response, below?

I have been giving it some more thought, as follows:

In September, it will be three years since Chris introduced three-year terms for unit positions. It will also be six years since I became UM at Edinburgh. I am thinking that that is enough and it is time to let someone else take-over. This would free me up to start working on the Gawler (working title!) Unit.

Derren and Wayne have been keen to get some volunteers in Gawler, so that we can set up a satellite unit attached to Salisbury and station a vehicle there. I could concentrate on doing this, including finding somewhere to house the vehicle, and aim for a core of (say) 15-20 members. At the same time, I could be helping to determine the response area, the risk profile, the RAF, the LOMP, etc. so that all of this is available when it is time to establish the unit as an independent one.

I spoke to Mayor Karen Redman at the opening of Salisbury; she is supportive of the idea. And, of course, Tony Piccolo is very keen on it.

From what I have been able to determine, people in Gawler are fairly parochial. It appears that they are not interested in joining a Salisbury Unit (the distance is an issue, as well), but there is likely to be good interest in a Gawler Unit. In recruiting in the area, we would need to emphasise the fact that they would initially be joining Salisbury for convenience and that the Gawler Unit would be established when there were sufficient trained people. I think that it needs a more concentrated effort than we have been able to give it so far.

Anyway, I thought that I would stir the pot again.

(I will be heading back to New Zealand for work on 3 Jan until at least the middle, and possibly, the end, of February. Contact will need to be via email or my work phone – [redacted].)

Have a good New year.

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From: Carman, David (SES) [mailto:David.Carman@sa.gov.au]

Sent: Thursday, 10 November 2016 11:05 AM

To: Beattie, Chris (SES) <Chris.Beattie@sa.gov.au>

Subject: FW: Gawler SES Unit

Hi , good to hear from you again.

Chris and I spoke briefly about this matter this morning and are in the process of getting Dermot, Derren and Graeme's views on the timing of moving forward.

We're aiming to get back to you in a couple of weeks to discuss the idea more fully.

Thanks

David Carman

General Manager | SOUTH AUSTRALIAN STATE EMERGENCY SERVICE

GPO Box 2706 | Adelaide SA 5001

Level 8, 60 Waymouth Street | Adelaide SA 5000

Phone: 08 8463 7971 | Fax: 08 8410 3115 | Mobile: 0429 071 821 | Email: david.carman@sa.gov.au

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From:

Date: 5 November 2016 at 9:30:27 PM ACDT

To: "Palmer, Wayne (SES)" <Wayne.Palmer2@sa.gov.au>, "Halleday, Derren (SES)" <Derren.Halleday@sa.gov.au>

"Beattie, Chris (SES)" <Chris.Beattie@sa.gov.au>,

"Jon.Carr@sa.gov.au" <Jon.Carr@sa.gov.au>

Subject: Gawler SES Unit

Wayne, Derren,

At the invitation of Tony Piccolo, I was at the Gawler Rotary Fair today. Corey Fraser, who works at CFS Region 2 HQ and is involved in RECR training, came up for a chat. During this, he said that, because the CFS Brigades were too far from where he lived, he could not volunteer with them and so was interested in SES, but that Salisbury is too far to travel. He expressed his belief that there is significant interest in SES in Gawler and this would be sufficient to justify establishing a unit there. He suggested that we should run some training/demonstration sessions in Gawler in public places in Gawler to bring out this interest.

I mentioned this to Tony Piccolo to see if he knew of any suitable venues. He was enthusiastic about the idea and suggested the car park of the Coles supermarket in the middle of town. He said that he

knows the owner and would speak with about it. I have not yet checked out the location to see whether it would be suitable and what we could do there, but it could be good. I commented that we would need to publicise it and Tony said that he could arrange plenty of that.

If we proceed with this, then the way to go about it may be to have a couple of demonstration sessions over 2-3 weeks and then have a public meeting to gauge interest.

We might at least be able to get something moving on establishing a satellite unit.

Is it appropriate to proceed?

Unit Manager | Salisbury Unit | SOUTH AUSTRALIAN STATE EMERGENCY SERVICE
PO Box 134 | Elizabeth SA 5112
1A The Grove Way | Salisbury Heights SA 5109



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De Nardi, Donna (SAFECOM)

From: Halleday, Derren (SES)
Sent: Monday, 25 September 2017 10:59 PM
To: Carman, David (SES); Barry, Dermot (SES); Beattie, Chris (SES)
Subject: Fwd: Gawler Unit

For discussion

Sent from my SAMSUNG Galaxy S7 on the Telstra Mobile Network

----- Original message -----

From:
Date: 25/9/17 10:44 pm (GMT+09:30)
To: "Palmer, Wayne (SES)" <Wayne.Palmer2@sa.gov.au>
Cc: "Halleday, Derren (SES)" <Derren.Halleday@sa.gov.au>, "Wynwood, Graeme (SES)" <Graeme.Wynwood@sa.gov.au>,
Subject: Gawler Unit

Hi Wayne,

The more that I look into it, the more I am becoming convinced that we need to establish a full Unit at Gawler as soon as possible.

There are a lot of people interested in a Gawler Unit, but very few who are prepared to join Salisbury with a satellite unit at Gawler.

Mayor Karen Redman has told me a couple of times that people in Gawler tend to look to the north rather than to the south, so they are not interested in Salisbury. She explained the reason as follows. People who live north of Gawler come to Gawler to do business and go shopping. People who live south of Gawler tend to go south to Munno Para and Elizabeth for their business and shopping rather than to Gawler. Although obviously there are people in Gawler who commute south to Adelaide or elsewhere, overall Gawler people have more contact with and more affinity with country people to the north rather than suburban people to the south. We will not get good numbers from the Gawler area until we have a full unit there.

One potential recruit told me that he preferred to wait until there was a full unit at Gawler and, hopefully, he would still be interested.

We have moved the Salisbury Unit south to make room for a Gawler Unit and increased the response area to the east. It is time to complete the plan and get a full Gawler Unit established.

I know of one very competent ex-member who lives in Willaston and left the Unit while we were still at Edinburgh North because of the distance of travel. He has expressed interest in re-joining, but only a full Gawler Unit, not a satellite. He has no interest in travelling to Salisbury Heights.

If we are going to discuss a recruitment campaign for the Northern Adelaide District, then I think that this needs to include consideration of the establishment of a full Gawler Unit.

Cheers,

De Nardi, Donna (SAFECOM)

From: Halleday, Derren (SES)
Sent: Sunday, 22 October 2017 11:39 PM
To: Carman, David (SES); Beattie, Chris (SES); Barry, Dermot (SES)
Subject: Fwd: Gawler Unit

For info and discussion

Sent from my SAMSUNG Galaxy S7 on the Telstra Mobile Network

----- Original message -----

From:
Date: 22/10/17 11:11 pm (GMT+09:30)
To: "Palmer, Wayne (SES)" <Wayne.Palmer2@sa.gov.au>, "Halleday, Derren (SES)" <Derren.Halleday@sa.gov.au>, "Wynwood, Graeme (SES)" <Graeme.Wynwood@sa.gov.au>
Cc:
Subject: Gawler Unit

Hi Graeme,

Wayne has told me that you have informed him that there is no budget for a full Unit at Gawler. Can you tell me what the budget is, so that I know what I am working with?

When I said that I had a possible facility for you said that that was about double what was in the budget. Does this mean that it is about

I am guessing that this will not get us much more than a shed and a porta-loo. If so, then Wayne's suggestion that we would have some training sessions at Gawler would not be viable.

Is there some way of getting an increase in the amount available?

I guess that it may come down to how serious the Service is about increasing volunteer numbers. As I have stated previously, and I emphasise again, I doubt very much whether we will get many volunteers in the Gawler area until we get a full unit up and running. I understand that Keelan has a large number of names of people in the Gawler area interested in joining. I think that if we invite them to a meeting and tell them that we hope to have a full unit running in five years or so, most will say something like, "Call me then and I will see if I am still interested."

Wayne, you commented recently that most NSW SES units in Sydney have over 100 members, suggesting that SA should be looking at doing the same. Unfortunately, no Adelaide unit is set up to handle that many members, so it would require a significant investment in expanding existing facilities, so this would not appear to be a viable option. Establishing a full unit at Gawler is a way to get an increase in membership.

Cheers,

From: Camilleri, Mary (SES)
Sent: Friday, 10 July 2020 9:24 AM
To: Camilleri, Mary (SES)
Subject: 2018-01-15 - Email from Minister's office - MES18D0036 -
Deputy Unit Manager, Gawler Satellite SES - Regarding the Gawler SES Unit -
request for briefing and draft response (A800959)
Attachments: MES18D0036 - - Deputy Unit Manager, Gawler Satellite SES -
Regarding the Gawler SES Unit

Camilleri, Mary (SES) has sent you a copy of "2018-01-15 - Email from Minister's office - MES18D0036 -
- Deputy Unit Manager, Gawler Satellite SES - Regarding the Gawler SES Unit - request for briefing and draft
response" (A800959) v1.0 from Objective.

De Nardi, Donna (SAFECOM)

From: AGD:Wingard Correspondence
Sent: Monday, 15 January 2018 11:56 AM
To: SAFECOM:Ministerial Liaison
Cc: Cillessen, Kaes (AGD)
Subject: MES18D0036 - - Deputy Unit Manager, Gawler Satellite SES -
Regarding the Gawler SES Unit
Attachments: Gawler SES Unit

Hi

Could a **brief and draft** please be prepared for the Minister's consideration.

Due date: 30 January 2018

Regards 

Leigh Pomario | Correspondence Officer and A/Assistant to Chief of Staff

Office of the Hon Chris Picton MP

Minister for Police | Minister for Correctional Services | Minister for Emergency Services | Minister for Road Safety
Minister Assisting the Minister for Health | Minister Assisting the Minister for Mental Health and Substance Abuse

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SOUTH
AUSTRALIA



Government of
South Australia

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De Nardi, Donna (SAFECOM)

From:
Sent: Sunday, 14 January 2018 9:26 PM
To: AGD:Minister Wingard
Cc:
Subject: Gawler SES Unit

Follow Up Flag: Follow up
Flag Status: Completed

Hi Chris,

Thank you for your support of SES volunteers.

You would not remember, but we met briefly when you visited the Salisbury SES Unit in October. I was Unit Manager there for six years until August last year. I stood down from that position to take on the role of getting a new unit at Gawler up and running. The Salisbury Unit was moved from Edinburgh North to Salisbury Heights in October 2016 to make way for a unit at Gawler. The Salisbury response extends from Kings Rd on the north side of Parafield Airport past Two Wells to Lower Light and out past One Tree Hill and near to Williamstown. The unit is usually in the top three busiest units in the state each year.

There are several significant residential developments being planned for the area that would be covered by the new unit – Gawler East, Two Wells, Buckland Park – so the demand for SES services will expand significantly.

An additional unit at Gawler is required. Its establishment has the full support of the local member (Tony Piccolo) and the Gawler Mayor (Karen Redman) and Council.

I understand that, unfortunately, there may not be sufficient money available in the SES budget at the moment to establish and run the unit.

I ask you to support and fund the establishment of the new unit at Gawler.

I must admit that I do not know whether there would be any votes in an announcement of support for the establishment of a unit in Gawler, but I am sure that it would be viewed favourably by the local community. I am developing an expanding list of names of people who are interested in joining an SES in Gawler, but find the drive to Salisbury Heights for training too far to travel.

The early establishment of an SES unit at Gawler would significantly improve the response times and service to this expanding area of the outer metropolitan area.

Thanks and regards,

Deputy Unit Manager – Gawler Satellite | Salisbury Unit | SOUTH AUSTRALIAN STATE EMERGENCY SERVICE
PO Box 134 | Elizabeth SA 5112
1A The Grove Way | Salisbury Heights SA 5109

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State Emergency Service



From: AGD:Minister Picton [mailto:MinisterPicton@sa.gov.au]

Sent: Friday, 22 December 2017 11:22 AM

To: 'DLSES@sasesvolunteer.org.au' ; DL:SES All Staff

Cc: AGD:Minister Picton

Subject: Merry Christmas

Dear Volunteers and Staff of the South Australian State Emergency Service

I wanted to personally write you this note as the new Minister for Emergency Services to thank you for your service this year and wish you a Merry Christmas.

Over the past three months I have had the privilege to meet a number of you in units around the state. And I look forward to meeting many more of you next year.

I want to personally thank you for the service you give our state.

Whether it is responding to a call in the middle of the night, or taking time away from family and work to devote to severe weather events and flooding, or the countless hours of training you devote every week - the value of your contribution is simply immeasurable.

It would be an understatement to say that 2016-17 was a particularly busy time for our SES volunteers. The wind, torrential rain and storm related damage to our State was unprecedented and at close to 15,000 calls during this record breaking period, you responded to around triple the number of jobs when compared to a normal year.

It is vital you have the resources and training you need - and that's why we committed to \$6.2 million over four years to ensure that volunteers in our sector, both long serving and new, have access to up to date training through the ongoing provision of trainers.

We are also providing additional capacity to the "000" and "132 500" emergency numbers, providing extra support during our busiest operational periods.

I am absolutely committed to the SES Volunteer Charter and recognise its importance in ensuring that the important work you do is valued in the planning of our emergency services.

While some of you may be required to attend incidents over the holiday season, I hope you all get the chance to spend time with your families and loved ones during this time and I wish you all the very best in 2018.

Thank you once again for your outstanding work protecting South Australia.

Many thanks

A handwritten signature in black ink, appearing to read "C. Picton".

Chris Picton
MinisterPicton@sa.gov.au

Dixon, Rachel (SAFECOM)

From: Carman, David (SES)
Sent: Monday, 29 January 2018 4:55 PM
To: Beattie, Chris (SES)
Subject: Additional Units documents
Attachments: Picton Chris MP 2017 - demand driven growth for SES services - Additional info for Minister.docx; Costs benefits and opportunities of expanding SES presence in the Greater Adelaide region.docx

Hope this makes sense – I feel there's a fair bit of waffle! Hard copy on your chair.

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au

Volunteer Recruitment Hotline T 1300 364 587



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**TO MINISTER FOR EMERGENCY SERVICES****FOR NOTING****RE: GROWTH IN DEMAND FOR SES SERVICES – ADDITIONAL INFORMATION****RECOMMENDATION(S):**

SES Recommendations	CO's Initials	Minister's Response
Note the attached discussion paper providing additional information about the opportunities to address unsustainable demand for SES services in the Greater Adelaide area.		Approved/Not Approved/Noted
Minister's Office use: Comments		
Comments:	<div style="text-align: right;"> <p>-----</p> <p>Hon Chris Picton MP</p> <p>/ / 2018</p> </div>	

ISSUE AND BACKGROUND:

There is escalating pressure for the establishment of additional SES volunteer units to address increasing demand and risk profiles on the fringes of metropolitan Greater Adelaide. Establishment of new units will also alleviate pressures on volunteers in existing units and create opportunities to increase volunteer participation in SES activities in new areas

In response to my briefing note on this matter (ESS-17-4986, 8/12/2017), you requested further information and advice incorporating population data and projections, prioritisation of needs and an assessment of where opportunities exist for cost effective solutions.

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DISCUSSION:

The attached discussion paper provides additional information about the costs, benefits and opportunities of addressing unsustainable demand for SES services in the Greater Adelaide area.

In summary, changes in risk and risk exposure require a corresponding change in SES emergency response capability if South Australia is to sustain or improve the resilience, liveability, and safety of its developing communities.

The limited coverage of metropolitan based SES units contributes to excessive response times for communities and unreasonable travel times and cost for volunteers. The latter is a significant factor in volunteer dissatisfaction and resignations.

Additional units in areas with rapid population growth and/or changing risk profiles will reduce expectations on current volunteers, address increasing demand and risk profiles and also provide an opportunity to engage new communities in volunteering.

Expansion of the SES capability to meet demand in Greater Adelaide will rely on a commitment from Government through the forward estimates to fund the new facilities, equipment and ongoing operational costs of sustaining the volunteer workforce in these locations.

PROPOSED APPROACH

The discussion paper identifies that the priority areas for extending SES presence are Northern Greater Adelaide (in the vicinity of Gawler or Willaston), Southern Suburbs (in the vicinity of Seaford Rise or possibly Aldinga) and Port Adelaide areas.

A staged approach, involving establishment of initial satellite facilities in each area initially supported by neighbouring units is proposed. This will involve recruiting new volunteers who live near to new sites and when established, the subsequent transition to independent and gazetted unit status.

A four-year timeframe is envisaged which should provide opportunity to build the volunteer numbers and establish the units in those locations. This will spread the response call out load from surrounding units and enhance overall capacity and capability of the service.

SENSITIVE: No

FINANCIAL IMPLICATIONS: No

Does this proposal have a budget impact? Yes ☐ No ☒

Does this proposal have an impact on agency FTEs? Yes ☐ No ☒

Are there any implications arising from the [Public Finance and Audit Act 1987](#) and/or [Treasurer's Instructions](#)? **No**

MEDIA: NA

LEGAL IMPLICATIONS: No

Contract Confidentiality Clause Inserted: NA

ATTACHMENTS: Discussion paper "Opportunities to address unsustainable demand for SES services in the Greater Adelaide area"

Contact Officer: David Carman Phone: 0429 071 821 Date: 23/01/2018		Received by CO / 1 / 2018 Chris Beattie CHIEF OFFICER / / 2018
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An aerial photograph of the Adelaide area, showing the coastline on the left, the city center with buildings and roads, and the surrounding hills and vegetation. The image is in grayscale and serves as a background for the title text.

OPPORTUNITIES TO ADDRESS UNSUSTAINABLE DEMAND FOR SES SERVICES IN THE GREATER ADELAIDE AREA

DISCUSSION PAPER

Synopsis:

Metropolitan SES volunteer units have experienced significant increases in call out rates over the last 20 years driving an unsustainable demand on volunteers at existing units. Preliminary planning has commenced for additional SES volunteer units that will both reduce expectations on current volunteers and address increasing demand and risk profiles in Northern Greater Adelaide (in the vicinity of Gawler or Willaston), Southern Suburbs (in the vicinity of Seaford Rise or possibly Aldinga) and Port Adelaide areas.

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Introduction

SES is a volunteer-based emergency service that responds to a wide range of emergencies and rescues across the state. Primarily responsible for coordinating and leading the State's response to extreme weather events (storms, flooding and heatwaves), SES units also respond to road crash rescue, marine rescue, swiftwater rescue, vertical rescue, building impacts and confined space rescues. SES volunteers also assist SAPOL in land search operations, evidence searches, traffic management and other operational support roles and provide an important support role to the Country Fire Service (CFS) during major bushfires managing staging areas, base camps and providing logistics support.

Currently the SES operates from 67 units distributed across the state including metropolitan Adelaide, regional and rural towns and the APY Lands. Locations of units are largely the result of historic availability of surplus local council or government properties. Units are grouped into ten districts and there are five districts per region.

The SES service delivery model involving volunteer emergency responders is extremely cost effective not only providing access to a large pool of highly trained and motivated response personnel but also providing significant social benefits associated with the community ownership and resilience, involvement and cohesion.

In general, volunteers are recruited from those areas surrounding SES units. As travel time to the unit increases - volunteer participation rates decline and emergency response times increase. Having volunteers who live or work in locations that are close to an SES unit facility facilitates a rapid response to emergency callouts and minimises the imposition of travel and associated costs to attend training and unit meetings.

The following analysis explores a range of matters that give rise to a need, and opportunity, to expand SES activities within the Greater Adelaide area.

Area in scope

Areas included in Greater Adelaide are depicted in Figure 1 below.

The greatest pressures for the establishment of additional SES volunteer units are occurring in the metropolitan regions of Greater Adelaide including Northern Adelaide, Eastern Adelaide, Western Adelaide, and Southern Adelaide.

Pressures also exist at other sites within the Greater Adelaide region (e.g. Glenelg/Brighton, Stirling/Aldgate and Birdwood/Mt Pleasant), and in developing regional localities (e.g. Copper Triangle). Adjustments to existing units and/or unit locations in these areas are currently lower priority and are therefore not addressed in this discussion paper.

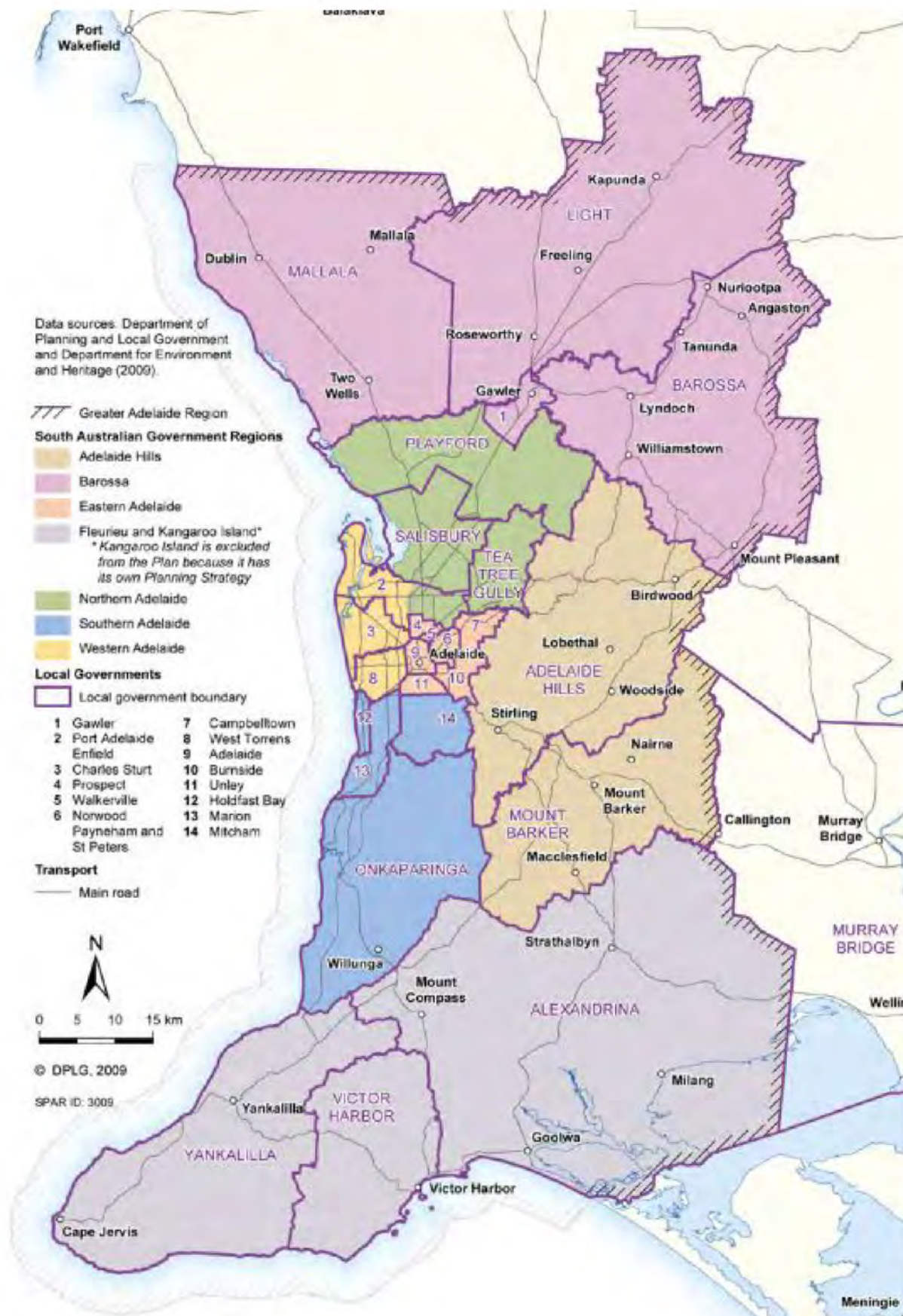


Figure 1 - Map of Greater Adelaide Region

Demand for services - historic

Demand for SES services arises from the realisation of risks, and through the needs and expectations of the community.

Greater Adelaide presents the highest risk exposure to a number of natural hazards within the scope of SES responsibility especially flood, storm and extreme heat. In fact, 65% of all SES callouts over the last 3 years have been to units in the Northern Adelaide District and Southern Adelaide District.

On average, call out rates for SES units have been increasing by an additional 316 incidents every year over the last 20 years. Variability has also markedly increased in the last ten years.

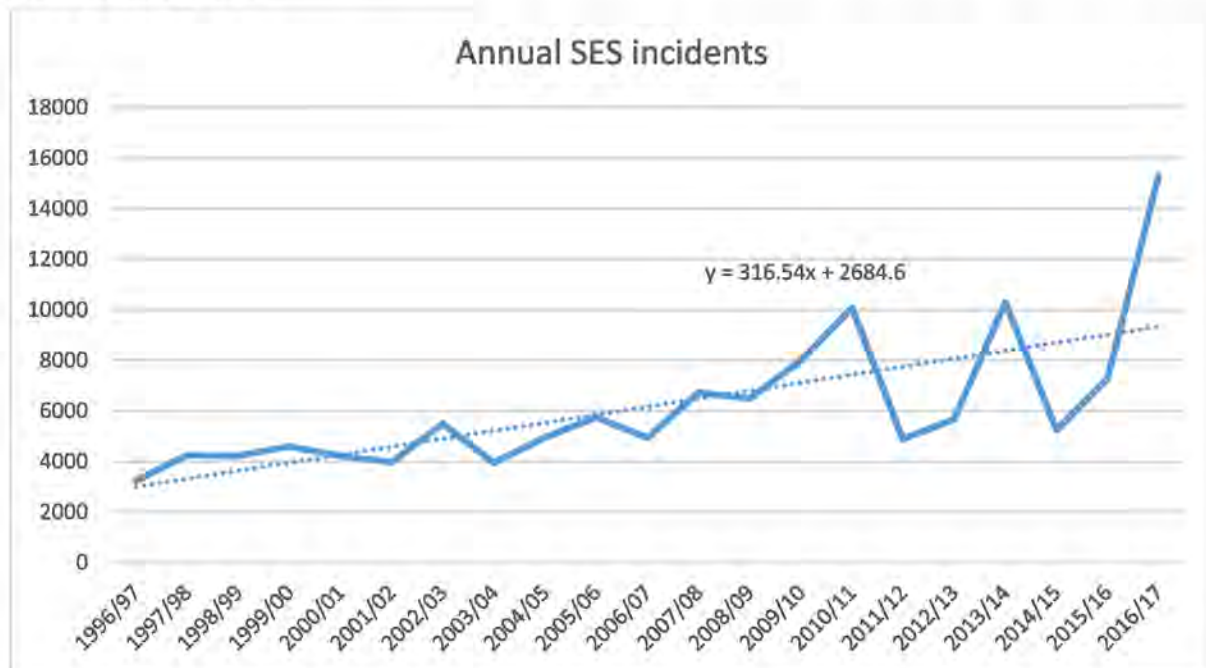


Figure 2. - State-wide call out rates for SASES – 1996/97 to 2016/17

This increase in demand is not uniform across the state, but is skewed towards urban units located in the Greater Adelaide Area. This is placing an increasing burden on those existing SES volunteer units and their members who are being called on to respond more as demand for services increases.

Over the same period, the number of operational units in Greater Adelaide areas has remained static. Current locations of SES units servicing Greater Adelaide are shown on the tasking rate heat map in Figure 3 below. This highlights the differences in demand by suburb across this area. The green shading indicates areas where SASES can provide assistance within approximately 10 minutes from a unit.

Areas such as Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Stirling/Aldgate and Seaford Rise/Aldinga have experienced high demand for SES services but are beyond 10 minutes from the nearest SES Unit.

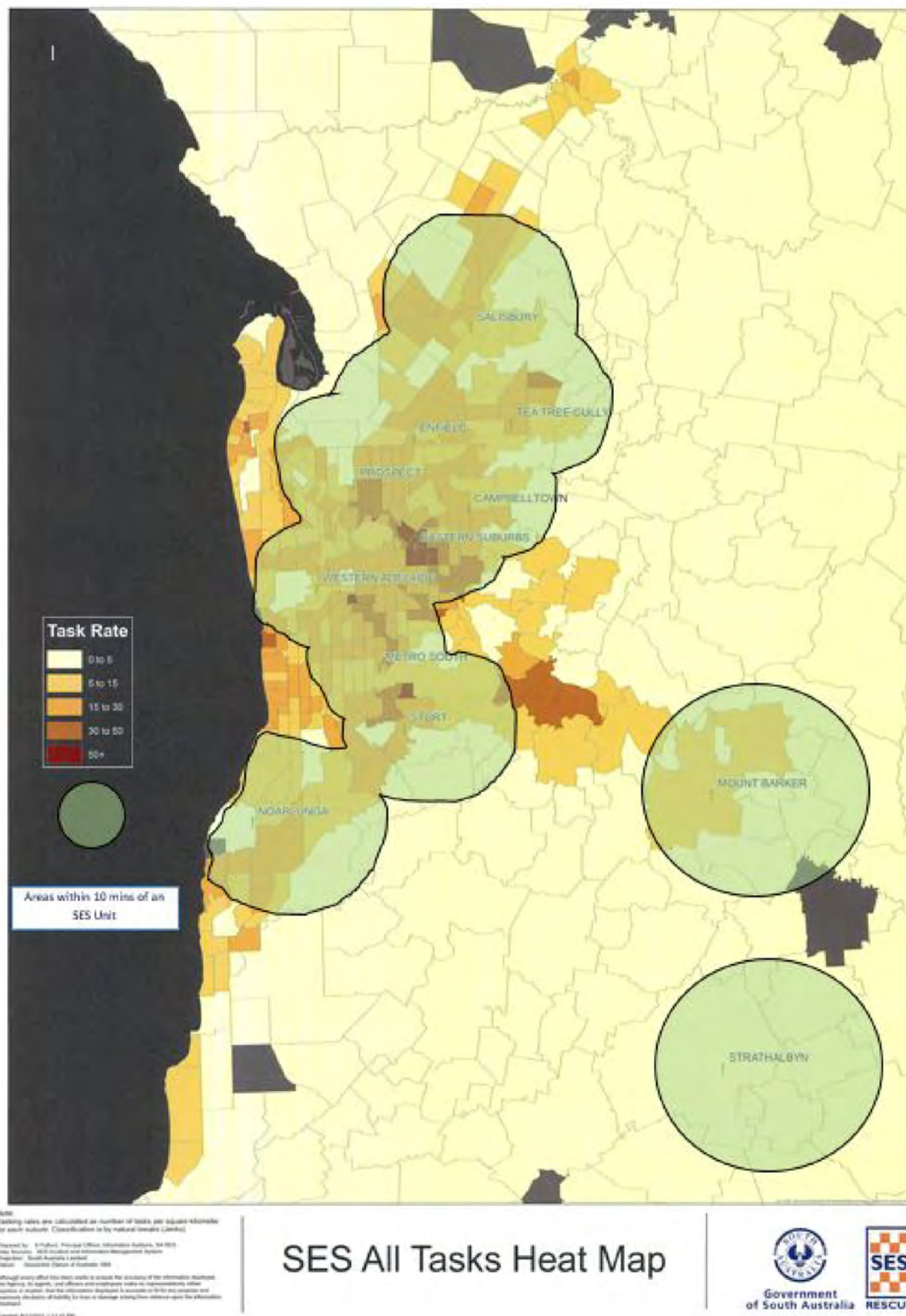


Figure 3 - Tasks Heat Map showing SES units

Demand for services - current

Fig. 4 below maps current population density within Greater Adelaide (as at 2016) overlaid with areas of that are within 10 minutes of an SES unit. This reinforces the patterns and gaps shown in Fig. 3 as there is a strong correlation between population density and the number of requests for SES assistance.

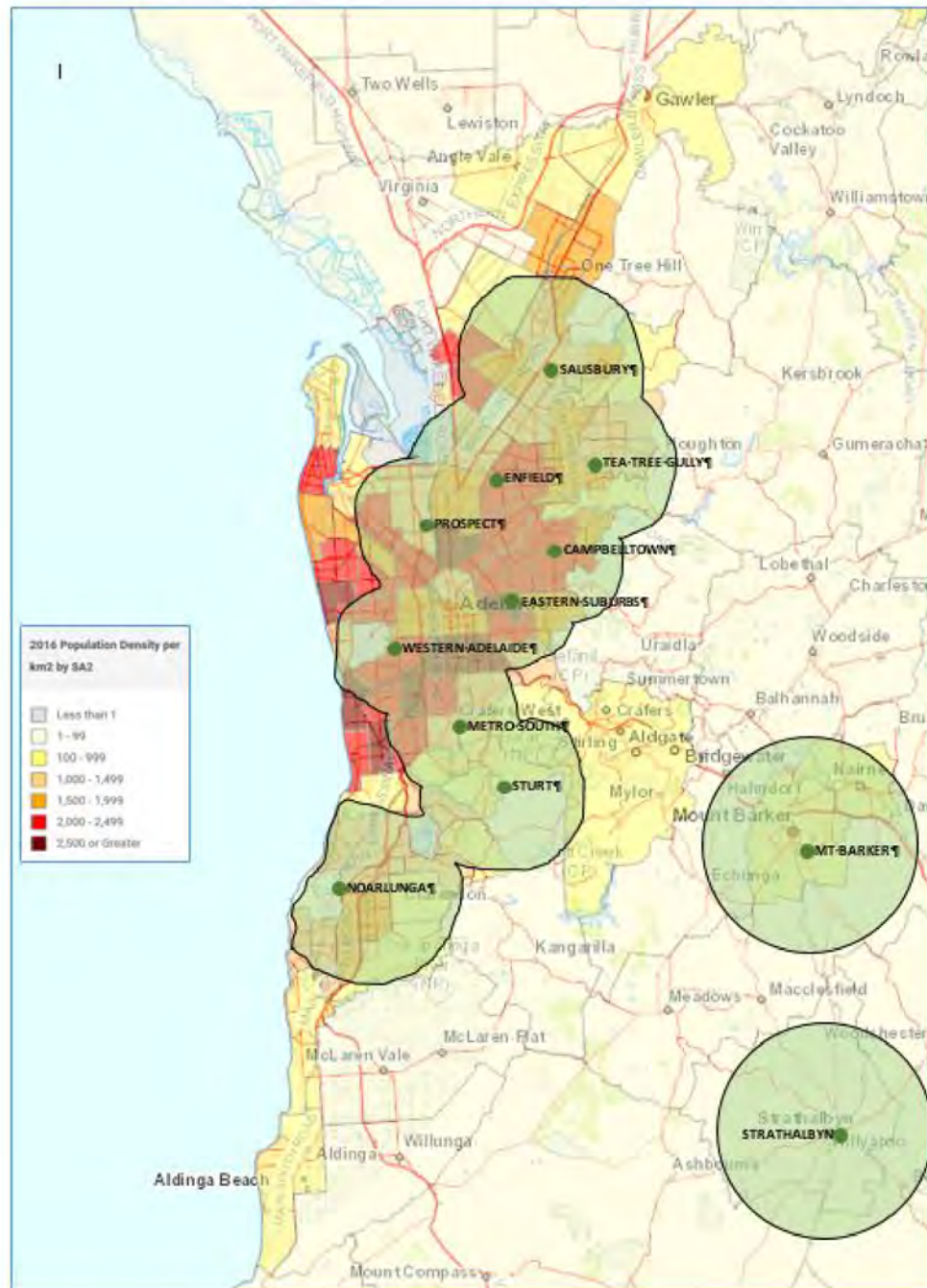


Figure 4 - SES units mapped against existing population density

This demonstrates that the historic demand for services in the gap areas of Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Stirling/Aldgate and Seaford Rise/Aldinga will likely continue simply due to the higher population densities in these areas.

Demand for services - future

The 30-Year Plan for Greater Adelaide sets out the land-use policies to guide the planning and delivery of services and infrastructure, such as transport, health, schools, and community facilities required to achieve the forecast development within the region. The plan includes population growth forecasts for areas within the Greater Adelaide area.

Of particular relevance are the following projections of growth:

- Northern Adelaide/ Barossa - Projected additional dwellings:
 - Northern Adelaide 67,600 - incorporating Buckland Park and Angle Vale, areas
 - Barossa 46,400 – incorporating Gawler, Roseworthy, Two Wells, and Concordia
- Southern Adelaide - Projected additional dwellings 40,500 – incorporating Oaklands Park, Seacombe Gardens, Seaford Rise and Aldinga
- Western Adelaide - Projected additional dwellings 42,560 - incorporating Lefevre Peninsula, Port Adelaide, and West Lakes

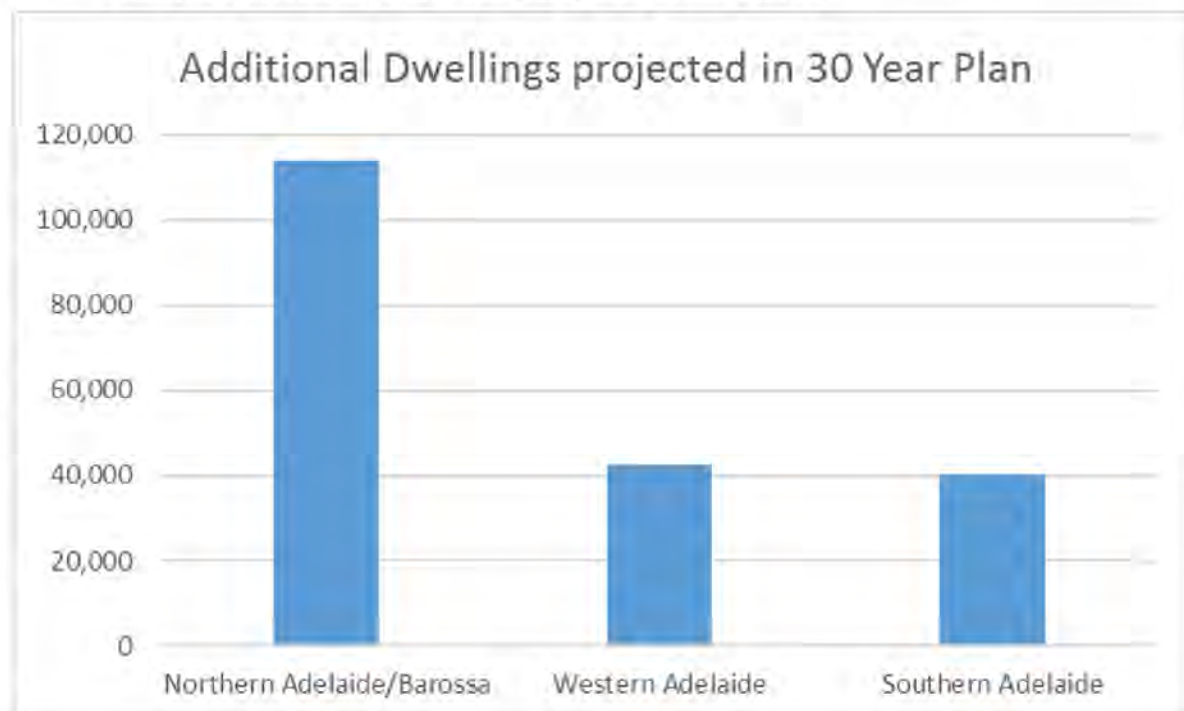


Figure 5 - Projected additional dwellings in selected areas of Greater Adelaide

As outlined above, there is a strong correlation between demand for SES services and population density. Fig. 6 below maps projected population growth within the Greater Adelaide area.

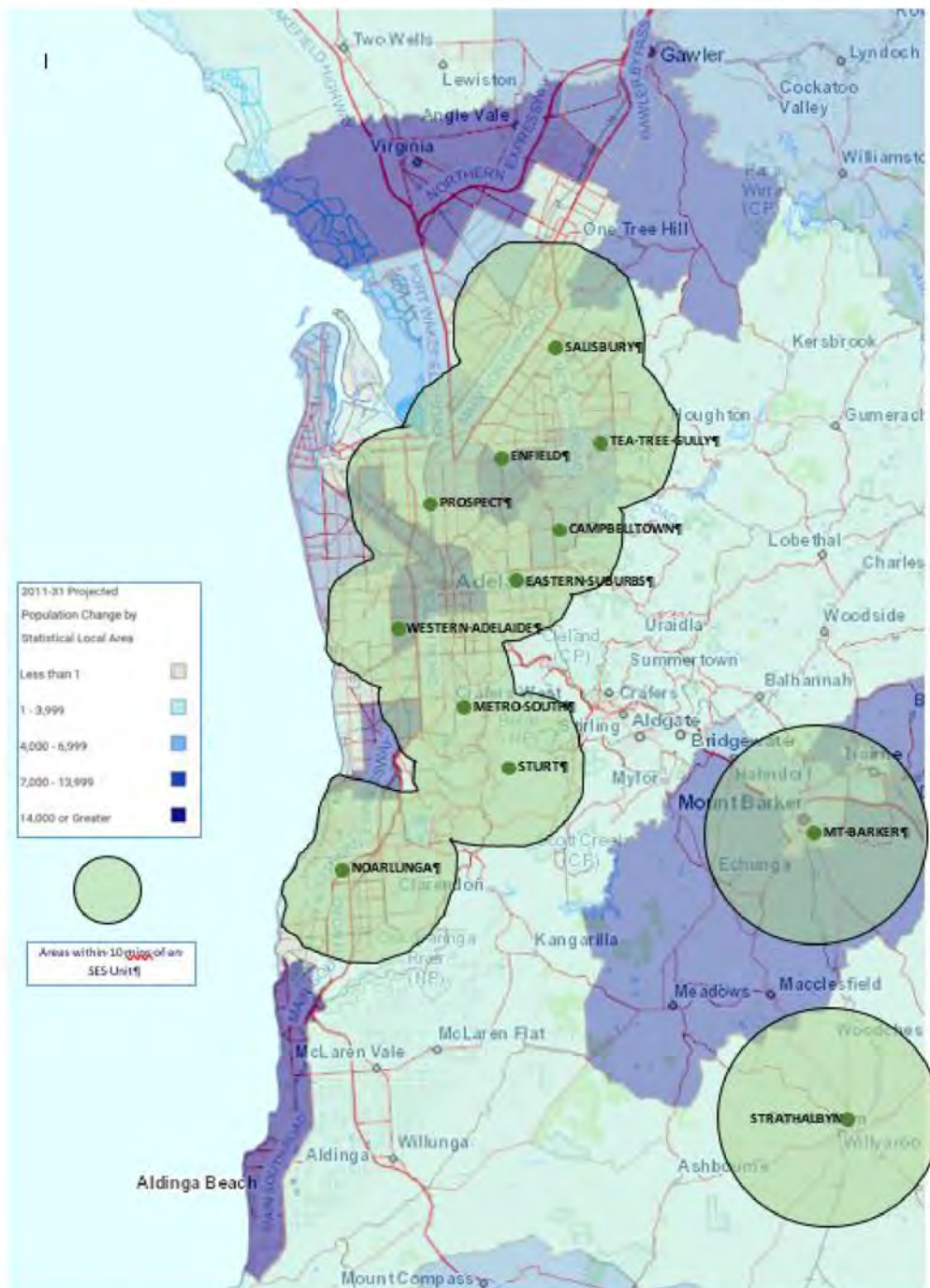


Figure 6 - SES Units mapped against projected population growth

This suggests that the historic and current demand based on population density will be exacerbated with projected future population increases.

In summary, analysis of historic population based demand for SES services, indicators of current demand, and projections for future demand all point to the same conclusion that there are gaps in service capacity in a number of areas within the Greater Adelaide area.

Risk based demand

Demand for SES services is not only driven by population but also by the inherent risk environment of particular locations. For example, communities located near a watercourse may be exposed to particular risks associated with flooding.

The absolute risk for the state is rising due to the increased frequency and severity of extreme weather events possibly associated with climate change,

In addition to general heat and storm related emergencies that are applicable to all areas serviced by SES, the areas identified for likely significant growth all have exposure to particular environmental risks:

- Northern Adelaide – exposure to widespread flooding from South Para and Gawler Rivers
- Western Adelaide - exposure to coastal erosion, coastal riverine inundation, subsidence of reclaimed land and localised flooding along Port River, Brownhill/ Keswick Creek, Patawolonga, and lower Torrens River
- Southern Adelaide – exposure to coastal erosion, coastal inundation, and localised flooding of lower Onkaparinga River

The Port Adelaide area is also undergoing significant redevelopment involving creation and development of high value industries. This adds to the overall risk environment.

Community expectations of service quality (timeliness)

The primary role of SASES is to respond to emergencies, rescues and disasters. Communities expect that emergency services response to such situations will be prompt. While there will be a response to all emergencies, the timeliness of that response cannot be guaranteed.

The response time is the time elapsed between a call for assistance and the assistance arriving. From an SES perspective, this is the sum of the time volunteers take from receiving a pager message, travelling from home to their unit and the time taken to travel from the unit to the incident. The overall time taken is directly related to distance to be travelled. There will be some variation in average travelling speed, and hence the distance a crew can travel within a particular time, associated with the degree to which a particular area is built-up and local speed limits.

Thus the proximity of volunteers to their unit, and the proximity of a unit to areas of demand within its response area are both important factors in being able to meet the community's emergency response service expectations.

Figs. 3, 4, & 6 clearly demonstrate the areas of demand where the response time from the nearest SES unit exceeds 10 minutes.

Analysis of the proximity of volunteers to units within the Greater Adelaide area indicates that four metropolitan units have less than 50% of their volunteer membership residing within five kms (approx. 10 mins) of their unit. Fig. 7 below shows the percentage of volunteer members residing within 5 kms for each unit.

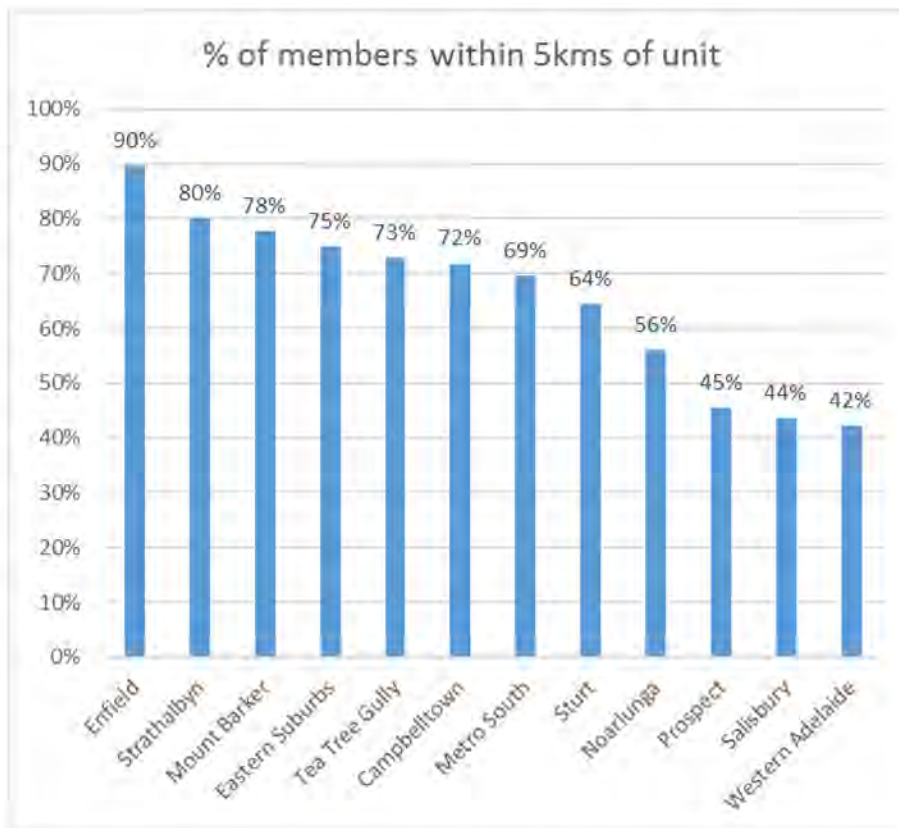


Figure 7 - % of volunteers residing within 5kms of unit

Thus, if an SES crew needs members from outside of this 5km radius to respond to an incident that is more than 10 minutes from the unit, the response time for the customer will likely be in excess of 20 minutes

- The closest existing SES units to Munno Para/Gawler are Salisbury (22kms) & Kapunda (35kms)
- Closest existing SES unit to Seaford/Aldinga is Noarlunga SES (13kms/21kms)
- Closest existing SES units to Port Adelaide/Semaphore are Prospect (13kms) & Western Adelaide (14kms).

This may be longer than expected and considered unacceptable for areas of significant demand and/or risk.

Current resources available to meet demand

SASES is reliant on volunteers to fulfil its role. Of the overall 1,500 volunteers across the 10 SES Districts of the state, 522 (35%) are members of units within the SES Southern and Northern Adelaide Districts that cover the areas of interest within this discussion paper.

Volunteer proximity to their unit is considered to be a significant factor in their satisfaction and morale in the service.

Volunteers by definition do not receive payment for the time they contribute to emergency response, nor are they compensated in any way for travel time, travel costs, training time or time spent undertaking administrative or unit management activities. The time they commit to SES activities reduces time available for family and personal time, and in some cases employment time.

Excessive distance to the unit increases volunteer's travel time and cost.

Volunteer morale also suffers from having to travel longer distances. SES units take pride in responding to incidents as quickly as possible. They will leave the unit as soon as an appropriate crew level is available. Late arrivals may miss out on being able to participate or may form part of a second crew with a lower level of work required. Even if the volunteer is included in the first response, the additional time required to respond increases to chance of being "stop called" due to the task being completed by another service.

If this situation occurs consistently, volunteers are likely to lose interest and ultimately resign. Fig. 8 below depicts the relationship between percentage of members within 5 kms and average years of service. As the percentage of members residing within 5 kms reduces the average years in service also reduces.

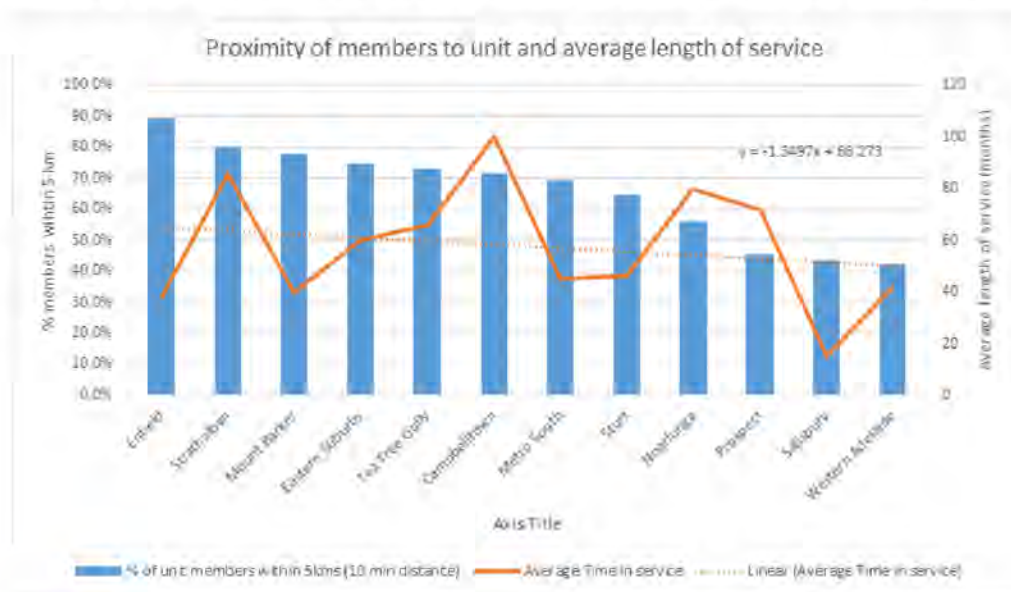


Figure 8 - Relationship between volunteer distance from unit and average time in service

SASES incurs a volunteer attrition rate of approximately 18% per annum. This means that on average, across the state, just under 1 in every 5 volunteers leave each year. Replacing these volunteers is a constant burden on local units and broader organisation in terms of recruitment effort, training, additional PPE for new volunteers, and loss of skills and knowledge.

Attrition is typically greatest in metropolitan units where in some cases it reaches 30 to 40% per annum. Fig. 9 shows that approximately 50% of all separations during 2016-2017 were due to "non-attendance" or "lack of time to devote". "Personal reasons", "Unknown" and "Other" may also reflect dissatisfaction associated with excessive travel distances.

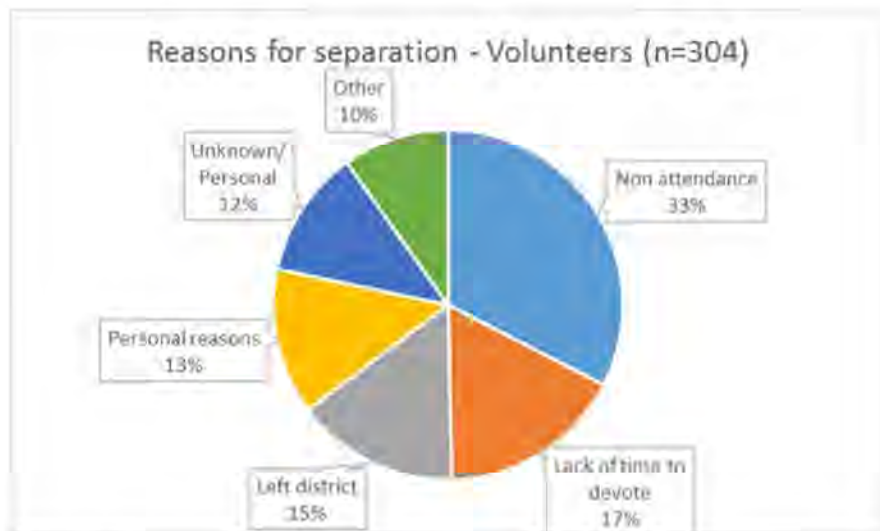


Figure 9 - Reasons for separation 2016-17

Clearly the further a member resides from their unit the greater the amount of time they will need to commit. This has corresponding implications on their personal lives, their morale as volunteers and ultimately how long they remain in SES.

Additional resources available

It is recognised that in order to meet the increasing demand on SES volunteers and to provide better community response services the SES needs to recruit more volunteers and establish more points of presence especially in the high growth/high risk areas.

Figs. 4 & 5 above illustrate how current population density and future population growth are generating demand pressure for SES support in locations not well serviced by current SES units. These population clusters also present an opportunity as an untapped source of potential new volunteers.

Each of the areas of focus in this paper (Munno Para/Gawler, Port Adelaide/Semaphore, and Seaford Rise/Aldinga) have distinctly different communities, each identifying strongly with their locality. This presents an ideal opportunity to recruit local individuals who are passionate about the safety and wellbeing of their community.

Benefits from increasing volunteering

The service delivery model involving volunteer emergency responders is extremely cost effective in comparison with a paid emergency service model. Not only does it provide access to a large pool of response personnel at a relatively low establishment and ongoing operating cost, but also provides significant intangible social benefits including:

- Supports individuals' empowerment, by providing them with influential roles in the community
- Improves volunteers' health, wellbeing and emotional resilience
- Helps build a sense of satisfaction, pride, purpose and accomplishment

- Provides a positive impact on the lives of others
- Helps develop new skills, and expands volunteers' life and work experience, especially when formal work and education opportunities might be limited
- Helps build social networks, connectedness and community resilience

Costs of establishing volunteer units

SES has an annual capital budget for the maintenance and redevelopment existing units. This budget does not extend to establishment of new units that expand the existing response capability. Similarly, the agency's operating budget provides resources to support existing units and programs. Any expansion of the service's geographic footprint, in terms of new facilities, will have a flow on impact on the agency's budget.

The scale of growth in volunteer units contemplated in this discussion paper would not require any increase in salary or related costs.

It is expected however that there would be incremental capital and operating costs associated with establishing a suitable facility, providing the necessary fleet and equipment to undertake the role, recruiting new volunteers and providing them with personal protective clothing (overalls, gloves, boots, wet weather gear) and training.

Annual operating costs (once established) are estimated to be approximately \$50k per annum per unit.

Capital costs associated with establishing a new SES unit will largely depend on what sort of facility is available and selected, but for any new facility would include:

Procuring of a suitable facility. This may involve:

- purchase of land and construction of a depot (construction approx. \$1.5m; land?), or
- purchase of an existing complex with modifications to meet government and agency requirements (approx. \$2.5m), or
- lease of an existing complex (approx. \$0.25m pa) with modifications to meet government and agency requirements (highly variable but approx. \$0.6m).
- Purchase of rescue vehicles and vessels e.g. rescue truck, quick response vehicle, equipment trailer and small vessel for flood operations and other associated equipment such as chainsaws, sand bags, ladders, ropes and tarpaulins (approx. \$0.5m)
- IT and communications equipment (approx. \$0.1m)

The cost of suitable land or an existing facility are difficult to estimate. The overall costs would be significantly reduced if suitable government or local government land can be identified and made available.

Ultimately any expansion of the SES capability to meet demand in Greater Adelaide will rely on a commitment from Government through the forward estimates to fund the new facilities, equipment and ongoing operational costs of sustaining the volunteer workforce in these locations.

Prioritisation

The analysis of population based demand for SES services identifies five focus areas within Greater Adelaide. They are Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Stirling/Aldgate and Seaford Rise/Aldinga.

Glenelg/Brighton and Stirling/Aldgate are considered lower priorities at this time.

The Sturt and Mt Barker SES units are the primary responders for storm and flood incidents in Stirling/Aldgate. They are currently well supported by CFS brigades within that area. While there is population increase projected throughout this region and the impacts of more severe weather events will likely impact to some degree on these communities, the existing emergency services coverage is considered adequate for the immediate future.

The Glenelg/Brighton area is expected to increase in population density and is exposed to increasing risk from extreme weather events such as severe storm, coastal inundation and riverine flooding. This area is jointly covered by Western Adelaide, Metro South, Sturt and Noarlunga SES Units. Concerns about coverage of this area will reduce if/when volunteering pressures are reduced on Noarlunga, (by establishment of a unit further south) and on Western Adelaide (by establishment of a unit in the Port Adelaide/Semaphore/West Lakes area).

Thus the areas of priority focus are Munno Para/Gawler, Port Adelaide/Semaphore, and Seaford Rise/Aldinga.

Legitimacy and support

Importantly, expansion of SES services in the targeted areas has the support of relevant local government organisations. SES works closely with councils on a range of activities such as storm and flood operations and in building community resilience.

Both the Port Adelaide/Enfield and Gawler Councils have approached the SES regarding SES capabilities. There are also ongoing discussions with Onkaparinga Council regarding SES capabilities and points of presence within this municipality.

This strong relationship and joint interest in community outcomes may result in council identifying surplus land that may be suitable for redevelopment by SES.

Fundamentally, this strategy is driven by community expectations and demand. At the same time it assists the SES to deliver on its legislative responsibilities, supports SA Strategic Plan targets and the State Strategic Priority "Safe communities, healthy neighbourhoods".

Alternative options to meet demand

1. Continue as is (no change):
 - a. Benefits:
 - No cost option
 - b. Disadvantages:
 - Does not adequately address historic or current population based demand for services
 - Does not address projected increase in population based demand for services
 - Does not address anticipated increase in environmental risks in growing communities
 - Does not address current unsustainable volunteering arrangements and consequential retention issues.
 - Does not take up the opportunity of increasing the level of volunteering from untapped supply.
2. Reduce SES response boundaries to reflect reasonable response times –
 - a. Benefits:
 - May address current unsustainable volunteering arrangements and consequential retention issues
 - b. Disadvantages:
 - Shifts responsibility for current and future demand to other emergency service organisations that either have a much higher cost profile (MFS) or would increase their volunteer workload (CFS) and in both cases potentially diminish fire cover for the state
 - Will likely result in budget requests from the other emergency service organisations
 - Does not take up the opportunity of increasing the level of volunteering from untapped supply.
3. Establish new SES units where current and projected future demand justifies:
 - a. Benefits:
 - Addresses historic and current population based demand for services
 - Addresses projected increase in population based demand for services
 - Addresses anticipated increase in environmental risks in growing communities
 - Addresses current unsustainable volunteering arrangements and consequential retention issues.
 - Takes up the opportunity of increasing the level of volunteering from untapped supply.
 - b. Disadvantages:
 - Has modest upfront and ongoing budget implications

Option 3 is the only option that addresses increased demand, addresses unsustainable SES volunteer arrangements, and realises the opportunities to increase volunteering from currently untapped supply.

Summary

Metropolitan SES volunteer units have experienced significant increases in call out rates over the last 20 years driving an unsustainable demand on volunteers at existing units.

Increases in call out rates are a result of both increased population based demand and increased risk demand flowing from more frequent and severe weather events. Further increases in population density and environmental risks present both a challenge and opportunity for volunteering.

These changes in risk and risk exposure require a corresponding change in SES emergency response capability if South Australia is to sustain or improve the resilience, liveability, and safety of its developing communities.

The limited coverage of metropolitan based SES units contributes to excessive response times for communities and unreasonable travel times and cost for volunteers. The latter is a significant factor in volunteer dissatisfaction and resignations.

Additional units in areas with rapid population growth and/or changing risk profiles will reduce expectations on current volunteers, address increasing demand and risk profiles and also provide an opportunity to engage new communities in volunteering.

Expansion of the SES capability to meet demand in Greater Adelaide will rely on a commitment from Government through the forward estimates to fund the new facilities, equipment and ongoing operational costs of sustaining the volunteer workforce in these locations.

Proposed strategy

The priority areas for extending SES presence are Northern Greater Adelaide (in the vicinity of Gawler or Willaston), Southern Suburbs (in the vicinity of Seaford Rise or possibly Aldinga) and Port Adelaide areas.

Preliminary planning and consultation has commenced for additional SES volunteer units in these areas.

A staged approach, involving establishment of initial satellite facilities in each area initially supported by neighbouring units is proposed. This will involve recruiting new volunteers who live near to new sites and when established, the subsequent transition to independent and gazetted unit status.

A four-year timeframe is envisaged which should provide opportunity to build the volunteer numbers and establish the units in those locations. This will spread the response call out load from surrounding units and enhance overall capacity and capability of the service.

17
De Nardi, Donna (SAFECOM)

From: Beattie, Chris (SES)
Sent: Wednesday, 28 February 2018 2:24 PM
To: Camilleri, Mary (SES)
Cc: Wynwood, Graeme (SES); Barry, Dermot (SES); Carman, David (SES)
Subject: RE: Town of Gawler - Property Information emailed to Chris Beattie

Hi Mary

Details of the land in Willaston were sent to Graeme Wynwood – council may contact him to progress discussions re land acquisition.

Thanks

Chris

Chris Beattie

Chief Officer | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3809 | F 08 8115 3801 | M 0429 433 659 | E Chris.Beattie@sa.gov.au

Volunteer Recruitment Hotline T 1300 364 587



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From: Camilleri, Mary (SES)
Sent: Wednesday, 28 February 2018 1:34 PM
To: Beattie, Chris (SES) <Chris.Beattie@sa.gov.au>
Subject: FW: Town of Gawler - Property Information emailed to Chris Beattie

Chris,

See email correspondence below from Town of Gawler.

Can you advise please.

Thanks.

Mary.

From: Anne Ledder-Johnson [<mailto:Anne.Ledder-Johnson@gawler.sa.gov.au>]
Sent: Wednesday, 28 February 2018 11:00 AM
To: Camilleri, Mary (SES) <Mary.Camilleri@sa.gov.au>
Subject: Town of Gawler - Property Information emailed to Chris Beattie

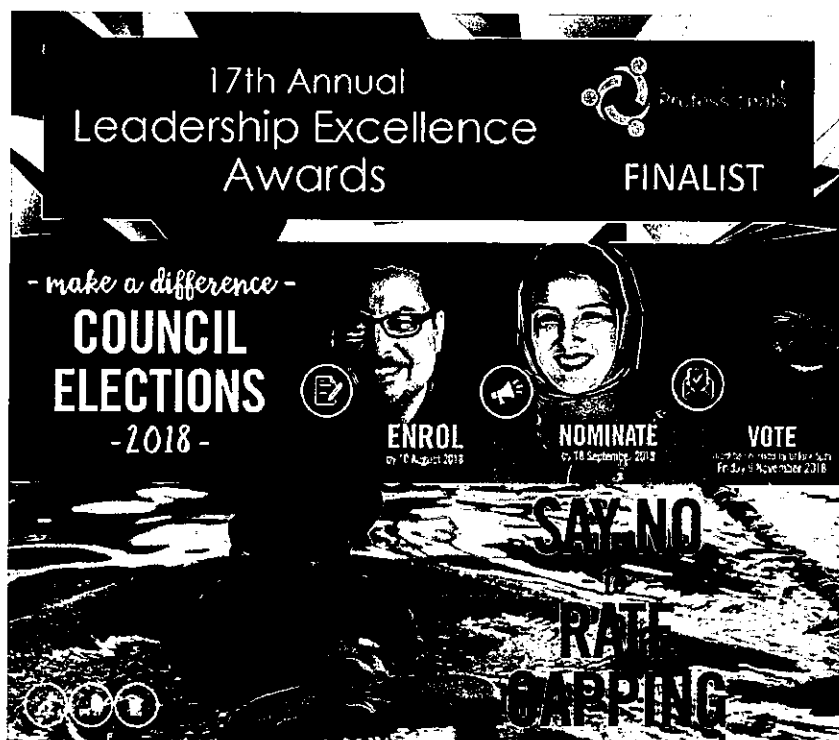
Good morning Mary

Rebecca Howard is currently Acting Manager, Infrastructure and Engineering Services while Sam is taking leave. Rebecca has requested I contact you and ask if you can follow up on an email sent to Chris relating to property information.

If you are able to advise who Chris would have forwarded the email to, Rebecca would like to touch base with them and discuss options.

Many thanks
Anne

Anne Ledder-Johnson | Personal Assistant to
Sam Dilena, Manager, Infrastructure & Engineering Services
Town of Gawler | PO Box 130 Gawler SA 5118
Ph 8522 0142 | Fax 8522 9212 | Email anne.ledder-johnson@gawler.sa.gov.au
www.gawler.sa.gov.au



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From: Carman, David (SES)
Sent: Tuesday, 8 May 2018 11:03 AM
To:
Subject: David's Management meeting notes

Highlights

-
-
-
- Completed briefing note on services gaps in Greater Adelaide area (outer northern suburbs [Gawler/Willaston], western suburbs [Pt Adelaide, Glenelg/Brighton], outer southern suburbs [Aldinga] and Adelaide Hills [Aldgate/Stirling])

Upcoming

-
-
-

Risks/Issues

-

David Carman
General Manager | South Australian State Emergency Service

GPO Box 2706 | Adelaide SA 5001
Level 8, 60 Waymouth Street

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au
Volunteer Recruitment Hotline T 1300 364 587



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De Nardi, Donna (SAFECOM)

From: Llewellyn, Ian (DPTI)
Sent: Wednesday, 29 August 2018 10:34 AM
To: Wynwood, Graeme (SES)
Cc: Carman, David (SES); Smith, Keith (DPTI); Keetch, Melanie (DPTI); Harper, Stephanie (DPTI); Kapis, Peter (DPTI)
Subject: Willaston - Allotment 1 in DP 46305 - CT 5394-981 - KNet Ref # 2018-11253
Importance: High

Good morning Graeme,

I confirm that DPTI has commissioned the removal of a fuel tank from the above site and tested that shows that there has been no leakage of fuel into the soil. All of the environmental reports will be forwarded to you on a USB due to the size of these reports.

Given no other Government Agency has registered an interest in the property pursuant to Premier & Cabinet Circular 114, will you please seek your approvals to proceed with the purchase of Allotment 1 in Deposited Plan 46305 – CT 5394/981 Willaston for (Plus GST) on the basis that SASES will take on any liability associated with the site including any contamination. I am led to believe that the site has been cleared for a depot however would require further testing for a more sensitive use such as residential use etc.,.

I confirm that DPTI would like this sale finalised by 30.6.2019.

Happy to discuss/clarify

Thank you.

Kind regards,

Ian

Ian Llewellyn

Manager - Disposals & Disposal Strategy

Property Directorate

Development Division

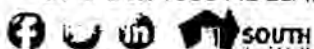
Department of Planning, Transport and Infrastructure

• T (08) 8343 2238 (Ext 22238) • M 0400 032 463 • E ian.llewellyn@sa.gov.au

• Address: Level 6, 50 Flinders Street, ADELAIDE SA 5000

Access to Building & Courier deliveries: Level 5, 50 Flinders Street , Adelaide SA 5000

• GPO Box 1533 ADELAIDE SA 5001 • DX 967 • www.dpti.sa.gov.au



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From: McMillan, Tracy (Renewal SA)
Sent: Tuesday, 28 August 2018 10:25 AM
To: Llewellyn, Ian (DPTI) <Ian.Llewellyn@sa.gov.au>
Subject: RE: Willaston -FW: NDP 46305 Surplus DPTI land

Good morning Ian

Nil response was received.

Regards

Tracy

Tracy McMillan
Project Administrator
Property Management
P: 08 8207 1399
F: 08 8207 1301
tracy.mcmillan@sa.gov.au
www.renewalsa.sa.gov.au



Urban Renewal Authority trading as Renewal SA.
Level 9 (West), Riverside Centre, North Terrace,
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GPO Box 698, Adelaide 5001



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From: Llewellyn, Ian (DPTI)
Sent: Monday, 27 August 2018 1:44 PM
To: McMillan, Tracy (Renewal SA)
Cc: Smith, Keith (DPTI); Harper, Stephanie (DPTI); Kapisir, Peter (DPTI); Burdett, Emma (DPTI)
Subject: RE: Willaston -FW: NDP 46305 Surplus DPTI land

Hi Tracey can you please advise if there have been any other parties (other than SASSES) register an interest in this property. I believe this closed Friday 24.8.2018.

Thank you.
Kind regards,

Ian
Ian Llewellyn
Manager - Disposals & Disposal Strategy
Property Directorate
Development Division
Department of Planning, Transport and Infrastructure
• T (08) 8343 2238 (Ext 22238) • M 0400 032 463 • E ian.llewellyn@sa.gov.au
• Address: Level 6, 50 Flinders Street, ADELAIDE SA 5000

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From: Llewellyn, Ian (DPTI)
Sent: Thursday, 9 August 2018 1:10 PM
To: McMillan, Tracy (Renewal SA) <Tracy.McMillan@sa.gov.au>
Cc: Smith, Keith (DPTI) <Keith.Smith2@sa.gov.au>; Harper, Stephanie (DPTI) <Stephanie.Harper2@sa.gov.au>; Kapisir, Peter (DPTI) <Peter.Kapisir2@sa.gov.au>; Burdett, Emma (DPTI) <Emma.Burdett2@sa.gov.au>
Subject: RE: Willaston -FW: NDP 46305 Surplus DPTI land

No worries thanks Tracy

From: McMillan, Tracy (Renewal SA)
Sent: Thursday, 9 August 2018 1:09 PM
To: Llewellyn, Ian (DPTI) <ian.llewellyn@sa.gov.au>
Cc: Smith, Keith (DPTI) <Keith.Smith2@sa.gov.au>; Harper, Stephanie (DPTI) <Stephanie.Harper2@sa.gov.au>; Kapisir, Peter (DPTI) <Peter.Kapisir2@sa.gov.au>; Burdett, Emma (DPTI) <Emma.Burdett2@sa.gov.au>
Subject: RE: Willaston -FW: NDP 46305 Surplus DPTI land

Hi Ian

It doesn't close until the 24th, I have only received the below interest from SES this morning to date.

Tracy McMillan
Project Administrator
Property Management
P: 08 8207 1399
F: 08 8207 1301
tracy.mcmillan@sa.gov.au
www.renewalsa.sa.gov.au

Urban Renewal Authority trading as Renewal SA.
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From: Llewellyn, Ian (DPTI)
Sent: Thursday, 9 August 2018 12:58 PM
To: McMillan, Tracy (Renewal SA)
Cc: Smith, Keith (DPTI); Harper, Stephanie (DPTI); Kapis, Peter (DPTI); Burdett, Emma (DPTI)
Subject: Willaston -FW: NDP 46305 Surplus DPTI land

Hi Tracy has the circularisation for the above site been finalised? If so, did you receive any other registrations of interest?

Can you please advise?

Thank you.

Kind regards,

Ian

Ian Llewellyn

Manager - Disposals & Disposal Strategy

Property Directorate

Development Division

Department of Planning, Transport and Infrastructure

• T (08) 8343 2238 (Ext 22238) • M 0400 032 463 • E ian.llewellyn@sa.gov.au

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From: Carman, David (SES)
Sent: Thursday, 9 August 2018 12:40 PM
To: Llewellyn, Ian (DPTI) <Ian.Llewellyn@sa.gov.au>
Subject: FW: NDP 46305 Surplus DPTI land

Please note the email trail below. We are definitely interested but have been let down again by our corporate property section in that they "did not notice the circular", and hence did not express interest on our behalf, despite us alerting them that it would be appearing in the near future. If not for your follow-up phone call we may have missed this opportunity. We appreciate that you have continued to look out for us in both the Birdwood and Willaston matters.

Graeme Wynwood will be back from leave on Monday and will resume responsibility for the processes for each property.

Thanks again
David Carman
General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au
Volunteer Recruitment Hotline T 1300 364 587



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From: McMillan, Tracy (Renewal SA)
Sent: Thursday, 9 August 2018 10:31 AM
To: Carman, David (SES) <David.Carman@sa.gov.au>
Subject: RE: NDP 46305 Surplus DPTI land

Thanks David. I will advise DPTI of your interest and get back to you with next steps.

Regards

Tracy

Tracy McMillan
Project Administrator
Property Management
P: 08 8207 1399
F: 08 8207 1301
tracy.mcmillan@sa.gov.au
www.renewalsa.sa.gov.au

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From: Carman, David (SES)
Sent: Wednesday, 8 August 2018 3:23 PM
To: McMillan, Tracy (Renewal SA)
Cc: Wynwood, Graeme (SES); Sargent, Paul (SAFECOM)
Subject: NDP 46305 Surplus DPTI land

Please note that State Emergency Service is interested in the old DPTI Willaston Depot site (Ref NDP 46305). Please advise what further information you require of us and what the next steps would be.

Thanks

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
Level 8, 60 Waymouth Street Adelaide SA 5000

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De Nardi, Donna (SAFECOM)

From: McMillan, Tracy (Renewal SA)
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Subject: RE: NDP 46305 Surplus DPTI land

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Regards

Tracy

Tracy McMillan
Project Administrator
Property Management
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tracy.mcmillan@sa.gov.au
www.renewalsa.sa.gov.au



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David Carman

General Manager | South Australian State Emergency Service

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De Nardi, Donna (SAFECOM)

21

From: Carman, David (SES)
Sent: Thursday, 30 August 2018 12:42 PM
To: Beattie, Chris (SES); Barry, Dermot (SES)
Subject: FW: Willaston - Allotment 1 in DP 46305 - CT 5394-981 - KNet Ref # 2018-11253
Importance: High

FYI Good news! See below - We are the only agency expressing interest in the Willaston land.

Regards
David Carman
General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au
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From: Llewellyn, Ian (DPTI)
Sent: Wednesday, 29 August 2018 10:34 AM
To: Wynwood, Graeme (SES) <Graeme.Wynwood@sa.gov.au>
Cc: Carman, David (SES) <David.Carman@sa.gov.au>; Smith, Keith (DPTI) <Keith.Smith2@sa.gov.au>; Keetch, Melanie (DPTI) <Melanie.Keetch@sa.gov.au>; Harper, Stephanie (DPTI) <Stephanie.Harper2@sa.gov.au>; Kapisir, Peter (DPTI) <Peter.Kapisir@sa.gov.au>
Subject: Willaston - Allotment 1 in DP 46305 - CT 5394-981 - KNet Ref # 2018-11253
Importance: High

Good morning Graeme,

I confirm that DPTI has commissioned the removal of a fuel tank from the above site and tested that shows that there has been no leakage of fuel into the soil. All of the environmental reports will be forwarded to you on a USB due to the size of these reports.

Given no other Government Agency has registered an interest in the property pursuant to Premier & Cabinet Circular 114, will you please seek your approvals to proceed with the purchase of Allotment 1 in Deposited Plan 46305 – CT 5394/981 Willaston for (Plus GST) on the basis that SASES will take on any liability associated with the site including any contamination. I am led to believe that the site has been cleared for a depot however would require further testing for a more sensitive use such as residential use etc.,.

I confirm that DPTI would like this sale finalised by 30.6.2019.

Happy to discuss/clarify

Thank you.

Kind regards,

Ian

Ian Llewellyn

Manager - Disposals & Disposal Strategy

Property Directorate

Development Division

Department of Planning, Transport and Infrastructure

• T (08) 8343 2238 (Ext 22238) • M 0400 032 463 • E ian.llewellyn@sa.gov.au

• Address: Level 6, 50 Flinders Street, ADELAIDE SA 5000

Access to Building & Courier deliveries: Level 5, 50 Flinders Street , Adelaide SA 5000

• GPO Box 1533 ADELAIDE SA 5001 • DX 967 • www.dpti.sa.gov.au



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please consider the environment

From: McMillan, Tracy (Renewal SA)

Sent: Tuesday, 28 August 2018 10:25 AM

To: Llewellyn, Ian (DPTI) <ian.llewellyn@sa.gov.au>

Subject: RE: Willaston -FW: NDP 46305 Surplus DPTI land

Good morning Ian

Nil response was received.

Regards

Tracy

Tracy McMillan

Project Administrator

Property Management

P: 08 8207 1399

F: 08 8207 1301

tracy.mcmillan@sa.gov.au

www.renewalsa.sa.gov.au

Urban Renewal Authority trading as Renewal SA.
Level 9 (West), Riverside Centre, North Terrace,
Adelaide, South Australia 5000
GPO Box 698, Adelaide 5001



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Think before you print – consider the environment

From: Llewellyn, Ian (DPTI)
Sent: Monday, 27 August 2018 1:44 PM
To: McMillan, Tracy (Renewal SA)
Cc: Smith, Keith (DPTI); Harper, Stephanie (DPTI); Kapis, Peter (DPTI); Burdett, Emma (DPTI)
Subject: RE: Willaston -FW: NDP 46305 Surplus DPTI land

Hi Tracey can you please advise if there have been any other parties (other than SASES) register an interest in this property. I believe this closed Friday 24.8.2018.

Thank you.

Kind regards,

Ian

Ian Llewellyn

Manager - Disposals & Disposal Strategy

Property Directorate

Development Division

Department of Planning, Transport and Infrastructure

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From: Llewellyn, Ian (DPTI)
Sent: Thursday, 9 August 2018 1:10 PM
To: McMillan, Tracy (Renewal SA) <Tracy.McMillan@sa.gov.au>
Cc: Smith, Keith (DPTI) <Keith.Smith2@sa.gov.au>; Harper, Stephanie (DPTI) <Stephanie.Harper2@sa.gov.au>; Kapisir, Peter (DPTI) <Peter.Kapisir2@sa.gov.au>; Burdett, Emma (DPTI) <Emma.Burdett2@sa.gov.au>
Subject: RE: Willaston -FW: NDP 46305 Surplus DPTI land

No worries thanks Tracy

From: McMillan, Tracy (Renewal SA)
Sent: Thursday, 9 August 2018 1:09 PM
To: Llewellyn, Ian (DPTI) <Ian.Llewellyn@sa.gov.au>
Cc: Smith, Keith (DPTI) <Keith.Smith2@sa.gov.au>; Harper, Stephanie (DPTI) <Stephanie.Harper2@sa.gov.au>; Kapisir, Peter (DPTI) <Peter.Kapisir2@sa.gov.au>; Burdett, Emma (DPTI) <Emma.Burdett2@sa.gov.au>
Subject: RE: Willaston -FW: NDP 46305 Surplus DPTI land

Hi Ian

It doesn't close until the 24th, I have only received the below interest from SES this morning to date.

Tracy McMillan
Project Administrator
Property Management
P: 08 8207 1399
F: 08 8207 1301
tracy.mcmillan@sa.gov.au
www.renewalsa.sa.gov.au



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of South Australia**

Urban Renewal Authority trading as Renewal SA.
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From: Llewellyn, Ian (DPTI)
Sent: Thursday, 9 August 2018 12:58 PM
To: McMillan, Tracy (Renewal SA)
Cc: Smith, Keith (DPTI); Harper, Stephanie (DPTI); Kapiris, Peter (DPTI); Burdett, Emma (DPTI)
Subject: Willaston -FW: NDP 46305 Surplus DPTI land

Hi Tracy has the circularisation for the above site been finalised? If so, did you receive any other registrations of interest?

Can you please advise?

Thank you.

Kind regards,

Ian

Ian Llewellyn

Manager - Disposals & Disposal Strategy

Property Directorate

Development Division

Department of Planning, Transport and Infrastructure

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please consider the environment

From: Carman, David (SES)
Sent: Thursday, 9 August 2018 12:40 PM
To: Llewellyn, Ian (DPTI) <ian.llewellyn@sa.gov.au>
Subject: FW: NDP 46305 Surplus DPTI land

Please note the email trail below. We are definitely interested but have been let down again by our corporate property section in that they "did not notice the circular", and hence did not express interest on our behalf, despite us alerting them that it would be appearing in the near future. If not for your follow-up phone call we may have missed this opportunity. We appreciate that you have continued to look out for us in both the Birdwood and Willaston matters.

Graeme Wynwood will be back from leave on Monday and will resume responsibility for the processes for each property.

Thanks again

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au

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From: McMillan, Tracy (Renewal SA)

Sent: Thursday, 9 August 2018 10:31 AM

To: Carman, David (SES) <David.Carman@sa.gov.au>

Subject: RE: NDP 46305 Surplus DPTI land

Thanks David. I will advise DPTI of your interest and get back to you with next steps.

Regards

Tracy

Tracy McMillan

Project Administrator

Property Management

P: 08 8207 1399

F: 08 8207 1301

tracy.mcmillan@sa.gov.au

www.renewalsa.sa.gov.au



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From: Carman, David (SES)
Sent: Wednesday, 8 August 2018 3:23 PM
To: McMillan, Tracy (Renewal SA)
Cc: Wynwood, Graeme (SES); Sargent, Paul (SAFECOM)
Subject: NDP 46305 Surplus DPTI land

Please note that State Emergency Service is interested in the old DPTI Willaston Depot site (Ref NDP 46305). Please advise what further information you require of us and what the next steps would be.

Thanks

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

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De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Thursday, 4 October 2018 2:37 PM
To: Calabrese, Iolanda (SAFECOM)
Subject: Can you please give me a call when you have a minute? (53813)

Seems like there are a couple of matters that need to be addressed:

- ex DPTI surplus Land purchases (Birdwood and Willaston) – I understand that DTF are proposing to provide additional budget so that SES can pay DPTI? I don't know how that should be reflected in the MYBR documentation.

Thanks

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au

Volunteer Recruitment Hotline T 1300 364 587



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De Nardi, Donna (SAFECOM)

From: Palmer, Wayne (SES)
Sent: Monday, 8 October 2018 5:39 PM
To: Carman, David (SES)
Subject: RE: Land transfers from DPTI - update

Hi David,
 Awesome news, thanks for the update really appreciate it.
 Cheers
 Wayne

Wayne Palmer
 District Officer - Northern Adelaide | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
 Building 34A, Netley Commercial Park, 300 Richmond Road Netley
 T 08 8351 2320 | F 08 82979909 | M 0427 500 160 | E Wayne.Palmer2@sa.gov.au
 Volunteer Recruitment Hotline T 1300 364 587



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From: Carman, David (SES)
Sent: Friday, 5 October 2018 1:02 PM
To: Calabrese, Iolanda (SAFECOM) <Iolanda.Calabrese@sa.gov.au>
Cc: Halleday, Derren (SES) <Derren.Halleday@sa.gov.au>; Palmer, Wayne (SES) <Wayne.Palmer2@sa.gov.au>
Subject: Land transfers from DPTI - update

In relation to Willaston, Graeme advised that SES has received approval from the Minister for Transport to transfer the land a couple of weeks ago and will now write to our Minister seeking approval to accept the transfer.

Regards
David Carman
 General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
 Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au
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De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Tuesday, 16 October 2018 10:10 AM
To: Wright, Darryl (SES)
Subject: David's Management Meeting notes

Highlights

- Drafting briefing to Minister to accept transfer of ex DPTI land at Willaston

Upcoming

Risks/Issues

David Carman

General Manager | South Australian State Emergency Service

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From: Carman, David (SES)
Sent: Wednesday, 17 October 2018 3:34 PM
To: AGD:Wingard Correspondence
Cc: Soucek, Pavla (SAFECOM)
Subject: SES Briefing on purchase of land at Willaston for future establishment of a new SES unit (attn Lee)
Attachments: Wingard, Corey MP 2018 - Purchase of land at Willaston for future establ....pdf
Importance: High

Further to my previous email on this matter, would you please progress this signed briefing note with the Minister at your earliest opportunity? Our deadline for providing documentation showing the Minister's approval is Friday this week.

I do apologise for the urgency however the timeframes for this process were only advised to us by Treasury yesterday.

Please call me if you require further information.

Thanks

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | **F** 08 8115 3801 | **M** 0429 071 821 | **E** David.Carman@sa.gov.au

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TO MINISTER FOR EMERGENCY SERVICES

FOR APPROVAL

RE: PURCHASE OF LAND AT WILLASTON FOR FUTURE ESTABLISHMENT OF A
NEW SES UNIT

Critical Date: 19 / 10 / 2018

Reason: Minister's approval required for
DTF MYBR documentation

RECOMMENDATION(S):

SES Recommendations	CO Initials	Minister's Response
That you note the contents of this briefing.	<i>Qo</i>	Approved/Not Approved/Noted
That you approve the purchase of the surplus government land at Willaston from the Minister for Transport and Infrastructure.	<i>Qo</i>	Approved/Not Approved/Noted

Minister's Office use: Comments

Comments:

Hon Corey Wingard MP

/ / 2018

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ISSUE:

The Department of Planning, Transport and Infrastructure (DPTI), has identified a parcel of land situated at Lot 1, Gawler River Road, Willaston as surplus to that agency's needs and has approved it for disposal. SES wishes to purchase this land as a strategic land acquisition for the purpose of establishing a new SES Unit in the Gawler/ Willaston area.

BACKGROUND:

SES analysis of likely future changes in demand for emergency response services has identified that the outer northern suburbs are exposed to significant weather-related risks, such as extreme heat and storm, and flooding from the South Para and Gawler Rivers. The potential consequences of such extreme weather events are escalating due to the rapid increase in the number of people residing within the risk area.

Currently the closest existing SES units to the developing Munno Para/ Gawler/ Roseworthy areas are Salisbury (22 kms south-west) and Kapunda (35 kms north-east). Thus there is a significant area where increasing demand for, and expectation of, emergency response services cannot be met adequately from existing SES units.

SES has been aware of this gap in service capability for some time and has been working progressively towards a solution.

You have received five letters/emails this financial year from members of the public and/or Town of Gawler expressing support for establishing a new SES unit in this area. (refer 18EMS0036; 18EMS0068; 18EMS0127; 18EMS0149; 18MTIL2003)

DISCUSSION:

While funding for a new satellite unit has not been committed, SASES has been actively looking for a site that would be suitable for a new facility. Identification of surplus government owned land provides a cost effective opportunity to take the first tangible step towards this goal.

The size of the land is sufficient for the establishment of an operational unit as well as potential for alternative purposes such as district training and equipment and consumable storage.

The property has good egress and access to main roads for response into the rapidly developing residential areas of Roseworthy, Gawler and Munno Para.

This site is located in a central location between the existing Salisbury and Kapunda SES Units (see Attachment 1) allowing for development of more appropriate response plans to address the expanding risk profile.

Its location provides ready access for volunteers but should have limited impact on residential neighbours due to the size and proximity of the property. It is bounded by the Northern Expressway/ Gawler Bypass to the north and an oval complex to the south. There are no neighbours to the west (triangular allotment) and only eight residential properties across the road on the eastern side.

Organisational arrangements have already been made with the Salisbury SES Unit to identify key individuals who could support a new unit in Gawler/Willaston. A number of volunteers have nominated to participate when the unit is established.

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There are some existing buildings on the site that are currently leased by DPTI to the Apex Club on a five year term ending in 2020. This lease would need to be renegotiated if SASES acquires the land.

Many of the organisational arrangements required to establish a unit are in place, or well progressed. Securing a suitable site is a critical milestone.

Funding to construct a depot, provide other minor equipment and to support ongoing operations still needs to be secured.

SENSITIVE: No

FINANCIAL IMPLICATIONS:

MEDIA: No

LEGAL IMPLICATIONS: No

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This site is currently in the name of the Minister for Transport, Infrastructure and Local Government. The Department of Planning, Transport and Infrastructure will arrange for the transfer of the land to the Minister for Police, Emergency Services and Correctional Services.

Contract Confidentiality Clause Inserted: No

ATTACHMENTS:

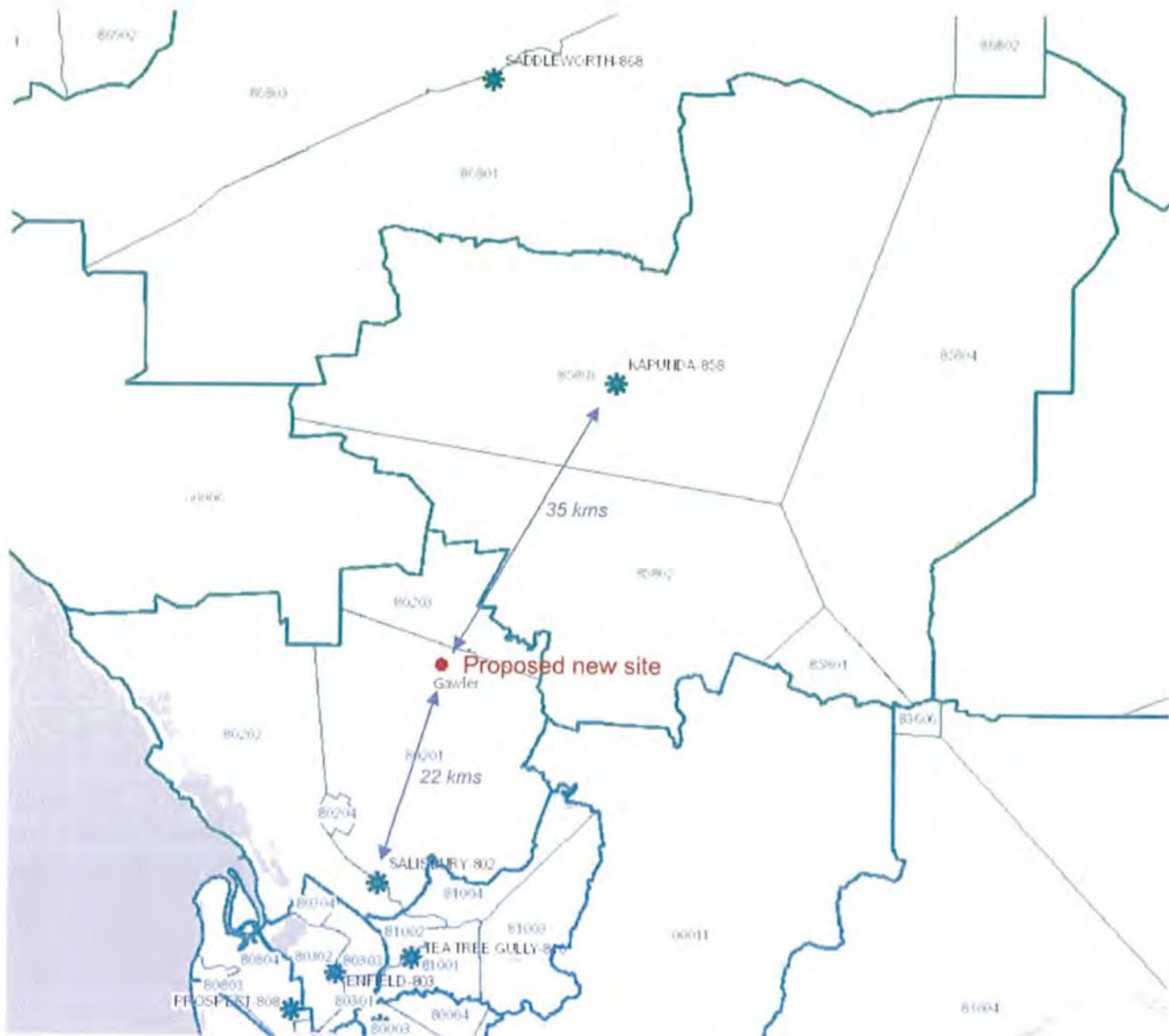
1. Salisbury and Kapunda response area maps and location of new site
2. Satellite map of site
3. Boundary identification plan

<p>Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 15 / 10 / 2018</p>	<p>Received by CE 17 / 10 / 2018</p>  <p>Malcolm Jackman CHIEF EXECUTIVE SAFECOM 17 / 10 / 2018</p>	<p>Received by CO 17 / 10 / 2018</p>  <p>Chris Beattie CHIEF OFFICER SES 17 / 10 / 2018</p>
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Salisbury and Kapunda response area maps and location of new site



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Satellite map of site



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Boundary identification plan



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De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Wednesday, 17 October 2018 12:07 PM
To: AGD:Wingard Correspondence
Subject: Urgent briefing on land purchase for SES (Attn. Lee)
Attachments: Wingard, Corey MP 2018 - Purchase of land at Willaston for future establishment of a new SES unit.docx

Importance: High

As discussed, the attached briefing requests urgent Ministerial approval for SES to purchase a parcel of surplus govt land at Willaston from DPTI. DTF have requested a copy of the Minister's approval to be included in SES Mid-Year Budget Review documentation required by the end of this week.

The formal signed hard-copy will be provided to your office later this afternoon. Your assistance in bringing this to the Minister's attention would be greatly appreciated.

Thanks

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au

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TO MINISTER FOR EMERGENCY SERVICES

FOR APPROVAL

RE: PURCHASE OF LAND AT WILLASTON FOR FUTURE ESTABLISHMENT OF A NEW SES UNIT

RECOMMENDATION(S):

SES Recommendations	CO Initials	Minister's Response
That you note the contents of this briefing.		Approved/Not Approved/Noted
That you approve the purchase of the surplus government land at Willaston from the Minister for Transport and Infrastructure.		Approved/Not Approved/Noted

Minister's Office use: Comments

Comments:

Hon Corey Wingard MP

/ / 2018

ISSUE:

The Department of Planning, Transport and Infrastructure (DPTI), has identified a parcel of land situated at Lot 1, Gawler River Road, Willaston as surplus to that agency's needs and has approved it for disposal. SES wishes to purchase this land as a strategic land acquisition for the purpose of establishing a new SES Unit in the Gawler/ Willaston area.

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BACKGROUND:

SES analysis of likely future changes in demand for emergency response services has identified that the outer northern suburbs are exposed to significant weather-related risks, such as extreme heat and storm, and flooding from the South Para and Gawler Rivers. The potential consequences of such extreme weather events are escalating due to the rapid increase in the number of people residing within the risk area.

Currently the closest existing SES units to the developing Munno Para/ Gawler/ Roseworthy areas are Salisbury (22 kms south-west) and Kapunda (35 kms north-east). Thus there is a significant area where increasing demand for, and expectation of, emergency response services cannot be met adequately from existing SES units.

SES has been aware of this gap in service capability for some time and has been working progressively towards a solution.

You have received five letters/emails this financial year from members of the public and/or Town of Gawler expressing support for establishing a new SES unit in this area. (refer 18EMS0036; 18EMS0068; 18EMS0127; 18EMS0149; 18MTIL2003)

DISCUSSION:

While funding for a new satellite unit has not been committed, SASES has been actively looking for a site that would be suitable for a new facility. Identification of surplus government owned land provides a cost effective opportunity to take the first tangible step towards this goal.

The size of the land is sufficient for the establishment of an operational unit as well as potential for alternative purposes such as district training and equipment and consumable storage.

The property has good egress and access to main roads for response into the rapidly developing residential areas of Roseworthy, Gawler and Munno Para.

This site is located in a central location between the existing Salisbury and Kapunda SES Units (see Attachment 1) allowing for development of more appropriate response plans to address the expanding risk profile.

Its location provides ready access for volunteers but should have limited impact on residential neighbours due to the size and proximity of the property. It is bounded by the Northern Expressway/ Gawler Bypass to the north and an oval complex to the south. There are no neighbours to the west (triangular allotment) and only eight residential properties across the road on the eastern side.

Organisational arrangements have already been made with the Salisbury SES Unit to identify key individuals who could support a new unit in Gawler/Willaston. A number of volunteers have nominated to participate when the unit is established.

There are some existing buildings on the site that are currently leased by DPTI to the Apex Club on a five year term ending in 2020. This lease would need to be renegotiated if SASES acquires the land.

Many of the organisational arrangements required to establish a unit are in place, or well progressed. Securing a suitable site is a critical milestone.

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Funding to construct a depot, provide other minor equipment and to support ongoing operations still needs to be secured.

SENSITIVE: No

FINANCIAL IMPLICATIONS:

MEDIA: No

LEGAL IMPLICATIONS: No

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Contract Confidentiality Clause Inserted: No

ATTACHMENTS:

1. Salisbury and Kapunda response area maps and location of new site
2. Satellite map of site
3. Boundary identification plan

Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 15 / 10 / 2018	Received by CE / / 2018 Malcolm Jackman CHIEF EXECUTIVE SAFECOM / / 2018	Received by CO / / 2018 Chris Beattie CHIEF OFFICER SES / / 2018
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Salisbury and Kapunda response area maps and location of new site



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Satellite map of site



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Boundary identification plan



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De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Thursday, 18 October 2018 4:51 PM
To: Soucek, Pavla (SAFECOM)
Subject: Ministerial briefing on purchase of land at Willaston

Hi Pav, would you please follow up with the Minister's Office as to whether the Minister has had an opportunity to consider the recommendation to purchase the Willaston land from DPTI?

Our reference is ESS-18-3647. We need evidence of the Minister's approval to include in mid-year budget review documentation required at DTF tomorrow.

Thanks

David Carman

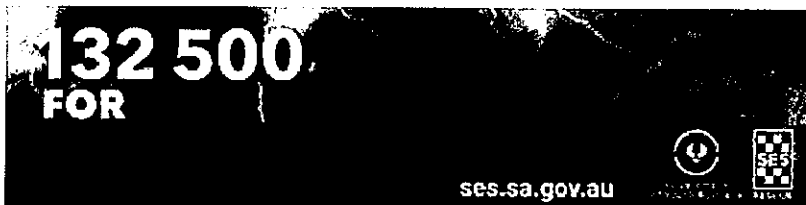
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De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Friday, 19 October 2018 9:39 AM
To: Calabrese, Iolanda (SAFECOM)
Subject: Purchase of land at Willaston for establishment of a new or satellite SES unit - briefing signed by Minister (A1027302)
Attachments: Purchase of land at Willaston for establishment of a new or satellite SES unit - briefing signed by Minister.pdf

Copy of Minister's approval to purchase land at Willaston for inclusion in MYBR documentation

Thanks DC

Carman, David (SES) has sent you a copy of "Purchase of land at Willaston for establishment of a new or satellite SES unit - briefing signed by Minister" (A1027302) v1.0 from Objective.



TO MINISTER FOR EMERGENCY SERVICES

FOR APPROVAL

RE: PURCHASE OF LAND AT WILLASTON FOR FUTURE ESTABLISHMENT OF A
NEW SES UNIT

Critical Date: 19 / 10 / 2018

Reason: Minister's approval required for
DTF MYBR documentation

RECOMMENDATION(S):

SES Recommendations	CO Initials	Minister's Response
That you note the contents of this briefing.	Qo	Approved/Not Approved/Noted
That you approve the purchase of the surplus government land at Willaston from the Minister for Transport and Infrastructure.	Qo	Approved/Not Approved/Noted

Minister's Office use: Comments

Comments:


Hon Corey Wingard MP
18 / 10 / 2018

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ISSUE:

The Department of Planning, Transport and Infrastructure (DPTI), has identified a parcel of land situated at Lot 1, Gawler River Road, Willaston as surplus to that agency's needs and has approved it for disposal. SES wishes to purchase this land as a strategic land acquisition for the purpose of establishing a new SES Unit in the Gawler/ Willaston area.

BACKGROUND:

SES analysis of likely future changes in demand for emergency response services has identified that the outer northern suburbs are exposed to significant weather-related risks, such as extreme heat and storm, and flooding from the South Para and Gawler Rivers. The potential consequences of such extreme weather events are escalating due to the rapid increase in the number of people residing within the risk area.

Currently the closest existing SES units to the developing Munno Para/ Gawler/ Roseworthy areas are Salisbury (22 kms south-west) and Kapunda (35 kms north-east). Thus there is a significant area where increasing demand for, and expectation of, emergency response services cannot be met adequately from existing SES units.

SES has been aware of this gap in service capability for some time and has been working progressively towards a solution.

You have received five letters/emails this financial year from members of the public and/or Town of Gawler expressing support for establishing a new SES unit in this area. (refer 18EMS0036; 18EMS0068; 18EMS0127; 18EMS0149; 18MTIL2003)

DISCUSSION:

While funding for a new satellite unit has not been committed, SASES has been actively looking for a site that would be suitable for a new facility. Identification of surplus government owned land provides a cost effective opportunity to take the first tangible step towards this goal.

The size of the land is sufficient for the establishment of an operational unit as well as potential for alternative purposes such as district training and equipment and consumable storage.

The property has good egress and access to main roads for response into the rapidly developing residential areas of Roseworthy, Gawler and Munno Para.

This site is located in a central location between the existing Salisbury and Kapunda SES Units (see Attachment 1) allowing for development of more appropriate response plans to address the expanding risk profile.

Its location provides ready access for volunteers but should have limited impact on residential neighbours due to the size and proximity of the property. It is bounded by the Northern Expressway/ Gawler Bypass to the north and an oval complex to the south. There are no neighbours to the west (triangular allotment) and only eight residential properties across the road on the eastern side.

Organisational arrangements have already been made with the Salisbury SES Unit to identify key individuals who could support a new unit in Gawler/Willaston. A number of volunteers have nominated to participate when the unit is established.

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There are some existing buildings on the site that are currently leased by DPTI to the Apex Club on a five year term ending in 2020. This lease would need to be renegotiated if SASES acquires the land.

Many of the organisational arrangements required to establish a unit are in place, or well progressed. Securing a suitable site is a critical milestone.

Funding to construct a depot, provide other minor equipment and to support ongoing operations still needs to be secured.

SENSITIVE: No

FINANCIAL IMPLICATIONS:

MEDIA: No

LEGAL IMPLICATIONS: No

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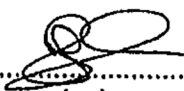

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Contract Confidentiality Clause Inserted: No

ATTACHMENTS:

1. Salisbury and Kapunda response area maps and location of new site
2. Satellite map of site
3. Boundary identification plan

Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 15 / 10 / 2018	Received by CE 17 / 10 / 2018  Malcolm Jackman CHIEF EXECUTIVE SAFECOM 17 / 10 / 2018	Received by CO 17 / 10 / 2018  Chris Beattie CHIEF OFFICER SES 17 / 10 / 2018
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De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Friday, 19 October 2018 9:57 AM
To: Halleday, Derren (SES); Palmer, Wayne (SES)
Subject: Willaston land update

Received Ministerial approval this morning to purchase the Willaston site from DPTI. So we now have approval to purchase both Willaston and Birdwood.

We will now wait to find out whether Treasury are going to increase our capital budget or not. If they don't, we will probably still purchase the properties but may need to do so out of our existing capital program; not so good!

With regards to Willaston, we will now need to begin discussions on operating budget for a new unit; this may take some time; potentially not being considered until the 2019/20 budget process commencing in May 2019. Thus one obstacle overcome, but more still to get over before we can begin to establish the new unit/satellite.

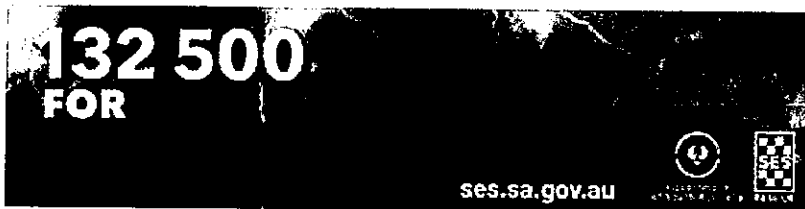
Regards

David Carman

General Manager | South Australian State Emergency Service

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From: Carman, David (SES)
Sent: Tuesday, 23 October 2018 10:15 AM
To: Wynwood, Graeme (SES)
Subject: David's Management Meeting points

Highlights

- Finalised briefing for Minister on proposed land purchase at Willaston. Ministerial approval received to progress. Land is 1.8 ha (4.6 acres). Opportunity for multiple uses.

Upcoming

Issues/Risks

David Carman
General Manager | South Australian State Emergency Service

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SES Budget Priorities

January 2019

1.

2.

3. ENHANCING SES AND VMR CAPABILITY

Overview. A program to respond to unsustainable growth in demand for SES services and address identified marine capability gaps. This program would involve investment to expand the number of SES units in the Greater Metropolitan area to address significant increases in current and anticipated future demand for emergency services in the outer northern suburbs (Gawler/Willaston),

and

the

Business case. An SES business case provides an evidence base to underpin expansion of services for Greater Metropolitan Adelaide

by Galpins is expected to be finalised by late January 2019.

4. SES FACILITY UPGRADES

De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Wednesday, 30 January 2019 8:04 AM
To: Wynwood, Graeme (SES)
Subject: RE: Willaston

Graeme, as discussed briefly, I think it is important to factor into the building plans sufficient space to run a full SCC or IMT. Our current business continuity planning relies on:

Ultimately, I think we need to develop our own sites, not be reliant on other agencies. I would like to see back up facilities north at Willaston, and south at Noarlunga (as part of that redevelopment)

Thanks

David Carman

General Manager | South Australian State Emergency Service

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From: Wynwood, Graeme (SES) <Graeme.Wynwood@sa.gov.au>
Sent: Tuesday, 29 January 2019 4:02 PM
To: DL:SES Headquarters Managers <DLSESHqheadquartersmanagers@ses.sa.gov.au>
Subject: Willaston

Further to this morning's Managers meeting there was brief discussion re the future plan for the Williston site can I ask that you get back to me with any ideas as to use of the site for Immediate ,5 year 10 Year etc. This is a substantial site of some 18000 sq mt so there is lots of potential

Graeme Wynwood ESM

Manager Operations Support | South Australian State Emergency Service

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 Level 8, 60 Waymouth Street Adelaide SA 5000

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De Nardi, Donna (SAFECOM)

From: Adams, Leanne (SES)
Sent: Wednesday, 30 January 2019 3:26 PM
To: Wynwood, Graeme (SES); DL:SES Headquarters Managers
Subject: Re: Willaston

Hi Graeme

After a brief discussion with the South DOs we considered that there may be a number of ways the site could be utilised including:

- storing of some equipment and resources for training that need to be transported around for various training courses delivered in Regional areas
- training facility e.g. for specialist rescue e.g. USAR, shoring, vertical rescue
- pre-deployment of equipment such as flood barriers, and potentially consumables, that may be utilised for protection of areas around the Gawler and Murray Rivers

I know some of these are quite aspirational but hey! you asked :)

Leanne

From: Wynwood, Graeme (SES)
Sent: Tuesday, 29 January 2019 4:02 PM
To: DL:SES Headquarters Managers
Subject: Willaston

Further to this morning's Managers meeting there was brief discussion re the future plan for the Williston site can I ask that you get back to me with any ideas as to use of the site for Immediate ,5 year 10 Year etc. This is a substantial site of some 18000 sq mt so there is lots of potential

Graeme Wynwood ESM
 Manager Operations Support | South Australian State Emergency Service

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De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Thursday, 31 January 2019 11:56 AM
To: Di Ciocco, Silvana (SES); Barry, Dermot (SES)
Cc: Beattie, Chris (SES)
Subject: 2019/20 Budget Bid - Facilities
Attachments: Budget proposal outline.docx

This is the document I have been working on. Please note, it is not intended as a document to give to the Minister; rather an internal scoping/costing document.

There have been a few tweaks since the original version following discussion with Dermot and Silvana over the last 24 hours, but the basic principles are the same. That is to focus our bid onto one initiative that would address both the backlog and increased cost of maintaining existing facilities, plus fund just three new facilities (north, south and west).

Silvana will continue to do more fine-tuning over today to appropriately reflect a small additional operating cost that would also be required e.g. to run the new units and to recognise the need for additional project management (we could be managing three full rebuilds in some years).

Can I suggest that the three of you meet tomorrow to agree on the strategy? (recognising that Chris has not had any input up until now)

Regards

David Carman

General Manager | South Australian State Emergency Service

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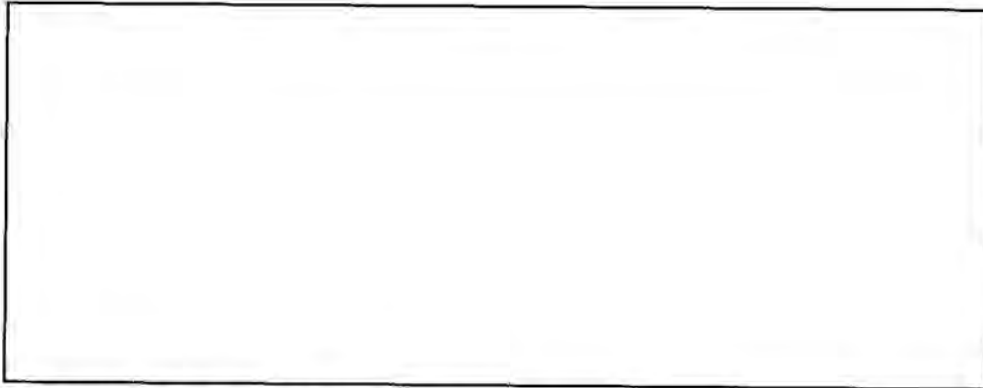



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ADDITIONAL FUNDING TO SUPPORT ACCELERATED UPGRADES TO LEGACY SES BUILDINGS AND ESTABLISHMENT OF HIGH PRIORITY SERVICE SITES

The attached list identifies 15 SES facilities that require rebuilding, 14 that require upgrade and refurbishment, and 8 sites identified for development

This proposal has been rationalised to focus on the most critical new sites, and the minimum funding required to address the bubble of capital improvements required in the short to medium term future. The request for additional base-line capital funding reflects both the uneven timing of required work and that fact that the cost of construction has continued to increase year on year without an adjustment to funding. Without additional base funding, the number of upgrades and rebuilds able to be performed will progressively reduce, resulting in more frequent requirements for top up funding.



Assumptions (over 10 year period)

EXISTING SES FACILITIES PRIORITISED FOR REPLACEMENT

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SES FACILITIES FOR REFURBISHMENT OR FACILITY UPGRADES

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PRIORITIES FOR NEW CAPABILITIES / FACILITIES

- Gawler / Willaston – New SES Unit required in short to medium term – land acquired at Willaston prioritise

-

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-

-

-



Securing SES for a Safer South Australia

SES Accelerated Upgrades to Legacy Buildings and Establishment of High Priority Service Sites

Business Case

STATE EMERGENCY SERVICE

Version 1.0

DOCUMENT ACCEPTANCE and RELEASE NOTICE

This is version 1.0 of the Securing SES for a Safer South Australia.

The Business Case is a managed document. For identification of amendments each page contains a release number and a page number. Changes will only be issued as a complete replacement document. Recipients should remove superseded versions from circulation. This document is authorized for release once signed by the Chief Executive Officer SASES.

ACCEPTED: _____

DATE:

(for release)

Chris Beattie, Chief Executive Officer SES

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EXECUTIVE SUMMARY:

SES currently operates from 67 points of presence across South Australia. There are 18 facilities that are owned, 4 commercially leased and 45 leased at no cost under peppercorn lease arrangements predominantly with Councils. SES is responsible for the costs associated with maintenance and upkeep.

The physical condition and suitability of the facilities vary considerably, however the majority are going to require significant investment within the next 10 to 15 years.

There are a number of sites where the facilities are in such poor condition that it is not economically viable to simply upgrade the existing buildings. Some sites are in locations that no longer provide for community needs or are no longer fit for purpose. In other situations, council priorities have changed, resulting in decisions to not renew leases.

The SES annual investing program of approx. \$4.4m needs to fund the replacement of and upgrades to agency facilities; cyclical replacement of vehicles; vessels; IT systems; and major items of plant and equipment such as trailers, radios and communications equipment, road crash rescue equipment, and flood control equipment.

Of the total investing budget, approximately \$2m pa is allocated to facilities upgrades and replacement. The SES facilities budget is under increasing pressure due to:

- The large proportion of legacy buildings and facilities resulting in many SES properties being in the latter years of their life meaning the number of facilities needing to be updated or replaced is increasing over a relatively short timeframe.
- The progressive need to relocate more and more operational facilities from peppercorn lease arrangements to full cost commercial or agency-owned arrangements.
- Additional funding recently allocated to CFS for facility upgrades is increasing pressure on SES to match capital expenditure timing to allow for shared sites to be redeveloped concurrently.
- Changes in operational requirements at unit-level are necessitating depot expansions (e.g. new storage sheds).
- The cost of building works has increased at a rate significantly greater than CPI.

SES has reviewed its current facilities that require urgent attention and additional facilities required to provide efficient and effective emergency services to the community over the next 10 years. An acceleration of capital replacement and refurbishment is required to sustain building stock to acceptable standards.

In addition to sustaining existing building stock, demand for both marine and land based rescue services across South Australia has been increasing. Metropolitan SES volunteer units have experienced significant increases in call out rates over the last 20 years driving an unsustainable demand on volunteers at existing units and increasing levels of community risk.

Analysis of spatial data comparing historic and likely future demand for SES services with current SES unit locations indicates increasing risk profiles in the outer northern suburbs, western suburbs (incl Port Adelaide area and Glenelg/Brighton), outer southern suburbs (particularly Seaford Rise/Aldinga area) and Adelaide Hills (particularly the Stirling/Aldgate area).

Preliminary planning has commenced for additional SES volunteer units in the vicinity of Gawler or Willaston, in the vicinity of Seaford Rise or possibly Aldinga and Port Adelaide areas. These 3 areas have been identified as being of highest priority due to significant increases in current and anticipated future demand for emergency services.

This business case has been developed to support a budget proposal that would provide additional funding of approximately \$1.7m pa ongoing (indexed for CPI) to accelerate unit replacement and refurbishment programs. It also seeks additional funding of approximately \$2.5m pa for 3 years to deliver new units in three priority locations in Greater Metropolitan Adelaide.

BACKGROUND:

SES is a volunteer-based emergency service that responds to a wide range of emergencies and rescues across the state. Primarily responsible for coordinating and leading the State's response to extreme weather events (storms, flooding and heatwaves), SES units also respond to road crash rescue, marine rescue, swiftwater rescue, vertical rescue, building impacts and confined space rescues.

SES volunteers also assist SAPOL in land search operations, evidence searches, traffic management and other operational support roles and provide an important support role to the Country Fire Service (CFS) and Metropolitan Fire Service (MFS) managing staging areas, base camps and providing logistics support during major fires.

Currently the SES operates from 67 units distributed across the state including metropolitan Adelaide, regional and rural towns and the APY Lands. Locations of units are largely the result of historic availability of surplus local council or government properties. Units are grouped into ten districts and there are five districts per region.

The SES service delivery model involving volunteer emergency responders is extremely cost effective - not only providing access to a large pool of highly trained and motivated response personnel but also providing significant social benefits associated with community ownership and resilience, involvement and cohesion.

Facilities	No.
Owned	18
Leased - commercial	4
Leased - no cost	45
TOTAL	67

Prior to the establishment of the Emergency Services Levy, SES units were funded and managed by local councils and as a result the majority of current SES facilities continue to be owned by councils and located on council-owned property.

Councils generally make these facilities available to SES under peppercorn lease arrangements, with SES responsible for the costs associated with maintenance and upkeep.

Wherever practical SES maximises effectiveness and minimises costs by co-locating operational and coordination facilities with other emergency services including CFS, MFS, SAAS and Police.

SES owned or commercially leased facilities have largely arisen in response to historic council facilities ceasing to be available or being unsuitable for current operations.

THE PROBLEM AND THE CASE FOR CHANGE:

A number of factors including legacy building stock; changing demands for response services; an acceleration of the CFS refurbishment program; gradual decline in peppercorn leased facilities; and a limited budget for investing create a number of strategic challenges for the SES property portfolio.

Challenge #1 – Sustainment and cyclical replacement of existing facilities

SES currently operates from facilities across 67 locations. New facilities have a planned effective life of 40 years, with a mid-life upgrade and unscheduled maintenance and improvements required to retain functionality.

The age of many of the legacy facilities means that many buildings will need major capital works within the next five to ten years.

There are a number of sites where the facilities are in such poor condition that it is not economically viable to simply upgrade the existing buildings. Some sites are in locations that no longer provide for community needs or are no longer fit for purpose. In other situations, council priorities have changed, resulting in decisions to not renew leases.

In such situations, SES engages with the council with a view to identifying a suitable alternative council owned site or facility that can be used by SES on similar terms. If councils are unable or unwilling to provide alternative sites, SES will be forced to purchase new land and construct new buildings, or to seek additional operating budget to support entering into a commercial lease.

SES is commissioning an independent review and assessment of its building stock in order to develop and cost an evidenced-based cyclical replacement and mid-life refurbishment program. This will inform optimal investment levels to sustain and cyclically replace depot facilities.

In the short to medium term there are a significant number of existing facilities that have been prioritised for replacement along with a number with mid-life refurbishments and facility upgrades pending (see Attachment 2).

Challenge #2 – Budget for maintenance and upgrading facilities

The SES annual investing program of approx. \$4.4m needs to fund the replacement of and upgrades to agency facilities; cyclical replacement of vehicles; vessels; IT systems; and major items of plant and equipment such as trailers, radios and communications equipment, road crash rescue equipment, and flood control equipment.

Of the total investing budget, approximately \$2m pa is allocated to facilities upgrades and replacement.

The SES facilities budget is under increasing pressure due to:

- The large proportion of legacy buildings and facilities resulting in many SES properties being in the latter years of their life meaning the number of facilities needing to be updated or replaced is increasing over a relatively short timeframe.
- The progressive need to relocate more and more operational facilities from peppercorn lease arrangements to full cost commercial or agency-owned arrangements.
- Additional funding recently allocated to CFS for facility upgrades is increasing pressure on SES to match capital expenditure timing to allow for shared sites to be redeveloped concurrently.
- Changes in operational requirements at unit-level are necessitating depot expansions (e.g. new storage sheds).
- The cost of building works has increased at a rate significantly greater than CPI.

Challenge #3 – Increased demand for emergency services

SES has analysed significant increases in current and anticipated future demand for emergency services in the outer northern suburbs (Gawler/Willaston), western suburbs (incl Pt Adelaide and Glenelg/Brighton) the outer southern suburbs (Seaford Rise/ Aldinga) and Adelaide Hills (Stirling/ Aldgate area).

Current volunteer resources are under significant pressure to meet the growing demand and additional points of presence will be required to secure additional volunteer supply to service growth areas.

Any expansion of SES' property portfolio and response services will require new resources, or a reallocation of other resources, as there is insufficient funding available within the current capital program and operating budgets to support new additional units.

Defining Success

A solution is required that will achieve the following objectives:

1. Accelerated facilities replacement and refurbishment program that allows SES to sustain existing building stock suitable for the conduct of emergency services operations and consistent with agency regulatory requirements including
 - SA Work, Health and Safety Act 2012
 - SA Return to Work Act 2015

Facilities prioritised for replacement are identified in Attachment 1 and existing sites prioritised for refurbishment or facility upgrades are listed in Attachment 2.

2. Additional service sites are established to allow recruitment of emergency service volunteers keeping callout rates at sustainable levels for the existing volunteer workforce. Priorities for new service sites and details of deferred new service sites are outlined in Attachment 3.

3. The proposed program would deliver:

- 14 rebuilds over 10 years
- 14 Sites upgraded over 10 years
- 3 new facilities

Budget Impacts

The impact on the SA Government net operating balance and the net lending impacts are provided below:

	2019/20	2020/21	2021/22	2022/23	2023/24	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
FTE's	1.0	1.0	1.0	1.0	1.0	1.0
Operating Costs						
Employee expenses	143	145	147	149	151	735
Supplies & Services	20	287	294	301	270	1,172
Total Operating Costs	163	432	441	450	421	1,907
Capital Costs						
Land and Buildings	1,500	3,690	4,620	4,300	1,650	15,760
Total Capital Costs	1,500	3,690	4,620	4,300	1,650	15,760
Net Lending Impact	1,663	4,122	5,061	4,750	2,071	17,667

DISCUSSION AND ANALYSIS

Legacy Building Stock

Historically, SES units were funded and managed by local councils and, as a result, SES has a significant number of facilities that are owned by councils and located on council-owned property. These facilities are all under lease arrangements with the respective councils and for the most part have peppercorn lease arrangements, with SES responsible for the costs associated with maintenance and upkeep.

These properties are in varying states of condition; some require considerable work to maintain or upgrade. There are a number of sites where the facilities are in such poor condition that it is not economically viable to simply upgrade the existing buildings and, as a result, alternatives are currently being investigated.

Some sites are in locations that no longer provide for current community needs. There are instances when councils have been unable or unwilling to provide new land or sites for the relocation of units.

Where there is a critical and unavoidable need to relocate such units, additional capital funding to purchase a suitable commercial property, or additional operating expenditure authority to lease alternative commercial premises to house the units, will need to be sought.

SES has a refurbishment program to maintain facilities to an appropriate standard. SES-owned sites are maintained through the existing SES budget arrangements until end of life, which is typically about 40 years.

Alternative solutions are sought for situations where the upgrading of facilities is no longer viable.

SES also maintains facilities in Adelaide and seven rural centres for staff involved in regional and district coordination of SES activities:

Region/District	Location	Notes
North Region	Adelaide - State Headquarters	Co-located with CFS & SAFECOM
Eyre	Pt Lincoln	Co-located with CFS & MFS
Flinders/Gulf	Pt Augusta	Co-located with CFS
Mid North	Pt Pirie	Co-located with SES Unit
Outback	Roxby Downs	Co-located with SAPOL
Yorke	Netley	Co-located with SES Units
South Region	Adelaide - State Headquarters	Co-located with CFS & SAFECOM
Hills/Fleurieu	Murray Bridge	Co-located with CFS
Northern Adelaide	Netley	Co-located with SES Units
Riverland	Berri	Co-located with SES & CFS Units
Southern Adelaide	Netley	Co-located with SES Units
South East	Naracoorte	Co-located with CFS

Coordination facilities play a critical role in the management of significant emergency incidents.

Shared sites facilitate a range of benefits, such as a basis for improved cooperation and cross-agency support. However there is rarely sufficient space, facilities or technical capacity (e.g. ICT connectivity) for both agencies to coordinate activities concurrently.

It is not uncommon for SES to be coordinating emergency support operations while CFS is coordinating fire operations.

Of the total SES investing budget, approximately \$2m pa is allocated to facilities upgrades and replacement. This is not sufficient to keep pace with the required upgrades and facility rebuilds. Cost pressures are primarily due to:

- The large proportion of legacy buildings and facilities resulting in many SES properties being in the latter years of their life meaning the number of facilities needing to be updated or replaced is increasing over a relatively short timeframe.
- The progressive need to relocate more and more operational facilities from peppercorn lease arrangements to full cost commercial or agency-owned arrangements.
- Additional funding recently allocated to CFS for facility upgrades is increasing pressure on SES to match capital expenditure timing to allow for shared sites to be redeveloped concurrently.
- Changes in operational requirements at unit-level are necessitating depot expansions (e.g. new storage sheds).
- The cost of building works has increased at a rate significantly greater than CPI.

An accelerated refurbishment and replacement programme of \$1.5M pa is contemplated which, together with the current budget, would accommodate 14 rebuilds and 14 sites upgraded over 10 years.

Demand for SES services – historic

The costs and impacts from severe weather events are rising - both globally and in South Australia - and while projections into the future vary, all point to continued escalation of human, social, environmental and economic losses.

This trend is primarily driven by growth in population, expansion of the built environment, increasing value of assets, and increased internal migration to our coastal flood plains and into bush areas on the outskirts of major cities. However, climate variability and longer-term climate trends are also changing South Australia's hazard profiles with clear implications for some risks.

For example, observational data from the Bureau of Meteorology supports a projection for increased frequency and intensity of extreme temperatures and heatwaves, fire weather and coastal inundation. Changes to these natural hazard risks will, over time, have significant implications for South Australian communities and to the costs of disasters in this state as well as the resources required to respond during times of crisis.

It is not surprising therefore, that demand for SES services has been increasing over the last two decades. This increase arises from the realisation of risks and through the needs and expectations of the community.

Greater Adelaide presents the highest risk exposure to a number of natural hazards within the scope of SES responsibility within SA - especially flood, coastal inundation, storm and extreme heat. In fact, 65% of all SES callouts over the last four years have been to the SES Southern and Northern Adelaide District units.

On average, call out rates for SES units have been increasing by an additional 316 incidents every year over the last 20 years. Variability has also markedly increased in the last ten years.

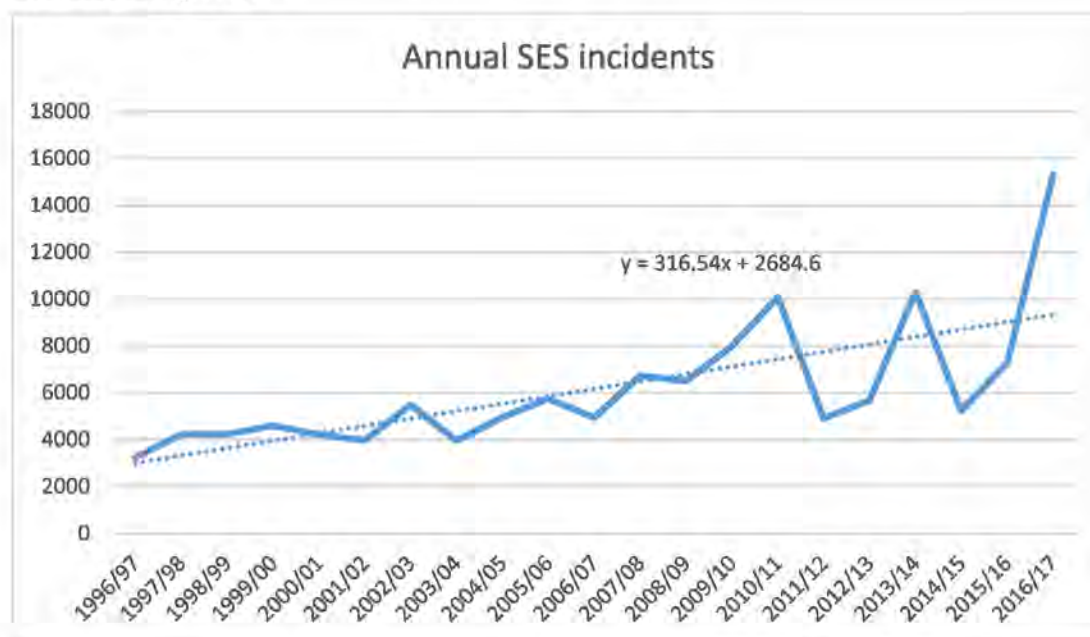


Figure 1. - State-wide call out rates for SASES – 1996/97 to 2016/17

This increase in demand is not uniform across the state, but is skewed towards urban units located in the Greater Adelaide Area. This in turn is placing an increasing burden on those existing SES volunteer units and their members who are being called on more frequently as demand for services escalates.

Over the same period, the number of operational units in the Greater Adelaide area has remained static. Current locations of SES units servicing Greater Adelaide are shown on the tasking rate heat map in Figure 2 below. This map highlights the differences in demand by suburb across this area. The green shading indicates areas where SASES can provide assistance within approximately 10 minutes from a unit.

Areas such as Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Stirling/Aldgate and Seaford Rise/Aldinga have experienced high demand for SES services but are beyond 10 minutes from the nearest SES Unit.

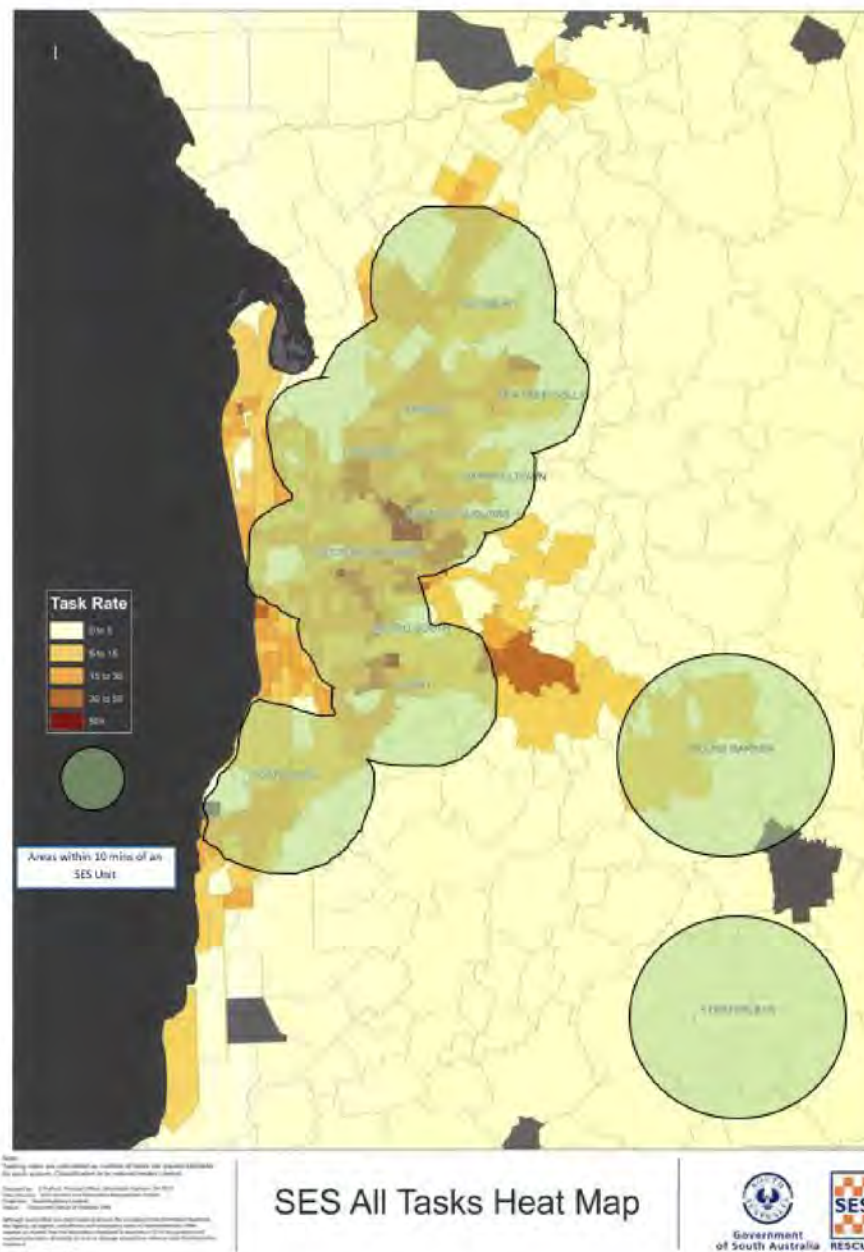


Figure 2- Tasks Heat Map showing SES units

Demand for services – current

Figure 3 below maps current population density within Greater Adelaide (as at 2016) overlaid with areas of that are within 10 minutes of an SES unit. This reinforces the patterns and gaps shown in figure 2 as there is a strong correlation between population density and the number of requests for SES assistance.

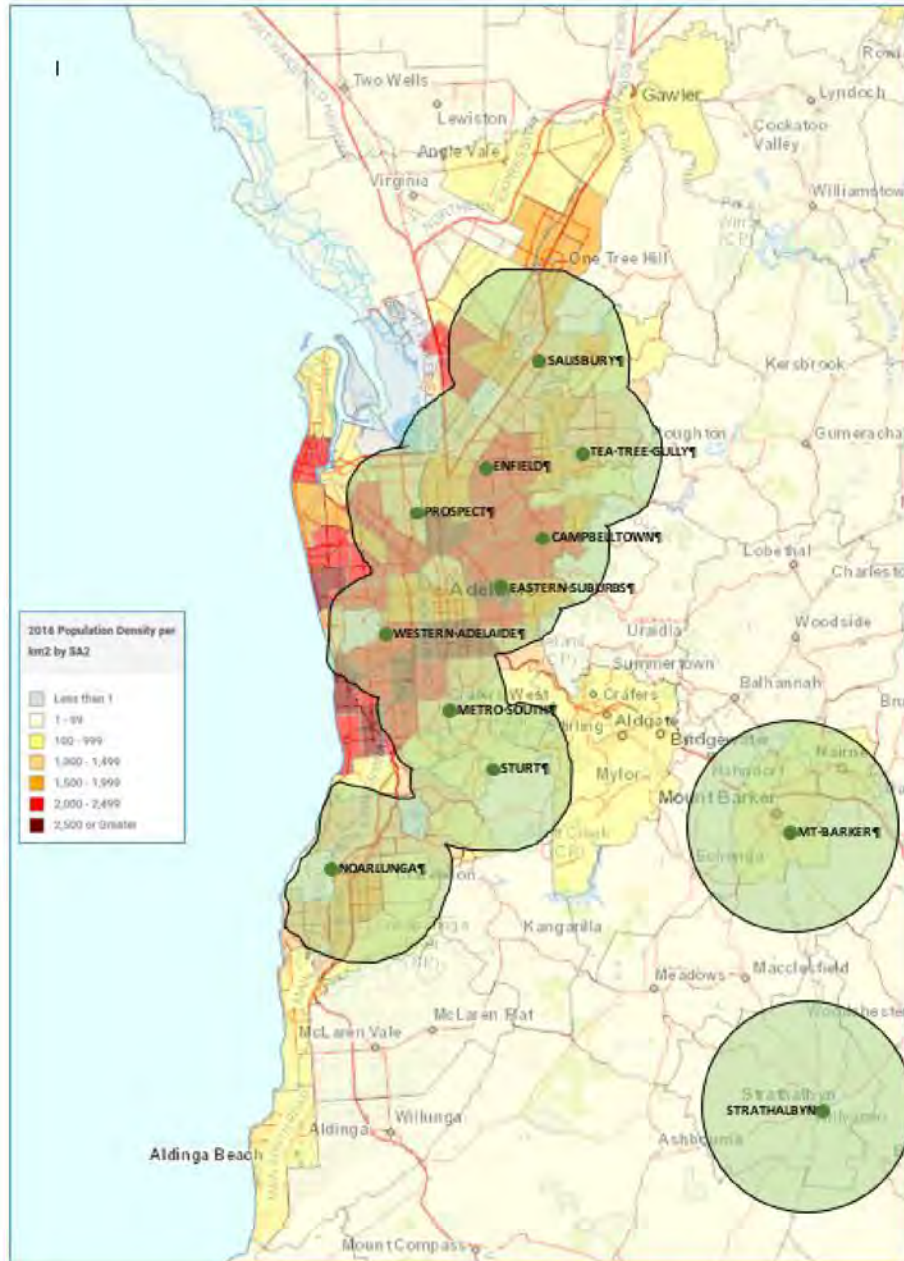


Figure 3 - SES units mapped against existing population density

This demonstrates that the historic demand for services in the gap areas of Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Stirling/Aldgate and Seaford Rise/Aldinga will likely continue - simply due to the higher population densities in these areas.

Demand for services - future

The 30-Year Plan for Greater Adelaide sets out the land-use policies that guide the planning and delivery of services and infrastructure, such as transport, health, schools, and community facilities required to achieve the forecast development within the region. The plan includes population growth forecasts for areas within the Greater Adelaide area.

Of particular relevance are the following projections of growth:

- Northern Adelaide/ Barossa - Projected additional dwellings:
 - Northern Adelaide 67,600 - incorporating Buckland Park and Angle Vale, areas
 - Barossa 46,400 – incorporating Gawler, Roseworthy, Two Wells, and Concordia
- Southern Adelaide - Projected additional dwellings 40,500 – incorporating Oaklands Park, Seacombe Gardens, Seaford Rise and Aldinga
- Western Adelaide - Projected additional dwellings 42,560 - incorporating Lefevre Peninsula, Port Adelaide, and West Lakes.
- Adelaide Hills Projected additional dwellings 13,000 - incorporating Mt Barker and Murray Bridge

These forecast increases in population in the four primary areas of interest are shown in figure 4 below.

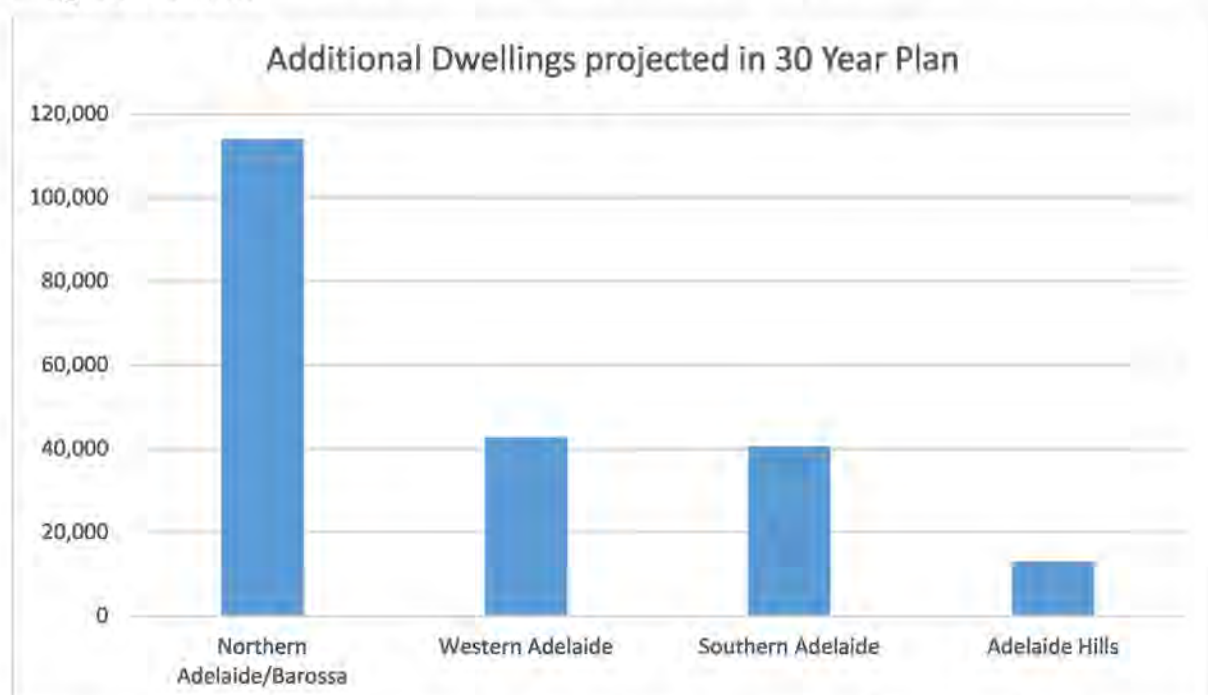


Figure 4 - Projected additional dwellings in selected areas of Greater Adelaide

As outlined above, there is a strong correlation between demand for SES services and population density. Fig. 5 below maps projected population growth within the Greater Adelaide area.

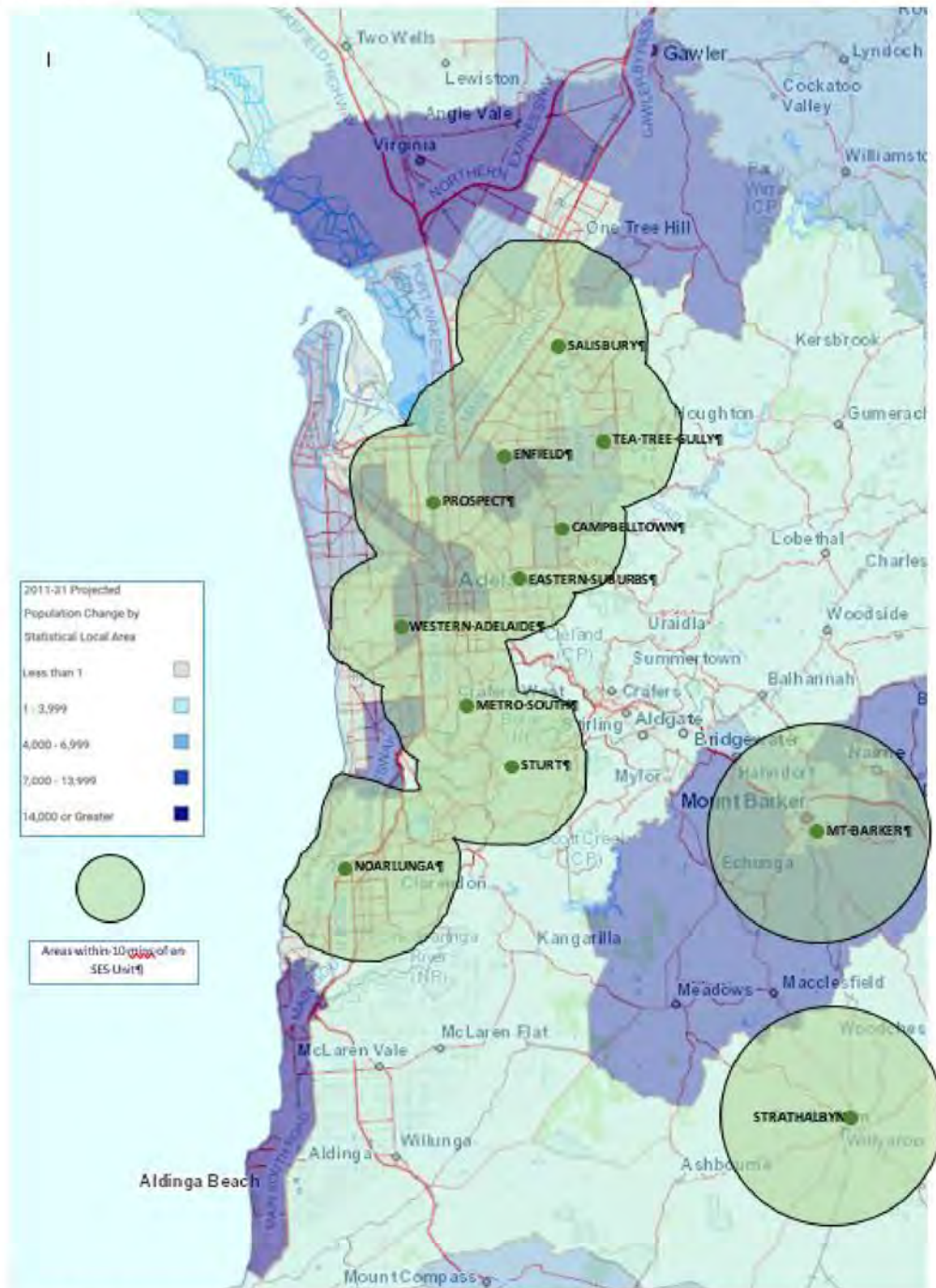


Figure 5 - SES Units mapped against projected population growth

This suggests that the historic and current demand based on population density will be exacerbated with projected future population increases and reinforces the merit in expanding the physical footprint for SES into those areas that have and will continue to increase demand on existing urban units and volunteers.

In summary, analysis of historic population based demand for SES services, indicators of current demand, and projections for future demand all point to the same conclusion that there are gaps in service capacity in a number of areas within the Greater Adelaide area.

Risk based demand

Demand for SES services is not only driven by population but also by the inherent risk environment of particular locations. For example, communities located near a watercourse may be exposed to particular risks associated with flooding.

The absolute risk for the state is rising due to the increased frequency and severity of extreme weather events possibly associated with climate change. This change is supported by observational data and evidence from the Bureau of Meteorology.

In addition to extreme weather related emergencies, rescue operations and operational support taskings (which are applicable to all areas serviced by SES), the areas identified for significant growth all have exposure to particular environmental risks:

- Northern Adelaide – exposure to extreme heat and flooding risks from South Para and Gawler Rivers
- Western Adelaide - exposure to extreme heat, coastal riverine inundation, subsidence of reclaimed land, coastal inundation and localised flooding along Port River, Brownhill/ Keswick Creek, Patawolonga, and lower Torrens River. The Port Adelaide area is also undergoing significant redevelopment involving creation and development of high value industries. This adds to the overall risk environment.
- Southern Adelaide – exposure to extreme heat, coastal inundation and localised flooding of lower Onkaparinga River.
- Adelaide Hills - exposure to extreme heat, flooding from numerous local creeks, and risks to property and road users associated with fallen trees.

Community expectations of service quality (timeliness)

The primary role of SES is to respond to emergencies, rescues and disasters. Communities expect that emergency services response to such situations will be prompt. While there will be a response to all emergencies, the timeliness of that response cannot be guaranteed.

The response time is effectively the time elapsed between a call for assistance and the assistance arriving. From an SES perspective, the response time is the sum of the time volunteers take to respond to the pager message, travel to their unit and then travel from the unit to the incident. The overall time taken is heavily affected by the distance to be travelled. There will be some variation in average travelling speed, and hence the distance a crew can travel within a particular time, associated with the degree to which a particular area is built-up and local speed limits.

Thus the proximity of volunteers to their unit and the proximity of a unit to areas of demand within its response area are both important factors in being able to meet the community's emergency response service expectations.

Figs. 2, 3, & 5 clearly demonstrate the areas of demand where the response time from the nearest SES unit exceeds 10 minutes.

Analysis of the proximity of volunteers to units within the Greater Adelaide area indicates that four metropolitan units have less than 60% of their volunteer membership residing within five kms (approx. 10 mins) of their unit. And, it is these units that currently service the northern growth corridor (Salisbury), southern growth corridor (Noarlunga) and western suburbs (Western Adelaide and Prospect).

The Aldgate/Stirling area is primarily serviced by the Sturt SES Unit which has only 64% of its members residing within five kms of the unit.

Fig. 6 below shows the percentage of volunteer members residing within 5 kms for each unit.

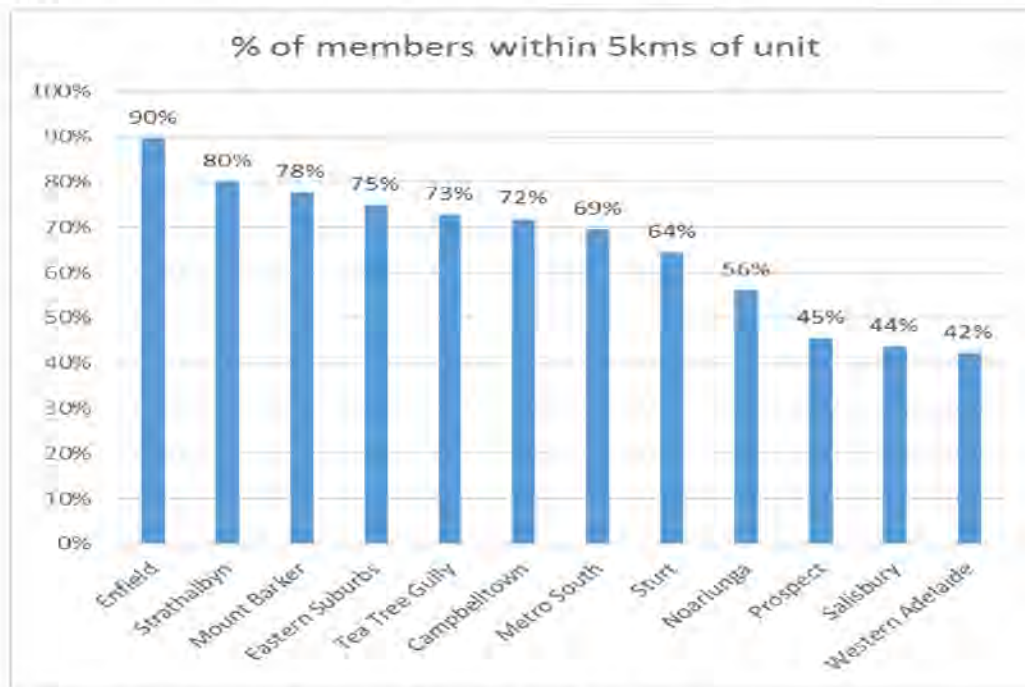


Figure 6 - % of volunteers residing within 5kms of unit

Thus, if an SES crew needs members from outside of this 5 km radius to respond to an incident that is more than 5 kms from the unit, the response time for the customer will likely be in excess of 20 minutes.

- The closest existing SES units to Munno Para/Gawler are Salisbury (22 kms) & Kapunda (35 kms)
- Closest existing SES unit to Seaford/Aldinga is Noarlunga SES (13kms/21 kms)
- Closest existing SES units to Port Adelaide/Semaphore are Prospect (13 kms) & Western Adelaide (14 kms).
- Closest existing SES units to Glenelg/Brighton are Western Adelaide (9 kms) or Metro South (11 kms)
- Closest SES units to Aldgate/Stirling are Sturt (15 kms) or Mt Barker (19 kms)

This may be longer than expected and considered unacceptable for areas of significant demand and/or risk.

SES volunteer supply – unit proximity

SES is reliant on volunteers to fulfil its role. Of the overall 1,500 volunteers across the 10 SES Districts of the state, 522 (35%) are members of units within the SES Southern and Northern Adelaide Districts that cover the areas of interest within this discussion paper.

Volunteer proximity to their unit is a significant factor in their satisfaction and morale in the service and impacts on volunteer rates. Volunteers by definition do not receive payment for the time they contribute to emergency response, nor are they compensated in any way for travel time, travel costs, training time or time spent undertaking administrative or unit management activities. The time they commit to SES activities reduces time available for family and personal time, and in some cases employment time.

Excessive distance to the unit increases volunteer's travel time and cost. It is not surprising therefore that there is a direct relationship between volunteering rates and the distance from unit location. The table provides data on volunteers from units currently located within the Greater Metropolitan Adelaide area and highlights this relationship.

Distance from unit depot	% of vols	Vol per km ²
< 1 km	6.94%	11.14
1 - 2 km	13.49%	7.21
2 - 3 km	15.87%	5.09
3 - 4 km	12.50%	2.86
4 - 5 km	14.88%	2.65
5 - 6 km	7.74%	1.13
6 - 7 km	4.96%	0.61
7 - 8 km	3.37%	0.36
8 - 9 km	7.14%	0.67
9 - 10 km	1.39%	0.12
10 - 11 km	2.58%	0.20
11 - 12 km	2.38%	0.17
12 - 13 km	1.39%	0.09
13 - 14 km	0.40%	0.02
14 - 15 km	0.79%	0.04
15 - 16 km	0.20%	0.01
16 - 17 km	0.79%	0.04
17 - 18 km	0.40%	0.02
18 - 19 km	0.20%	0.01
19 - 20 km	0.60%	0.02
20 - 21 km	0.79%	0.03
21 - 22 km	0.40%	0.01
22 - 23 km	0.20%	0.01
23 - 24 km	0.20%	0.01
24 - 25 km	0.20%	0.01
25 - 26 km	0.00%	0.00
26 - 27 km	0.20%	0.01

Figure 7 – Volunteer service and distance of home address to unit depot

Volunteering rates with the SES vary across Greater Metropolitan Adelaide area. However, there is a very clear relationship between volunteer supply and the proximity of any given SES unit location to the home address of current (and prospective) volunteers.

Intuitively it is understandable that those areas closest to any given unit provide the greatest supply of volunteers on a per-capita or per square kilometre basis. This premise is supported by data on the home address locations for current volunteers with respect to the distance their individual home address is from the location of their unit.

Volunteer supply drops at a logarithmic rate as distance from any given unit increases. From just over 11 SES volunteers per square kilometre (living within 0 km to 1 km of their depot) to around 1 volunteer per square kilometre for those living within 5-6 km from the depot to around 0.1 volunteers per square km at 9-10 km from the depot.

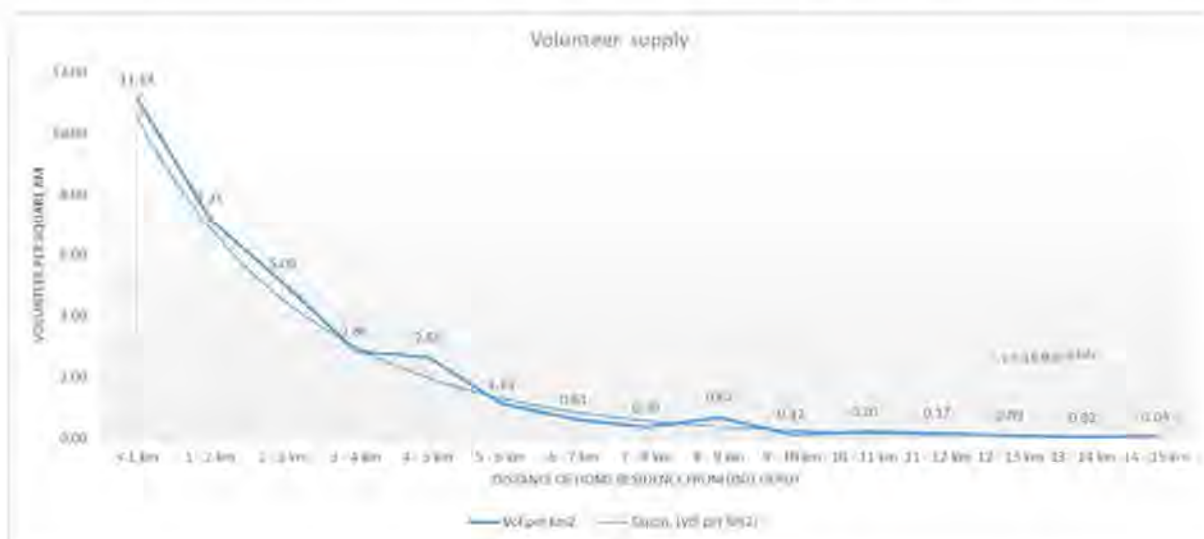


Figure 8 – Volunteer supply and distance from unit locations

Volunteer supply - travel cost and average length of service

Volunteer retention is impacted by having to travel longer distances. This is largely driven by travel costs and its impact on morale and motivation to serve. SES units take pride in responding to incidents as quickly as possible. They will leave the unit as soon as an appropriate crew level is available. Late arrivals may miss out on being able to participate or may form part of a second crew with a lower level of work required.

Even if the volunteer is included in the first response, the additional time required to respond increases to chance of being “stop called” due to the task being completed by another service. If this situation occurs consistently, volunteers tend to lose interest and ultimately resign. Fig. 9 below depicts the relationship between the percentage of members within 5 kms and average years of service. As the percentage of members residing within 5 kms reduces the average years in service also reduces.

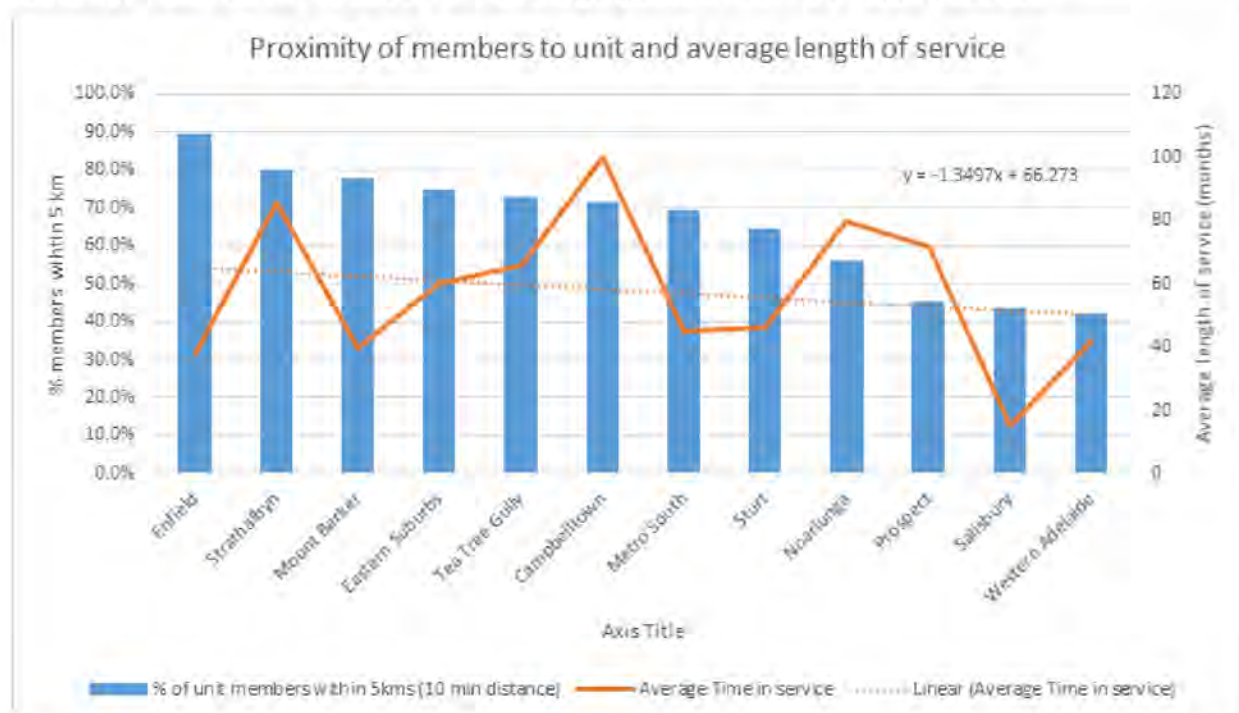


Figure 9 - Relationship between volunteer distance from unit and average time in service

Retention and churn of volunteers

SASES incurs a volunteer attrition rate of approximately 18% per annum. This means that on average, across the state, just under 1 in every 5 volunteers leave each year. Replacing these volunteers is a constant burden on local units and the broader organisation in terms of recruitment effort, training, additional personal protective equipment for new volunteers, and loss of skills and knowledge.

Attrition is typically greatest in metropolitan units where in some cases it reaches 30 to 40% per annum. Fig. 10 over shows that approximately 50% of all separations during 2016-2017 were due to “non-attendance” or “lack of time to devote”. “Personal reasons”, “Unknown” and “Other” may also reflect dissatisfaction for a variety of reasons.

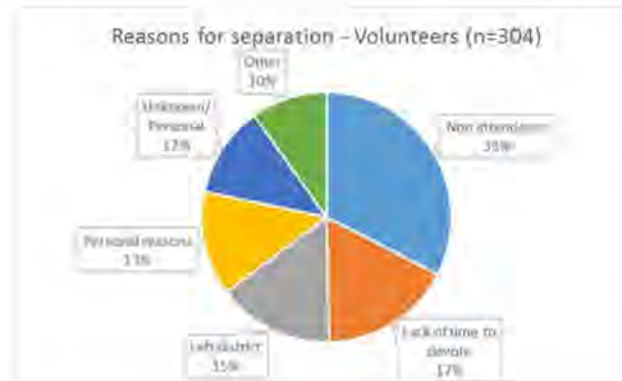


Figure 10 - Reasons for separation 2016-17

Additional supply of volunteers available

It is recognised that in order to meet the increasing demand on SES volunteers and to provide better community response services the SES needs to recruit more volunteers and establish more points of presence especially in the high demand/high risk areas.

Figs. 3 & 5 above illustrate how current population density and future population growth are generating demand pressure for SES support in locations not well serviced by current SES units. These population clusters also present an opportunity as an untapped source of potential new volunteers.

Each of the areas of focus in this paper (Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Seaford Rise/Aldinga and Aldgate/Stirling) have distinctly different communities, each identifying strongly with their locality. This presents an ideal opportunity to recruit local individuals who are passionate about the safety and wellbeing of their community.

Benefits from increasing volunteering

The service delivery model involving volunteer emergency responders is extremely cost effective in comparison with a paid emergency service model. Not only does it provide access to a large pool of response personnel at a relatively low establishment and ongoing operating cost, but also provides significant intangible social benefits including:

- Supports individuals' empowerment, by providing them with influential roles in the community
- Improves volunteers' health, wellbeing and emotional resilience
- Helps build a sense of satisfaction, pride, purpose and accomplishment
- Provides a positive impact on the lives of others
- Helps develop new skills, and expands volunteers' life and work experience, especially when formal work and education opportunities might be limited
- Helps build social networks, connectedness and community resilience

Costs of establishing volunteer units

SES has an annual capital budget for the maintenance and redevelopment of existing units. This budget does not extend to establishment of new units that expand the existing response capability. Similarly, the agency's operating budget provides resources to support existing units and programs. Any expansion of the service's geographic footprint, in terms of new facilities, will have a flow on impact on the agency's budget.

It is expected that there would also be incremental capital and operating costs associated with establishing suitable facilities, providing the necessary fleet and equipment, recruiting new volunteers and providing them with personal protective clothing (overalls, gloves, boots, wet weather gear) and training.

Annual operating costs (once established) are estimated to be approximately \$50,000 per annum per unit (not including depreciation).

Capital costs associated with establishing a new SES unit can be highly variable and will largely depend on what sort of facility is available and selected, but for any new facility would include:

- Purchase of land - site dependent
- Construction of a depot (construction approx. \$1.54m)
- Purchase of vehicles e.g. rescue truck, quick response vehicle, equipment trailer and small vessel for flood operations and other associated equipment such as chainsaws, sand bags, ladders, ropes and tarpaulins (approx. \$0.53m)
- IT and communications equipment (approx. \$0.1m).

Detailed capital and operating costings for new sites are provided in Attachments 4 and 5.

Options analysis to meet demand

1. Option 1 - Continue as is (no change):

a. Benefits:

- No cost option

b. Disadvantages:

- Does not adequately address historic or current population based demand for services
- Does not address projected increase in population based demand for services
- Does not address anticipated increase in environmental risks in growing communities
- Does not address current unsustainable volunteering arrangements and consequential retention issues.
- Does not take up the opportunity of increasing the level of volunteering from untapped supply.

2. Option 2 - Reduce SES response boundaries to reflect reasonable response times –
 - a. Benefits:
 - May address current unsustainable volunteering arrangements and consequential retention issues
 - b. Disadvantages:
 - Shifts responsibility for current and future demand to other emergency service organisations that either have a much higher cost profile (MFS) or would increase their volunteer workload (CFS) and in both cases potentially diminish fire cover for the state
 - Will likely result in budget requests from the other emergency service organisations
 - Does not take up the opportunity of increasing the level of volunteering from untapped supply.
3. Option 3 - Establish new SES units where current and projected future demand justifies:
 - a. Benefits:
 - Addresses historic and current population based demand for services
 - Addresses projected increase in population based demand for services
 - Addresses anticipated increase in environmental risks in growing communities
 - Addresses current unsustainable volunteering arrangements and consequential retention issues.
 - Takes up the opportunity of increasing the level of volunteering from untapped supply.
 - b. Disadvantages:
 - Has modest upfront and ongoing budget implications

Option 3 is the only option that addresses increased demand, addresses unsustainable SES volunteer arrangements, and realises the opportunities to increase volunteering from currently untapped supply.

CONCLUSION

The SES investing program is unable to sustain current legacy building stock. The age of many of the facilities means that many buildings will need major capital works within the next five to ten years. There are a number of sites where the facilities are in such poor condition that it is not economically viable to simply upgrade the existing buildings. Other sites are in locations that no longer provide for community needs or are no longer fit for purpose. An accelerated replacement and refurbishment program is clearly required to sustain sites into the future.

At the same time there is increasing requirement for SES services. Metropolitan SES volunteer units have experienced significant increases in call out rates over the last 20 years driving an unsustainable demand on volunteers at existing units.

Increases in call out rates are a result of both increased population based demand and increased risk demand flowing from more frequent and severe weather events. Further increases in population density and environmental risks present both a challenge and opportunity for volunteering.

These changes in risk and risk exposure require a corresponding change in SES emergency response capability if South Australia is to sustain or improve the resilience, liveability, and safety of its developing communities.

The limited coverage of metropolitan based SES units contributes to excessive response times for communities and unreasonable travel times and cost for volunteers. The latter is a significant factor in volunteer dissatisfaction and contributes to the service's annual churn rate.

Additional units in areas with rapid population growth and/or changing risk profiles will reduce expectations on current volunteers, address increasing demand and risk profiles and also provide an opportunity to engage new communities in volunteering.

Attachment 1**EXISTING SES FACILITIES PRIORITISED FOR REPLACEMENT**

Burra SES – new build scheduled for 2019 - contract awarded

Noarlunga SES (Lonsdale) – facility at life end (with exception of appliance bay) – new build scheduled over 2019 – 2020 – feasibility assessments and planning commenced

Strathalbyn SES – facility at life end - new facility proposed on existing site

Port Augusta SES – facility at life end – new site proposed – land acquisition pending

Prospect SES (Regency Park) – currently accommodated in aged facility under commercial lease arrangements – proposed new facility on Crown land at the Angle Park site (pending MFS agreement)

Western Adelaide SES (Netley) – facility nearing life end - currently accommodated in aged depot under commercial lease arrangements (expiring 1 April 2023) – new facility required

Metro South SES (Lynton) – facility nearing life end – aged depot facility on peppercorn lease – replacement of facility on existing site proposed but yet to be agreed with Council

Murray Bridge SES – facility nearing life-end – aged depot on peppercorn lease

Maitland SES – currently co-located with CFS in aged facilities on peppercorn lease – new depot planned as part of sector move to new site on land recently purchased by CFS

Meningie SES – new facility and appliance bay required

Mintabie SES – facility nearing life end, closure of town will necessitate a relocation of depot to Marla – new land and building will be required – options currently being assessed

Onkaparinga SES (Adelaide Hills) – new site required for SES depot – Crown land acquired in Birdwood for new facility

Streaky Bay SES – current site nearing end-of-life and has inadequate space for redevelopment – assessing new land options for future site

Keith SES – facility nearing end of life – new build required

Hawker SES – facility nearing life end – new build required

SES FACILITIES FOR REFURBISHMENT OR FACILITY UPGRADES

Enfield SES – midlife refurbishment of admin facility and training room

Mount Barker SES – midlife refurbishment

Barmera SES – Admin facility and training room replacement

Clare SES/CFS – Facility upgrades

Warooka SES/CFS – Facility upgrades

Yankalilla SES – midlife refurbishment

Kapunda SES - midlife refurbishment

Snowtown SES - midlife refurbishment

Laura SES - Admin facility and training room replacement – new ablutions required Shared

Port Pirie Headquarters – facility is based on transportable building and is unsuitable as a permanent facility for emergency services and incident management

Cleve SES – midlife refurbishment

Ceduna SES - midlife refurbishment shared

Kimba SES - midlife refurbishment shared

Bute SES - midlife refurbishment shared

PRIORITIES FOR NEW CAPABILITIES / FACILITIES**New Build**

Gawler / Willaston – New SES Unit required in short to medium term – land acquired at Willaston

Seaford Rise/Aldinga/Moana – New SES Unit required in short to medium term – discussions with Council on land options commenced and new marine facility and vessel required to address identified capability gap

Port Adelaide/Lefevre Peninsula in short to medium term – New SES Unit required – discussions with Council on land options commenced

Deferred

Port MacDonnell – New SES marine unit and vessel required to address capability gap – site identified on Council land adjacent to the CFS depot

Glenelg – New SES Unit required in medium term

Stirling – New SES Unit required in medium term

Point Turton – New marine facility and vessel required to address identified capability gap

Streaky Bay - New marine facility and vessel required to address identified capability gap – potentially to be dealt with as part of a relocation of Streaky Bay SES

Attachment 4

Capital budget for new service sites

	Establishment of High Priority Service Sites					
	Capital Costs		2019/20	2020/21	2021/22	2022/23
	Indexation - supplies & services		2.50%	2.50%	2.50%	2.50%
			1.000	1.025	1.050	1.075
	Nrthn Unit - Willaston					
Land and Building	Land	\$0		\$0		
Land and Building	Building	\$1,500,000		\$1,537,500		
Vehicles	Trucks	\$160,000		\$164,000		
Vehicles	4WD	\$60,000		\$61,500		
Plant and Equip	Equipment Trailer	\$5,000		\$5,125		
Plant and Equip	FloodTrailer	\$30,000		\$30,750		
Plant and Equip	Sandbag Machine	\$25,000		\$25,625		
Plant and Equip	Other Equipment	\$220,000		\$225,500		
Plant and Equip	IT and communication equipment	\$100,000		\$102,500		
	Pt Adelaide					
Land and Building	Land	\$800,000			\$840,000	
Land and Building	Building	\$1,500,000			\$1,575,000	
Vehicles	Trucks	\$160,000			\$168,000	
Vehicles	4WD	\$60,000			\$63,000	
Plant and Equip	Equipment Trailer	\$5,000			\$5,250	
Plant and Equip	FloodTrailer	\$30,000			\$31,500	
Plant and Equip	Sandbag Machine	\$25,000			\$26,250	
Plant and Equip	Other Equipment	\$220,000			\$231,000	
Plant and Equip	IT and communication equipment	\$100,000			\$105,000	
	Aldinga Unit					
Land and Building	Land	\$400,000				\$430,000
Land and Building	Building	\$1,500,000				\$1,612,500
Vehicles	Trucks	\$160,000				\$172,000
Vehicles	4WD	\$60,000				\$64,500
Plant and Equip	Equipment Trailer	\$5,000				\$5,375
Plant and Equip	FloodTrailer	\$30,000				\$32,250
Plant and Equip	Sandbag Machine	\$25,000				\$26,875
Plant and Equip	Other Equipment	\$220,000				\$236,500
Plant and Equip	IT and communication equipment	\$100,000				\$107,500
				\$2,152,500	\$3,045,000	\$2,687,500

Operating budget for delivery and sustainment of new service sites

Accelerated Upgrades and Establishment of High Priority Service Sites						
Obj Cod	Costs	2019/20	2020/21	2021/22	2022/23	2023/24
21101	SALARIES AND WAGES	\$110,539	\$112,197	\$113,855	\$115,513	\$117,282
21103	OVERTIME	7.00% \$7,738	\$7,854	\$7,970	\$8,086	\$8,210
21402	EMPLOYER SUPER - OTHER	10.50% \$11,607	\$11,781	\$11,955	\$12,129	\$12,315
21701	PAYROLL TAX	4.95% \$6,429	\$6,526	\$6,622	\$6,719	\$6,821
21205	LSL - TAKEN	2.00% \$2,211	\$2,244	\$2,277	\$2,310	\$2,346
21315	W/COMP - OTHER COSTS	3.00% \$3,896	\$3,955	\$4,013	\$4,072	\$4,134
	Total Salary and Wages	\$142,420	\$144,556	\$146,692	\$148,829	\$151,107
Unit Costs						
22104	MOBILE/SATELLITE TELEPHONES	\$2,500	\$0	\$7,688	\$7,875	\$8,063
22151	FIXED PHONE TELEPHONES	\$2,500	\$0	\$7,688	\$7,875	\$8,063
22202	IT HARDWARE & CONSUMABLES	\$2,000	\$0	\$6,150	\$6,300	\$6,450
22214	INTERNET ISP COSTS	\$1,200	\$0	\$3,690	\$3,780	\$3,870
22305	FUEL & OIL	\$3,000	\$0	\$9,225	\$9,450	\$9,675
22308	ANNUAL VEHICLE SERVICING	\$5,000	\$0	\$15,375	\$15,750	\$16,125
22311	VEHICLES REPAIRS & MAINT	\$3,000	\$0	\$9,225	\$9,450	\$9,675
22402	CLEANING & HYGIENE SERVICES	\$2,000	\$0	\$6,150	\$6,300	\$6,450
22403	PROPERTY SERVICING	\$2,500	\$0	\$7,688	\$7,875	\$8,063
22404	PROPERTY REPAIRS & MAINT	\$2,000	\$0	\$6,150	\$6,300	\$6,450
22405	ELECTRICITY	\$7,000	\$0	\$21,525	\$22,050	\$22,575
22409	COUNCIL RATES	\$1,000	\$0	\$3,075	\$3,150	\$3,225
22421	WATER RATES	\$1,500	\$0	\$4,613	\$4,725	\$4,838
23211	INTRASTATE OTHER TRAVEL COSTS	\$1,250	\$0	\$3,844	\$3,938	\$4,031
23603	CATERING/LIGHT REFRESHMENTS	\$1,500	\$0	\$4,613	\$4,725	\$4,838
23606	POSTAL/COURIER/FREIGHT	\$150	\$0	\$461	\$473	\$484
23607	PRINTING, STATIONERY & CONSUM	\$400	\$0	\$1,230	\$1,260	\$1,290
23616	OTHER EXPENSES	\$2,000	\$0	\$6,150	\$6,300	\$6,450
24102	OPERATIONS MINOR EQUIPMENT	\$5,000	\$0	\$15,375	\$15,750	\$16,125
24108	OPERATIONS CONSUMABLES	\$3,000	\$0	\$9,225	\$9,450	\$9,675
24116	OPERATIONS REPAIRS & MAINT	\$3,000	\$0	\$9,225	\$9,450	\$9,675
24201	FIRST AID MEDICAL SUPPLIES	\$1,000	\$0	\$3,075	\$3,150	\$3,225
HQ Costs						
23301	PPE	\$7,000	\$0	\$21,525	\$6,615	\$6,773
23605	SAICORP INSURANCE	\$1,000	\$0	\$3,075	\$3,150	\$3,225
23606	POSTAL/COURIER/FREIGHT	\$150	\$0	\$461	\$473	\$484
23607	PRINTING, STATIONERY & CONSUM	\$500	\$0	\$1,538	\$1,575	\$1,613
23616	OTHER EXPENSES	\$5,290	\$0	\$16,267	\$32,099	\$32,863
22404	PROPERTY REPAIRS & MAINT	\$5,000	\$0	\$15,375	\$15,750	\$16,125
22212	DATA NETWORK STATENET	\$100	\$0	\$308	\$315	\$323
22205	SOFTWARE/LICENCE END USER COMP	\$1,060	\$0	\$3,260	\$3,339	\$3,419
22315	VEHICLE REGISTRATION	\$2,400	\$0	\$7,380	\$7,560	\$7,740
Increase in Building Footprint => Increase in exp						
22405	ELECTRICITY	\$2,000	\$4,000	\$4,100	\$4,200	\$4,300
22421	WATER RATES	\$1,000	\$2,000	\$2,050	\$2,100	\$2,150
22402	CLEANING & HYGIENE SERVICES	\$1,500	\$3,000	\$3,075	\$3,150	\$3,225
22403	PROPERTY SERVICING	\$1,500	\$3,000	\$3,075	\$3,150	\$3,225
22404	PROPERTY REPAIRS & MAINT	\$1,000	\$2,000	\$2,050	\$2,100	\$2,150
23616	OTHER EXPENSES	\$3,000	\$6,000	\$6,150	\$6,300	\$6,450
Capital Upgrades						
23503	CONTRACTORS FEES	\$35,000		\$35,875	\$36,750	\$37,625
	Total Goods and services	\$20,000	\$287,000	\$294,000	\$301,000	\$269,500
	TOTAL OPERATING	\$162,420	\$431,556	\$440,692	\$449,829	\$420,607

De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Monday, 25 February 2019 4:11 PM
To: Arnold, Trevor (SES)
Subject: FW: Willaston

Importance: High

This was Graeme's email requesting comments/ suggestions on future use of the Willaston site. We currently have



an architect working with us on masterplans for Noarlunga and Willaston so any thoughts on future uses should be communicated as soon as possible.

FYI the site covers 1.86 ha (4.6 acres). The main shed is currently leased by the local Apex club. Most smaller sheds are in poor condition.

Regards

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au

Volunteer Recruitment Hotline T 1300 364 587



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From: Wynwood, Graeme (SES) <Graeme.Wynwood@sa.gov.au>
Sent: Tuesday, 29 January 2019 4:02 PM
To: DL:SES Headquarters Managers <DLSESHeadquartersManagers@ses.sa.gov.au>
Subject: Willaston

Further to this morning's Managers meeting there was brief discussion re the future plan for the Williston site can I ask that you get back to me with any ideas as to use of the site for Immediate ,5 year 10 Year etc. This is a substantial site of some 18000 sq mt so there is lots of potential

Graeme Wynwood ESM
Manager Operations Support | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3827 | F 08 8115 3801 | M 0408 254 793 | E Graeme.Wynwood@sa.gov.au
Volunteer Recruitment Hotline T 1300 364 587



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De Nardi, Donna (SAFECOM)

From: Camilleri, Mary (SES)
Sent: Monday, 25 March 2019 10:45 AM
To: DL:SES HQ Managers Meeting Reports
Subject: SASES Meeting Outcomes Report - ESS Executive & Leadership Meetings, held 21/3/2019
Attachments: SASES Meeting Outcomes Report - ESS Executive and Leadership Meetings - 2019-03-21.pdf

Dear all,

Please find attached.

David Carman attend as proxy for Chris Beattie.

Regards,

Mary Camilleri

Executive Assistant to Chief Officer | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
 Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 811 53812 | F 08 811 53801 | M | E Mary.Camilleri@sa.gov.au
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Emergency Services Sector Executive and Leadership Meetings 21 March 2019	
Chris Beattie (unavailable) David Carman proxy	
SAFECOM Review	<ul style="list-style-type: none"> No further information on outcomes of the review
Budget Process for 2019-2020	<ul style="list-style-type: none"> SASES has sought funding for :- <ul style="list-style-type: none"> New SES units at Willaston, Port Adelaide, and Moana/Seaford and accelerate upgrades to old and legacy SES unit buildings across the state.
High Level Sector Technology and Communications Oversight	<ul style="list-style-type: none">
Legislative Reform	<ul style="list-style-type: none">
Finance Matters	<ul style="list-style-type: none">
IT	<ul style="list-style-type: none">
CE's Office	<ul style="list-style-type: none">

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De Nardi, Donna (SAFECOM)

From: Adams, Leanne (SES)
Sent: Tuesday, 2 April 2019 2:31 PM
To: Wynwood, Graeme (SES)
Cc: Carman, David (SES); Barry, Dermot (SES); Palmer, Wayne (SES)
Subject: FW: Gawler Satellite

Hi Graeme

Below is a (fairly longwinded) email from below regarding the Gawler Satellite.

I've highlighted in yellow the bits that I'd like your comment on please.

The last indication I had was that the site was not yet ready for SES resources and that it was dependent upon funding and building.

Can you please advise,

Regards,

Leanne Adams
 Commander, South Region | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
 Level 2, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3807 | F 08 8115 3801 | M 0459838195 | E Leanne.Adams@sa.gov.au
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From:
Sent: Saturday, 30 March 2019 10:52 PM
To: Palmer, Wayne (SES) <Wayne.Palmer2@sa.gov.au>; Adams, Leanne (SES) <Leanne.Adams@sa.gov.au>
Cc:
Subject: Gawler Satellite

Hi Wayne & Leanne,

Ever since I moved to the Edinburgh/Salisbury Unit 7 ½ years ago, there has been talk of basing a vehicle at Gawler and setting up a satellite unit. But we always had the chicken-and-egg situation. To justify basing a vehicle there we needed to have several members in the area, but we had problems getting members because of the distance that they had to travel for training.

There are now several people who are keen to join the Salisbury and have attended an information evening, but they have generally been denied an interview on the basis that they live too far from the unit and their response time would be too long.

We now have a site at Willaston, which has a vehicle shed large enough to house a response vehicle. (Admittedly, I have not yet seen inside the shed, but I assume that it is suitable.) Graeme Wynwood has indicated that he can make a vehicle available when asked.

We have all of the necessary elements, so the time is right to establish the Gawler satellite at last.

I understand that it may be necessary to have toilets on site, if we have a vehicle there. There may be existing ones that are suitable. If not, then the cost to install some should not be excessive. We could potentially put portable ones there.

Response, particularly weekday, day-time response, is an issue at the moment, to the extent that we are having the meeting on Wednesday to try to find solutions to it. I believe that the potential members from the Gawler area are keen and will enhance the response. With respect to their response time, I live at West Lakes and my response time is 40 minutes. I believe that I am still in the top 15 responders for Salisbury. If I am available, then I do not normally respond immediately, because, if there are sufficient responders without me, then I would just slowdown the response time. I monitor Respond52 and, if there are insufficient responders, then I respond. For example, on Friday night, although there were five people listed on R52 as being available, only one responded to a callout, so I did as well. Tonight, four responded, so I did not. We can encourage members in the Gawler area to do the same. Of course, once they have done the Driving Vehicle Operationally course, they can respond via the Gawler satellite vehicle. The response to callouts by members in the Gawler area would not be worse than the majority of Salisbury members at the moment and I believe that it would be better.

I know that the timing of the approval for a full unit at Gawler is unknown, but we know that it is almost certain to happen. We have a choice of two main options:

1. Start admitting and training those who are prepared to train at Salisbury, now, so that, when the Gawler Unit is established, we have a cohort of trained members ready to go. This will shorten the time for the unit to become fully operational.
2. Wait until the establishment of the unit is approved (and built?) and then take in a large number (twenty?) in one intake and then take one to two years to get them sufficiently trained for the unit to be fully operational.

In my view, it is preferable to start training potential Gawler Unit members sooner rather than later, so that the unit can be operational earlier.

I urge you to consider this option.

Cheers,

Deputy Unit Manager – Gawler Satellite | Salisbury Unit | SOUTH AUSTRALIAN STATE EMERGENCY SERVICE
PO Box 134 | Elizabeth SA 5112



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Please consider the environment before printing this e-mail

De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Thursday, 5 September 2019 4:03 PM
To: Beattie, Chris (SES); Barry, Dermot (SES); Wynwood, Graeme (SES)
Subject: Willaston property

FYI Lee Watson advised me this afternoon that CFS are "very excited" about the possibility of being able to utilise a portion of our Willaston site for their Region 2 HQ. He said they would be keen to get a sense of what ideas we have for the property and how the two agencies could work together for joint benefit. We will need to integrate this sentiment into current and future Ministerials.

Regards

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au

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De Nardi, Donna (SAFECOM)

From: Arnold, Trevor (SES)
Sent: Tuesday, 28 January 2020 3:19 PM
To: Carman, David (SES)
Cc: Birbeck, Ben (SES)
Subject: RE: Land at Nuriootpa offered to the Emergency Services [DLM=For-Official-Use-Only]

Hi David

I have discussed with the team here in Port Pirie, there does not seem to be much of an appetite for us in Nuri and they do have a very strong CFS Brigade who do the RCR and train with KPU on a regular basis. We could however have one of the Sandbag Stations domiciled there with a potential for a filling machine and public station with LGA.

I guess the more concern for us is the lack of action at Willaston. We need to make a decision on where this is going to be situated. It should be a stand-alone Unit in North Region as per many of the wishes at the information nights. Potential members expressed they did not want to be metro and have to travel to Salisbury for training. North is happy to take it and develop it as a Storm Flood and Swiftwater capacity (Given the Gawler River Risk) with an opportunity to provide RCR assistance with Kapunda and Clare when needed. Otherwise it is a satellite of Salisbury and remains in South Region but I think this will have many challenges.

Regards

Trevor

Trevor Arnold ESM

Commander | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
 Level 2, 60 Waymouth Street Adelaide SA 5000

T 08 81153863 | F 08 84103115 | M 0427500930 | E Trevor.Arnold@sa.gov.au

From: Carman, David (SES) <David.Carman@sa.gov.au>
Sent: Tuesday, 28 January 2020 1:42 PM
To: Arnold, Trevor (SES) <Trevor.Arnold@sa.gov.au>
Subject: FW: Land at Nuriootpa offered to the Emergency Services [DLM=For-Official-Use-Only]

Can you see any need to establish facilities at Nuriootpa?

We are yet to be successful in expanding our footprint at Willaston; I doubt that there would be much hope of creating something new at Nuri. My only thought would be that if CFS wanted to relocate to a new site, we could try to piggy-back onto the site and do a satellite of Kapunda there, with maybe a QRV and trailer?

Any interest from your perspective?

Thanks

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
 Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | F 08 8115 3801 | M 0429 071 821 | E David.Carman@sa.gov.au
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From: Wynwood, Graeme (SES) <Graeme.Wynwood@sa.gov.au>
Sent: Tuesday, 28 January 2020 11:01 AM
To: Carman, David (SES) <David.Carman@sa.gov.au>
Subject: FW: Land at Nuriootpa offered to the Emergency Services [DLM=For-Official-Use-Only]

We don't have anything at Nuriootpa tenants in the CFS building I did see something re CFS selling there training site and a question as to if we were interested haven't done anything about this as yet

From: Zwar, Evelyn (SAFECOM) <Evelyn.Zwar@sa.gov.au>
Sent: Tuesday, 28 January 2020 10:26 AM
To: Wynwood, Graeme (SES) <Graeme.Wynwood@sa.gov.au>; Watson, Lee (CFS) <Lee.Watson@sa.gov.au>; Kilsby, Phil (SAMFS) <Phil.Kilsby@sa.gov.au>
Cc: Willson, Kaylene (SES) <Kaylene.Willson@sa.gov.au>; Pope, Sandy (CFS) <Sandy.Pope@sa.gov.au>
Subject: FW: Land at Nuriootpa offered to the Emergency Services [DLM=For-Official-Use-Only]

For Official Use Only

Hi All

I have been contacted by a consultant regarding a property development at Lot 147 Sturt Hwy Nuriootpa, to ascertain if the Emergency Services is interested in leasing the land.

The proposal is for a lease to enable a purpose built facility or a ground rent if that also suits.

If the Agencies are interested, the consultant has requested a building template and design specification to calculate a rental figure for your review.

CFS have a peppercorn lease with Council until 30 June 2036.

Please let me know if there is any interest from the Agencies.

Regards

Evelyn Zwar
Principal Land & Leasing Advisor

SA Fire & Emergency Services Commission (SAFECOM)
Level 6, 60 Waymouth Street
Adelaide SA 5000

T 08 8115 3911 | F | M 0410 987 239 | E Evelyn.Zwar@sa.gov.au
Volunteer Recruitment Hotline T 1300 364 587



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From:

Sent: Tuesday, 21 January 2020 1:20 PM

To: Zwar, Evelyn (SAFECOM) <Evelyn.Zwar@sa.gov.au>

Subject: Re: Land at Nuriootpa offered to the Emergency Services [DLM=For-Official-Use-Only]

Hi Evelyn

Much appreciate your time today.

As discussed The site has recently been re-zoned and approved for a hwy services centre that includes an emergency services area for ambulance CFS and MFS.

The location provides access to the Sturt hwy and Belvedere roads adjacent to the Nuriootpa town ship .

I have attached a information sheet prepared by ARCQ that provide more details for you to review.

If you require more assistance please contact me on

Kind Regards

De Nardi, Donna (SAFECON)

From: Beattie, Chris (SES)
Sent: Friday, 31 January 2020 1:47 PM
To: Carman, David (SES)
Subject: 2020-21 SASES Budget Bids.docx
Attachments: 2020-21 SASES Budget Bids.docx

SASES Cost Pressures

ICT SYSTEMS

ELECTRICITY

NATIONAL HEAVY VEHICLE LEGISLATION

BoM SUPPORT

VOLUNTEER RECRUITING/RETENTION

SES TERMS AND CONDITIONS (Enterprise Agreement)

EXTRAORDINARY EMERGENCY COSTS

SASES Capability Enhancements

SEVERE WEATHER MITIGATION PROGRAMME (Community Engagement)

MARINE BLACKSPOTS

BASE CAMP

DRONE CAPABILITY (Remote Piloted Aircraft RPA)

INCREASE PROJECT RENEW

MENTAL HEALTH & WELLBEING – part of sector bid

NEW SES UNIT AT WILLASTON

A 2017 review of trends in SES response taskings and volunteer workload across the Greater Metropolitan Adelaide are identified Gawler/Willaston as a high priority area requiring increased SES capability. A suitable parcel of land was subsequently identified and purchased in 2018 for the purpose of establishing a new SES unit in that area.

CFS have recently expressed interest in relocating their Region 2 HQ the site.

Existing agency funding does not provide for the construction, establishment or operation of additional facilities.

Estimated annual costs (SES only):	Establishment
	Capital

CLOSURE OF MINTABIE

De Nardi, Donna (SAFECOM)

From: Barry, Dermot (SES)
Sent: Thursday, 6 February 2020 8:21 AM
To: Beattie, Chris (SES); Carman, David (SES)
Subject: FW: Recruiting in North Region

For discussion

From: Arnold, Trevor (SES) <Trevor.Arnold@sa.gov.au>
Sent: Thursday, 6 February 2020 8:18 AM
To: Barry, Dermot (SES) <Dermot.Barry@sa.gov.au>
Subject: Recruiting in North Region

Good Morning

As per our brief discussion and following Dave Carman's visit to Kimba and as we know several other Units with numbers that are really not sustainable, I would like to propose that we consider having a temporary (6 months) Recruiting Officer based in North Region at Port Pirie reporting directly to the Regional Commander. We have several vulnerable Units that require more attention than the District Officer can provide without jeopardising their other Units. We are also in the process of potential recruiting for the transfer or Bute to the Copper Coast and maybe Willaston if this comes to North region either as a stand-alone Unit or maybe a satellite of Kapunda.

Regards

Trevor

Trevor Arnold ESM
 Commander | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001
 Level 2, 60 Waymouth Street Adelaide SA 5000

T 08 81153863 | F 08 84103115 | M 0427500930 | E Trevor.Arnold@sa.gov.au
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De Nardi, Donna (SAFECOM)

From: Carman, David (SES)
Sent: Tuesday, 17 March 2020 11:55 AM
To: Schneider, Steve (CFS)
Subject: RE: me again
Attachments: Willaston land parcel.pptx

Thanks for the conversation this morning. Attached is a document showing the Willaston site which is at Lot 1 Gawler River Road, Willaston.

The green area is the space SES has determined would be used as a combination of unit appliance shed, unit admin, training, incident management, communications room, unit leader offices, kitchen, toilets and change rooms and training hardstand. We also envisage constructing some warehouse style shedding to house storm and flood equipment and consumable supplies for the whole Barossa to Port Gawler flood area.

The Blue area reflects the current fenced compound containing arrange of old buildings. This area is currently leased by the local Apex Club but my understanding is that the lease expires in June this year. They will obviously be anxious to secure an extension but there has been no commitment from us as yet.

The yellow areas are unallocated but not required by SES. I presume if the site were ultimately shared with CFS the combined blue and yellow areas would be used by CFS. Of course the whole draft concept plan developed by us may change if/when the two agency decide to work together to established joint and shared functionality on the site.

Please note that the areas showing are estimated but indicative. For your information and consideration.

Looking forward to meeting. Regards

David Carman

General Manager | South Australian State Emergency Service

GPO Box 2706 Adelaide SA 5001

Level 8, 60 Waymouth Street Adelaide SA 5000

T 08 8115 3813 | **F** 08 8115 3801 | **M** 0429 071 821 | **E** David.Carman@sa.gov.au

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From: Schneider, Steve (CFS) <Steve.Schneider@sa.gov.au>
Sent: Tuesday, 17 March 2020 11:13 AM
To: Carman, David (SES) <David.Carman@sa.gov.au>
Subject: me again

Steve Schneider

A/Director Regional Operations
 South Australian Country Fire Service
 Level 7, 60 Waymouth Street
 Adelaide SA 5000

T 08 8115 3333 | M 0419 862 601 | E steve.schneider@sa.gov.au

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De Nardi, Donna (SAFECOM)

From: Soucek, Pavla (SAFECOM)
Sent: Thursday, 27 September 2018 5:02 PM
To: AGD:Wingard Correspondence
Subject: ESS 18 - 3353 - Email referred by Minister Knoll's office from Deputy Unit Manager - Salisbury SES Unit
Attachments: WINGARD, Corey MP 2018 - 18EMS0036 - New corro - referred by Hon S Knoll - establishment of SES unit at Gawler - draft letter.docx; WINGARD, Corey MP 2018 - 18EMS0036 - New corro - referred by Hon S Knoll - establishment of SES unit at Gawler - briefing.docx; WINGARD, Corey MP 2018 - 18EMS0036 - New corro - Referred by Hon S Knoll - establishment of SES unit at Gawler - signed briefing.pdf

Good afternoon

Please find attached briefing and draft response for the Minister's consideration regarding correspondence from referred by Minister Knoll's office regarding establishment of SES Unit at Gawler.

Kind regards, Pavla

Pavla Soucek

Project Officer, Governance Board and Executive Support

SA Fire & Emergency Services Commission (SAFECOM)
 Level 6, 60 Waymouth Street
 Adelaide SA 5000

T (08) 8115 3907 | F (08) 8115 3908 | M 0433988354 | E Pavla.Soucek@sa.gov.au

Volunteer Recruitment Hotline T 1300 364 587



Government of South Australia
 South Australian Fire and
 Emergency Services Commission

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Soucek, Pavla (SAFECOM) has sent you copies of the following 3 documents from Objective:

- "WINGARD, Corey MP 2018 - 18EMS0036 - New corro - referred by Hon S Knoll - establishment of SES unit at Gawler - draft letter" (A1020187) v1.0
- "WINGARD, Corey MP 2018 - 18EMS0036 - New corro - referred by Hon S Knoll - establishment of SES unit at Gawler - briefing" (A1020194) v1.0
- "WINGARD, Corey MP 2018 - 18EMS0036 - New corro - Referred by Hon S Knoll - establishment of SES unit at Gawler - signed briefing" (A1021323) v1.0

Mr
Deputy Unit Manager
Salisbury SES Unit
PO Box 134
ELIZABETH SA 5112

Dear Mr

I am writing to you in response to an email from you on Thursday 8 August 2018 regarding the establishment of an SES unit at Gawler, which has been referred to me by Minister Knoll's office.

I previously responded to correspondence received from you in May of this year when I was first appointed as Minister for Police, Emergency Services and Correctional Services. Since then I have had numerous discussions with the SES Chief Officer, Chris Beattie, about the needs and priorities of SES. He advises me that there is support within the agency to establish an SES unit at Gawler and that a considerable amount of preparatory work has already occurred. Negotiations with the Town of Gawler Councils and the Department of Planning, Transport and Infrastructure are presently underway regarding location and resources.

I am assured that relevant personnel from the SES will continue to engage and communicate with you regarding the progress of the proposed unit as plans progress.

Thank you for raising this matter again, and for your ongoing commitment to progressing the proposal of an SES unit at Gawler to support and protect the community in that area.

Yours sincerely

Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services

/ /2018



TO MINISTER FOR EMERGENCY SERVICES

FOR CONSIDERATION/SIGNATURE

**RE: EMAIL REFERRED BY MINISTER KNOLL'S OFFICE FROM
DEPUTY UNIT MANAGER - SALISBURY SES UNIT**

ISSUE:

An email from Deputy Unit Manager, Salisbury SES Unit, has been referred to you from Minister Knoll's office which advocates to Minister Knoll for the establishment of an SES unit at Gawler.

You previously corresponded with Mr [redacted] when you were first appointed as Minister for Police, Emergency Services and Correctional Services. In that letter you acknowledged his personal contribution for furthering the provision of emergency services to local communities and recognised the great work of Salisbury SES Unit.

You advised that, as a new minister at that time (May 2018), you were unable to commit any additional funding due to only having been in government for a short period of time but that you had already commenced discussions with SES Chief Officer, Chris Beattie, about the needs and priorities of the SES.

Since that correspondence, progress has been made regarding the proposed new Gawler unit, including negotiations with the Town of Gawler Council and the Department of Planning, Transport and Infrastructure. This updated information is provided in the attached draft response to Mr [redacted]

The SES will be engaging with Mr [redacted] on an ongoing basis to keep him informed of the project's progress.

RECOMMENDATION

1. That you consider the attached draft letter to Mr [redacted] regarding establishment of a new Gawler SES Unit.

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Contact Officer: Leanne Adams Phone: 0459 838 195 Date: 24 / 09 / 2018	Received by CE / / 2018 Malcolm Jackman CHIEF EXECUTIVE SAFECOM / / 2018	Received by CO 24 / 09 / 2018 Chris Beattie CHIEF OFFICER SASES / / 2018
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**TO MINISTER FOR EMERGENCY SERVICES****FOR CONSIDERATION/SIGNATURE**

**RE: EMAIL REFERRED BY MINISTER KNOLL'S OFFICE FROM
DEPUTY UNIT MANAGER - SALISBURY SES UNIT**

ISSUE:

An email from _____, Deputy Unit Manager, Salisbury SES Unit, has been referred to you from Minister Knoll's office which advocates to Minister Knoll for the establishment of an SES unit at Gawler.

You previously corresponded with Mr _____ when you were first appointed as Minister for Police, Emergency Services and Correctional Services. In that letter you acknowledged his personal contribution for furthering the provision of emergency services to local communities and recognised the great work of Salisbury SES Unit.

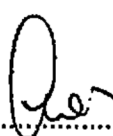
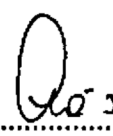
You advised that, as a new minister at that time (May 2018), you were unable to commit any additional funding due to only having been in government for a short period of time but that you had already commenced discussions with SES Chief Officer, Chris Beattie, about the needs and priorities of the SES.

Since that correspondence, progress has been made regarding the proposed new Gawler unit, including negotiations with the Town of Gawler Council and the Department of Planning, Transport and Infrastructure. This updated information is provided in the attached draft response to Mr _____

The SES will be engaging with Mr _____ on an ongoing basis to keep him informed of the project's progress.

RECOMMENDATION

1. That you consider the attached draft letter to Mr _____ regarding establishment of a new Gawler SES Unit.

Contact Officer: Leanne Adams Phone: 0459 838 195 Date: 24 / 09 / 2018	Received by CE / / 2018  Malcolm Jackman CHIEF EXECUTIVE SAFECOM 27/9/2018	Received by CO 24 / 09 / 2018  Chris Beattie CHIEF OFFICER SASES 27/9/2018
--	---	---

De Nardi, Donna (SAFECOM)

From:
Sent: Monday, 27 August 2018 12:39 PM
To: AGD:Minister Wingard
Subject: Establishment of an SES Unit in Gawler

Follow Up Flag: Follow up
Flag Status: Completed

Dear Minister

I write to add my voice in support of the establishment of a State Emergency Services (SES) Unit in Gawler. I have observed for the last few years that promotion of that aim has been occurring within Gawler and the wider northern areas with active promotion since about 2015. It appears that a little momentum is building towards establishment.

The distribution of SES units in the North has changed with the Edinburgh Unit relocating and becoming Salisbury. The result is a shift in coverage for the residents north of Elizabeth and in particular Gawler, with the nearest units (Salisbury and Kapunda) both around a 30 minute road transit to Gawler. I also note there is no SES presence in the Barossa Valley. The establishment of a Gawler SES unit would see a significant emergency response improvement in Gawler and surrounding areas in terms of response times and numbers of available volunteers. It would also remove some of the burden from the Salisbury unit which has a very large response area.

Although the core functions of the SES differ somewhat from the core functions of both the South Australian Metropolitan Fire Service (SAMFS) and the South Australian Country Fire Service (SACFS) anecdotally many of the incidents that an SES unit would normally attend to are currently being attended to by those services within Gawler and surrounding areas. In the case of SACFS these non-core incidents may be a further burden on busy volunteer brigades who are perhaps needlessly attending storm damage, animal rescue and other similar incidents which would normally form part of a local SES units core responsibilities. One local SACFS brigade I'm aware of has a call rate of over 300 incidents per year and may appreciate some relief from attending non-core incident types. In the case of SAMFS it may prove to be beneficial to both the SAMFS and the community for a local SES unit to be established alleviating as far as practicable SAMFS from being tasked with non-core responses.

Furthermore, the establishing of a Gawler unit may improve community outcomes by providing additional opportunities for volunteering & benefits from a community resilience point of view where locals assist each other. The Gawler unit would also bring a contribution to the wider state response capability in times of disaster or significant incidents occurring. Gawler could be considered a strategic location being on the edge of the urban fringe and may have reach into many communities.

Having attended a local meeting on the establishment of a Gawler unit earlier this year, there appears to be sufficient interest from Gawler locals to volunteer and become trained. I'm aware that there are several existing SES members who are likely to become inaugural members of a Gawler unit ensuring there are experienced people available from the outset. I'm also aware that there are several potential members such as myself who have significant experience in emergency response with SACFS and elsewhere who also stand prepared to join a Gawler unit and bring the skills we have to assist where we can.

The missing pieces are those that only our Government can provide such as a facility and appropriate response vehicles. The community is self-organising and showing a commitment to each other by pursuing the establishment of this unit. It would be a great outcome for our Government to embrace the momentum and energy that is building and support the efforts as soon as possible.

Kind Regards

De Nardi, Donna (SAFECOM)

From: Camilleri, Mary (SES)
Sent: Friday, 10 July 2020 9:44 AM
To: Camilleri, Mary (SES)
Subject: FW: 18EMS0036 - - Deputy Unit Manager, Gawler Satellite Salisbury Unit - Regarding a need to establish an SES Unit in Gawler
Attachments: Establishment of a Gawler SES Unit

From: AGD:Wingard Correspondence <WingardCorrespondence@sa.gov.au>
Sent: Friday, 20 April 2018 3:04 PM
To: SAFECOM:Ministerial Liaison <SAFECOMMinisterialLiaison@sa.gov.au>
Cc: Smith, Damian (AGD) <Damian.Smith@sa.gov.au>
Subject: 18EMS0036 - - Deputy Unit Manager, Gawler Satellite Salisbury Unit - Regarding a need to establish an SES Unit in Gawler

Hello

Can a **brief and draft** please be prepared for the Minister's consideration.

Due date: 7 May 2018

Regards 

Leigh Pomario

Office of the Hon Corey Wingard MP

Minister for Police, Emergency Services and Correctional Services
 Minister for Recreation, Sport and Racing

p: 8463 6641 | f: 8463 6642
 GPO Box 668 | ADELAIDE SA 5001 | DX450
 Level 2 | 45 Pirie Street | ADELAIDE SA 5000



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De Nardi, Donna (SAFECOM)

From:
Sent: Thursday, 19 April 2018 7:38 PM
To: AGD:Minister Wingard
Cc: Heather Baldock (SES:EDI)
Subject: Establishment of a Gawler SES Unit

Follow Up Flag: Follow up
Flag Status: Completed

Dear Minister,

Congratulations on your appointment as Minister for Emergency Services.

I assume that the SES Chief Officer has provided you with a briefing paper and met with you, so you may be aware of the need to establish an SES Unit in Gawler.

I was Manager of the Salisbury SES Unit for six years until August last year, when I resigned the position to take on the role of establishing an SES Unit in Gawler. Gawler is currently covered by the Salisbury Unit, who's response area extends from Kings Rd (Parafield Airport) to Lower Light and from the coast out almost to Williamstown and past One Tree Hill. Salisbury is one of the top three busiest units in the State, averaging 400-500 requests for assistance a year. This number is expected to increase in the coming years because of the number of planned residential developments, such as Buckland Park, Two Wells, Playford Alive and Gawler East, which are expected to add up to 100,000 new residents.

Eighteen months ago, the Salisbury unit moved from Edinburgh North to Salisbury Heights as a part of the planning for a new unit at Gawler. A vehicle is available for the unit and I believe that capital may be available, particularly if the unit is combined with a planned new storage facility for CFS base camp equipment. Recurrent funding is required, however.

The local member of parliament and the Mayor of Gawler have both informed me that there is Government (DPTI) land on Two Wells Rd at Willaston that is surplus to DPTI's requirements. It is in a very suitable location for both an SES Unit and a storage facility.

I have the names of over twenty people ready to join a Gawler Unit when it is established.

I urge you to support the establishment of a Gawler SES Unit in the near future with the provision of both capital and recurrent monies.

Regards,

Deputy Unit Manager – Gawler Satellite | Salisbury Unit | SOUTH AUSTRALIAN STATE EMERGENCY SERVICE
PO Box 134 | Elizabeth SA 5112
1A The Grove Way | Salisbury Heights SA 5109

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De Nardi, Donna (SAFECOM)

From: Camilleri, Mary (SES)
Sent: Friday, 10 July 2020 9:30 AM
To: Camilleri, Mary (SES)
Subject: MES18D0036 - (A858350) - Deputy Unit Manager, Gawler Satellite SES Unit
Attachments: MES18D0036 - Unit.pdf - Deputy Unit Manager, Gawler Satellite SES

Camilleri, Mary (SES) has sent you a copy of "MES18D0036 - Satellite SES Unit" (A858350) v1.0 from Objective.

- Deputy Unit Manager, Gawler



TO MINISTER FOR EMERGENCY SERVICES

FOR CONSIDERATION/SIGNATURE

RE: RESPONSE TO EMAIL OF 14 JANUARY 2018
RE A NEW SES UNIT FOR GAWLER

ISSUE:

current Deputy Unit Manager, Salisbury SES Unit, sent you an email on 14 January 2018 requesting your support for the establishment of a new SES unit at Gawler.

is a particularly committed and passionate volunteer who has achieved a great deal in a relatively short period of time for both the SES and the communities he has served. While having been an SES volunteer for just 11 ½ years

- has served as a Unit Manager for 6 years
- has participated in 8 intrastate and interstate deployments,
- is currently a Deputy Unit Manager
- is currently a South Region representative on the SASES Volunteers' Association Committee.

His efforts have been recognised through receipt of:

- an SES 10 year service medal
- Keith Lane Memorial Award (issued by the SASESVA for outstanding contribution and commitment by an individual member to their unit and the SES in general)
- an Emergency Services Medal.

A draft letter addressing concern has been prepared for your response.

In essence, the draft response acknowledges the valuable work performed by the unit and that you are currently in discussion with SES on the needs and opportunities for meeting increasing demand for services in a number of areas of metropolitan Adelaide, including the developing northern suburbs between Buckland Park and Gawler.

SES provided a briefing to you on increasing pressures to expand SES response capabilities in a number of areas within broader Adelaide area on 8 December 2017. You responded on 3 January 2018 requesting further information and analysis.

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A more extensive discussion paper on this matter has recently been completed and is being provided in a separate briefing.

The draft letter commits to a more definitive response after further consideration.

RECOMMENDATION

1. That you consider the attached draft letter to Mr

Contact Officer: David Carman General Manager, SES 0429 071 821 Date: 31 / 1 / 2018	Noted by CE / / 2018 Malcolm Jackman Chief Executive SAFECOM / / 2018	Received by CO 31 / 01 / 2018  Chris Beattie Chief Officer SES 5 / 2 / 2018
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Attachments:

1. Draft letter in response to

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Mr
Deputy Unit Manager, Salisbury SES Unit

Dear Mr

Thank you for your email dated 14 January 2018, requesting support for the establishment of a new SES unit at Gawler.

Firstly, I want to assure you that the work undertaken by the Edinburgh/Salisbury Unit and SES generally, to keep our communities safe is highly valued. I am aware that during the 2016-17 financial year members of your unit received approximately 1,100 requests for assistance. That is a very significant workload.

Secondly I want to acknowledge your personal contribution to the SES, your unit, and to the communities you serve. I am aware that your efforts have previously been recognised through receipt of the Keith Lane Memorial Award and also an Emergency Services Medal. I commend you for your continued involvement in supporting volunteers through unit leadership, your involvement in the SASESVA Committee, your willingness to be available for deployments (both intra and interstate), and your interest in the broader directions of the SES.

In relation to your request for support for establishment of a new SES unit in Gawler, I can advise that I am broadly aware of the issues and am currently in discussions with your Chief Officer on the specific details of the situation.

A decision to financially support establishment of this new unit is complicated by the election timing, however I do undertake to provide a more specific response after further consideration of this and other priority SES matters.

I will provide further advice in due course.

Yours sincerely

Hon Chris Picton MP
Minister for Emergency Services

/ /2018

OPPORTUNITIES TO ADDRESS UNSUSTAINABLE DEMAND FOR SES SERVICES IN THE GREATER ADELAIDE AREA

DISCUSSION PAPER

(Version 2.1)

1 June 2018

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Synopsis

Metropolitan SES volunteer units have experienced significant increases in call out rates over the last 20 years driving an unsustainable demand on volunteers at existing units and increasing levels of community risk.

Analysis of spatial data comparing historic and likely future demand for SES services with current SES unit locations indicates increasing risk profiles in the outer northern suburbs, western suburbs (incl Port Adelaide area and Glenelg/Brighton), outer southern suburbs and Adelaide Hills (particularly the Stirling/Aldgate area).

Preliminary planning has commenced for additional SES volunteer units in the vicinity of Gawler or Willaston, in the vicinity of Seaford Rise or possibly Aldinga and Port Adelaide areas. Further consideration is required for the Glenelg/Brighton and Aldgate/Stirling areas.

Introduction

SES is a volunteer-based emergency service that responds to a wide range of emergencies and rescues across the state. Primarily responsible for coordinating and leading the State's response to extreme weather events (storms, flooding and heatwaves), SES units also respond to road crash rescue, marine rescue, swiftwater rescue, vertical rescue, building impacts and confined space rescues.

SES volunteers also assist SAPOL in land search operations, evidence searches, traffic management and other operational support roles and provide an important support role to the Country Fire Service (CFS) and Metropolitan Fire Service (MFS) managing staging areas, base camps and providing logistics support during major fires.

Currently the SES operates from 67 units distributed across the state including metropolitan Adelaide, regional and rural towns and the APY Lands. Locations of units are largely the result of historic availability of surplus local council or government properties. Units are grouped into ten districts and there are five districts per region.

The SES service delivery model involving volunteer emergency responders is extremely cost effective - not only providing access to a large pool of highly trained and motivated response personnel but also providing significant social benefits associated with community ownership and resilience, involvement and cohesion.

In general, volunteers are recruited from those areas surrounding SES units. As travel time to the unit increases - emergency response times increase proportionally and volunteer participation rates decline. Having volunteers who live or work in locations that are close to an SES unit facilitates rapid response to emergency callouts and minimises the imposition on volunteers of travel and associated costs to attend callouts, training and unit meetings.

The following analysis explores a range of matters that give rise to a need, and opportunity, to expand SES activities within the Greater Adelaide area.

Area in scope

The greatest pressures for the establishment of additional SES volunteer units are occurring in the metropolitan regions of Greater Adelaide including Northern Adelaide, Eastern Adelaide, Western Adelaide, Southern Adelaide and Adelaide Hills.

Demand for services - historic

The costs and impacts from severe weather events are rising - both globally and in South Australia - and while projections into the future vary, all point to continued escalation of human, social, environmental and economic losses.

This trend is primarily driven by growth in population, expansion of the built environment, increasing value of assets, and increased internal migration to our coastal flood plains and into bush areas on the outskirts of major cities. However, climate variability and longer-term climate trends are also changing South Australia's hazard profiles with clear implications for some risks.

For example, observational data from the Bureau of Meteorology supports a projection for increased frequency and intensity of extreme temperatures and heatwaves, fire weather and coastal inundation. Changes to these natural hazard risks will, over time, have significant implications for South Australian communities and to the costs of disasters in this state as well as the resources required to respond during times of crisis.

It is not surprising therefore, that demand for SES services has been increasing over the last two decades. This increase arises from the realisation of risks and through the needs and expectations of the community.

Greater Adelaide presents the highest risk exposure to a number of natural hazards within the scope of SES responsibility within SA - especially flood, coastal inundation, storm and extreme heat. In fact, 65% of all SES callouts over the last 3 years have been to the SES Southern and Northern Adelaide District units.

On average, call out rates for SES units have been increasing by an additional 316 incidents every year over the last 20 years. Variability has also markedly increased in the last ten years.

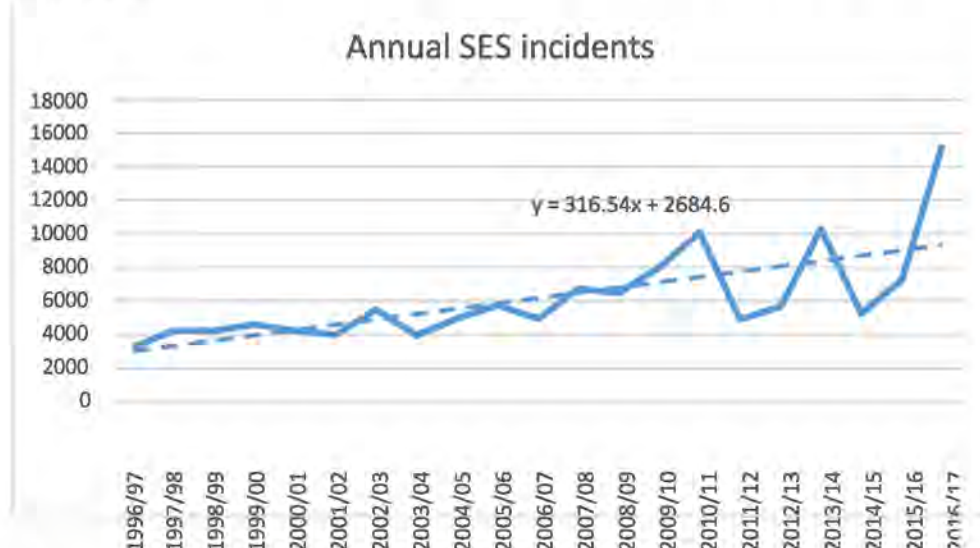


Figure 1. - State-wide call out rates for SASES – 1996/97 to 2016/17

This increase in demand is not uniform across the state, but is skewed towards urban units located in the Greater Adelaide Area. This in turn is placing an increasing burden on those existing SES volunteer units and their members who are being called on more frequently as demand for services escalates.

Over the same period, the number of operational units in the Greater Adelaide area has remained static. Current locations of SES units servicing Greater Adelaide are shown on the tasking rate heat map in Figure 2 below. This map highlights the differences in demand by suburb across this area. The green shading indicates areas where SASES can provide assistance within approximately 10 minutes from a unit.

Areas such as Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Stirling/Aldgate and Seaford Rise/Aldinga have experienced high demand for SES services but are beyond 10 minutes from the nearest SES Unit.

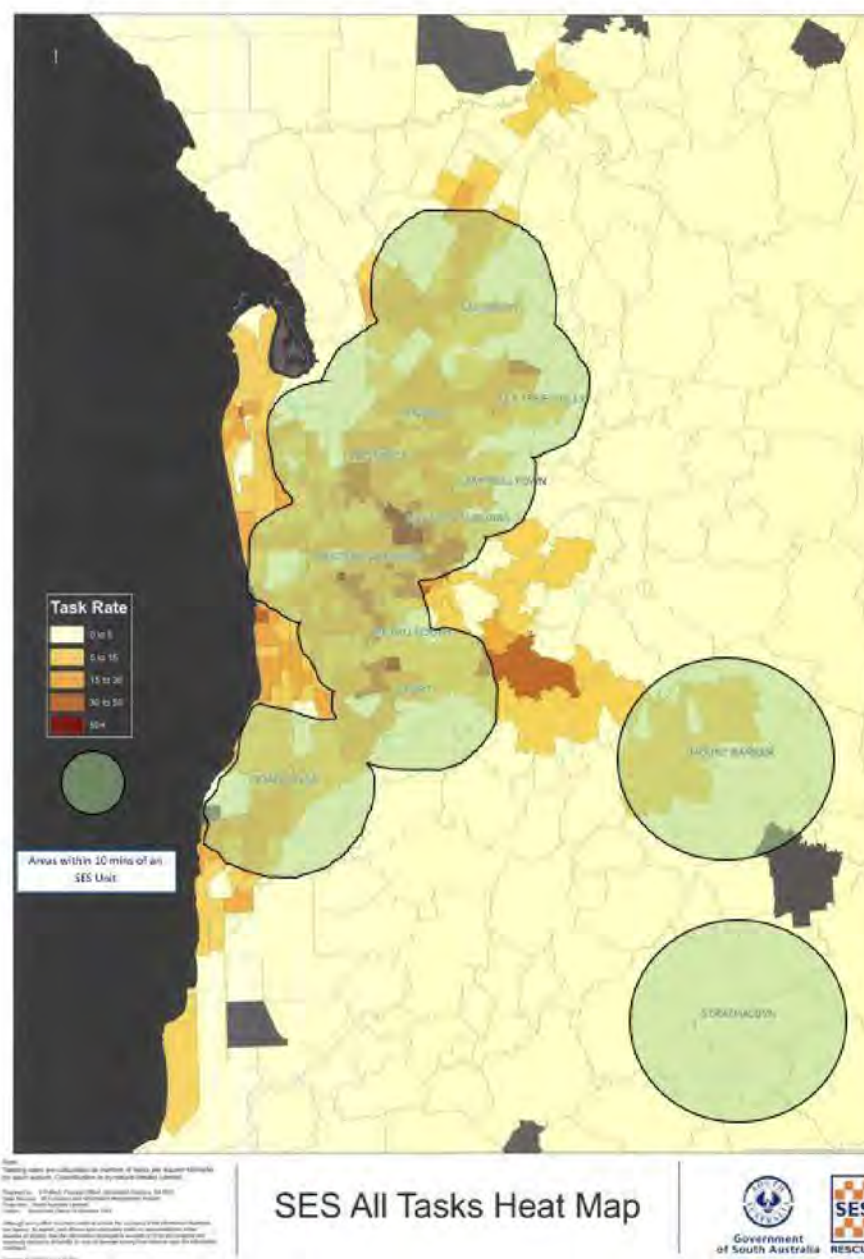


Figure 2- Tasks Heat Map showing SES units

Demand for services - current

Figure 3 below maps current population density within Greater Adelaide (as at 2016) overlaid with areas of that are within 10 minutes of an SES unit. This reinforces the patterns and gaps shown in figure 2 as there is a strong correlation between population density and the number of requests for SES assistance.

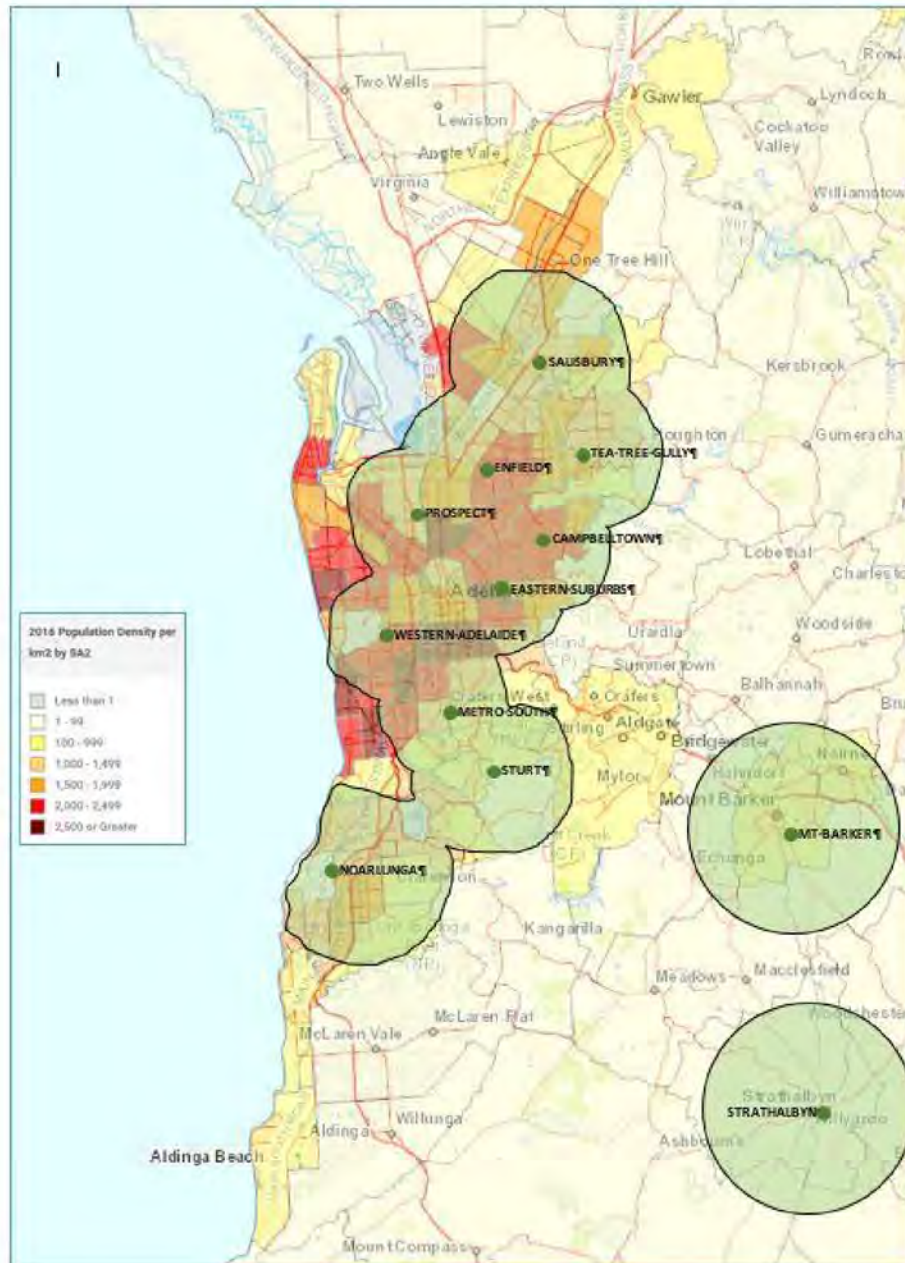


Figure 3 - SES units mapped against existing population density

This demonstrates that the historic demand for services in the gap areas of Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Stirling/Aldgate and Seaford Rise/Aldinga will likely continue - simply due to the higher population densities in these areas.

Demand for services - future

The 30-Year Plan for Greater Adelaide sets out the land-use policies that guide the planning and delivery of services and infrastructure, such as transport, health, schools, and community facilities required to achieve the forecast development within the region. The plan includes population growth forecasts for areas within the Greater Adelaide area.

Of particular relevance are the following projections of growth:

- Northern Adelaide/ Barossa - Projected additional dwellings:
 - Northern Adelaide 67,600 - incorporating Buckland Park and Angle Vale, areas
 - Barossa 46,400 – incorporating Gawler, Roseworthy, Two Wells, and Concordia
- Southern Adelaide - Projected additional dwellings 40,500 – incorporating Oaklands Park, Seacombe Gardens, Seaford Rise and Aldinga
- Western Adelaide - Projected additional dwellings 42,560 - incorporating Lefevre Peninsula, Port Adelaide, and West Lakes.
- Adelaide Hills Projected additional dwellings 13,000 - incorporating Mt Barker and Murray Bridge

These forecast increases in population in the four primary areas of interest are shown in figure 4 below.

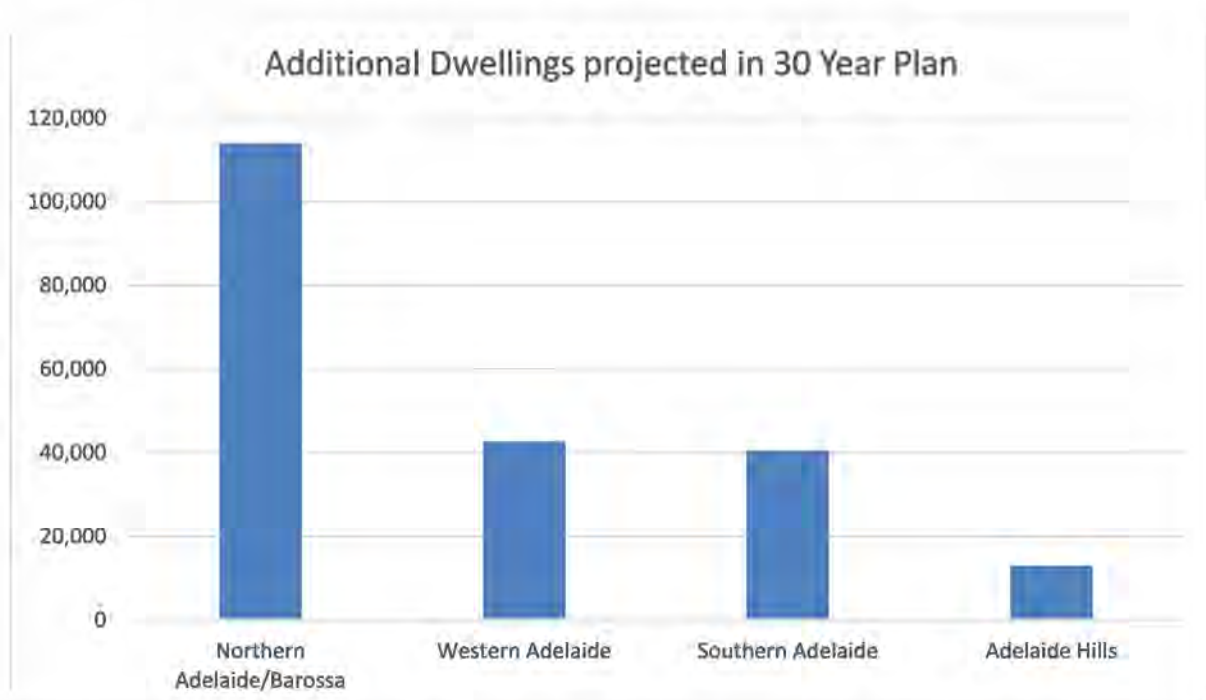


Figure 4 - Projected additional dwellings in selected areas of Greater Adelaide

As outlined above, there is a strong correlation between demand for SES services and population density. Fig. 5 below maps projected population growth within the Greater Adelaide area.

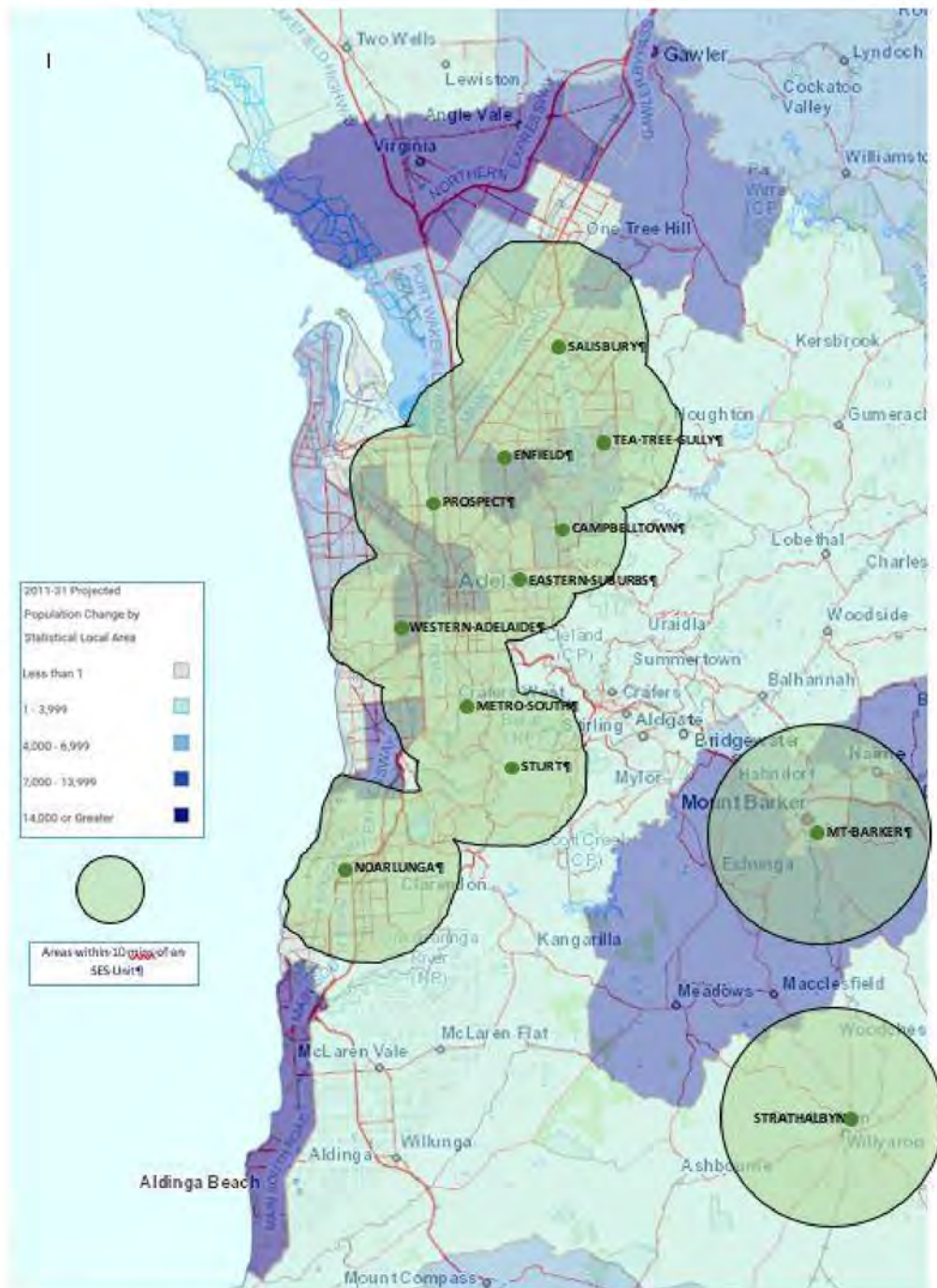


Figure 5 - SES Units mapped against projected population growth

This suggests that the historic and current demand based on population density will be exacerbated with projected future population increases and reinforces the merit in expanding the physical footprint for SES into those areas that have and will continue to increase demand on existing urban units and volunteers.

In summary, analysis of historic population based demand for SES services, indicators of current demand, and projections for future demand all point to the same conclusion that there are gaps in service capacity in a number of areas within the Greater Adelaide area.

Risk based demand

Demand for SES services is not only driven by population but also by the inherent risk environment of particular locations. For example, communities located near a watercourse may be exposed to particular risks associated with flooding.

The absolute risk for the state is rising due to the increased frequency and severity of extreme weather events possibly associated with climate change. This change is supported by observational data and evidence from the Bureau of Meteorology.

In addition to extreme weather related emergencies, rescue operations and operational support taskings (which are applicable to all areas serviced by SES), the areas identified for significant growth all have exposure to particular environmental risks:

- Northern Adelaide – exposure to extreme heat and flooding risks from South Para and Gawler Rivers
- Western Adelaide - exposure to extreme heat, coastal riverine inundation, subsidence of reclaimed land, coastal inundation and localised flooding along Port River, Brownhill/ Keswick Creek, Patawolonga, and lower Torrens River. The Port Adelaide area is also undergoing significant redevelopment involving creation and development of high value industries. This adds to the overall risk environment.
- Southern Adelaide – exposure to extreme heat, coastal inundation and localised flooding of lower Onkaparinga River.
- Adelaide Hills - exposure to extreme heat, flooding from numerous local creeks, and risks to property and road users associated with fallen trees.

Community expectations of service quality (timeliness)

The primary role of SES is to respond to emergencies, rescues and disasters. Communities expect that emergency services response to such situations will be prompt. While there will be a response to all emergencies, the timeliness of that response cannot be guaranteed.

The response time is effectively the time elapsed between a call for assistance and the assistance arriving. From an SES perspective, the response time is the sum of the time volunteers take to respond to the pager message, travel to their unit and then travel from the unit to the incident. The overall time taken is heavily affected by the distance to be travelled. There will be some variation in average travelling speed, and hence the distance a crew can travel within a particular time, associated with the degree to which a particular area is built-up and local speed limits.

Thus the proximity of volunteers to their unit and the proximity of a unit to areas of demand within its response area are both important factors in being able to meet the community's emergency response service expectations.

Figs. 2, 3, & 5 clearly demonstrate the areas of demand where the response time from the nearest SES unit exceeds 10 minutes.

Analysis of the proximity of volunteers to units within the Greater Adelaide area indicates that four metropolitan units have less than 60% of their volunteer membership residing within five kms (approx. 10 mins) of their unit. And, it is these units that currently service the northern growth corridor (Salisbury), southern growth corridor (Noarlunga) and western suburbs (Western Adelaide and Prospect).

The Aldgate/Stirling area is primarily serviced by the Sturt SES Unit which has only 64% of its members residing within five kms of the unit.

Fig. 6 below shows the percentage of volunteer members residing within 5 kms for each unit.

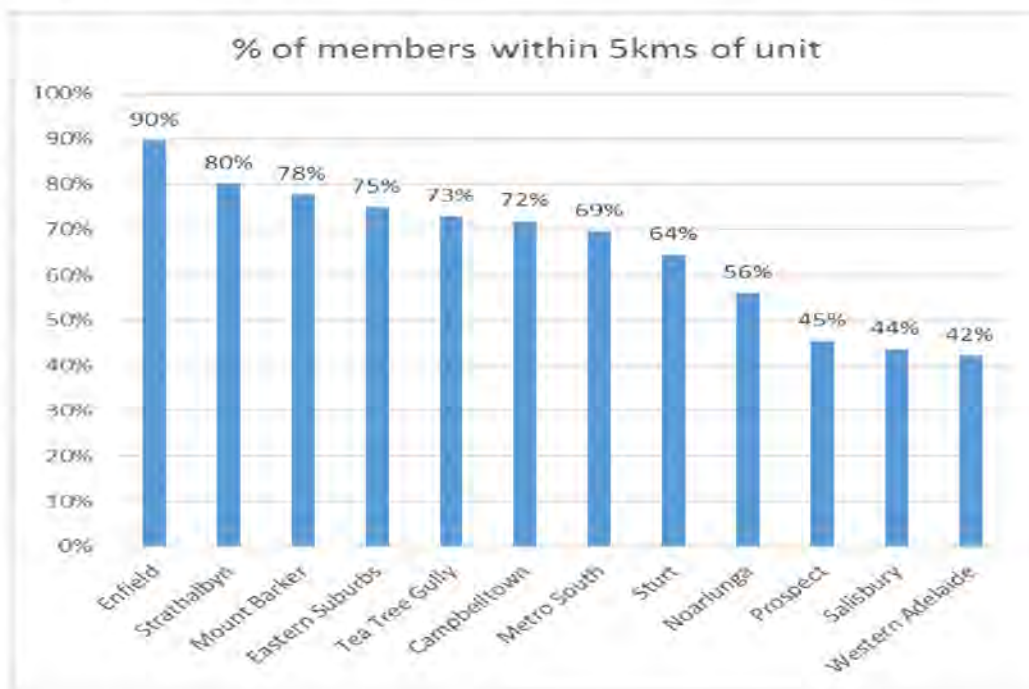


Figure 6 - % of volunteers residing within 5kms of unit

Thus, if an SES crew needs members from outside of this 5 km radius to respond to an incident that is more than 5 kms from the unit, the response time for the customer will likely be in excess of 20 minutes.

- The closest existing SES units to Munno Para/Gawler are Salisbury (22 kms) & Kapunda (35 kms)
- Closest existing SES unit to Seaford/Aldinga is Noarlunga SES (13kms/21 kms)
- Closest existing SES units to Port Adelaide/Semaphore are Prospect (13 kms) & Western Adelaide (14 kms).

- Closest existing SES units to Glenelg/Brighton are Western Adelaide (9 kms) or Metro South (11 kms)
- Closest SES units to Aldgate/Stirling are Sturt (15 kms) or Mt Barker (19 kms)

This may be longer than expected and considered unacceptable for areas of significant demand and/or risk.

Current resources available to meet demand

SES is reliant on volunteers to fulfil its role. Of the overall 1,500 volunteers across the 10 SES Districts of the state, 522 (35%) are members of units within the SES Southern and Northern Adelaide Districts that cover the areas of interest within this discussion paper.

Volunteer proximity to their unit is a significant factor in their satisfaction and morale in the service and impacts on volunteer rates. Volunteers by definition do not receive payment for the time they contribute to emergency response, nor are they compensated in any way for travel time, travel costs, training time or time spent undertaking administrative or unit management activities. The time they commit to SES activities reduces time available for family and personal time, and in some cases employment time.

Excessive distance to the unit increases volunteer's travel time and cost. It is not surprising therefore that there is a direct relationship between volunteering rates and the distance from unit location. The table provides data on volunteers from units currently located within the Greater Metropolitan Adelaide area and highlights this relationship.

Distance from unit depot	% of vols	Vol per km ²
< 1 km	6.94%	11.14
1 - 2 km	13.49%	7.21
2 - 3 km	15.87%	5.09
3 - 4 km	12.50%	2.86
4 - 5 km	14.88%	2.65
5 - 6 km	7.74%	1.13
6 - 7 km	4.96%	0.61
7 - 8 km	3.37%	0.36
8 - 9 km	7.14%	0.67
9 - 10 km	1.39%	0.12
10 - 11 km	2.58%	0.20
11 - 12 km	2.38%	0.17
12 - 13 km	1.39%	0.09
13 - 14 km	0.40%	0.02
14 - 15 km	0.79%	0.04
15 - 16 km	0.20%	0.01
16 - 17 km	0.79%	0.04
17 - 18 km	0.40%	0.02
18 - 19 km	0.20%	0.01
19 - 20 km	0.60%	0.02
20 - 21 km	0.79%	0.03
21 - 22 km	0.40%	0.01
22 - 23 km	0.20%	0.01
23 - 24 km	0.20%	0.01
24 - 25 km	0.20%	0.01
25 - 26 km	0.00%	0.00
26 - 27 km	0.20%	0.01

Figure 7 – Volunteer service and distance of home address to unit depot

Volunteer supply

Volunteering rates with the SES vary across Greater Metropolitan Adelaide area. However, there is a very clear relationship between volunteer supply and the proximity of any given SES unit location to the home address of current (and prospective) volunteers.

Intuitively it is understandable that those areas closest to any given unit provide the greatest supply of volunteers on a per-capita or per square kilometre basis. This premise is supported by data on the home address locations for current volunteers with respect to the distance their individual home address is from the location of their unit.

Volunteer supply drops at an inverse exponential rate as distance from any given unit increases. From just over 11 SES volunteers per square kilometre (living within 0 km to 1 km of their depot) to around 1 volunteer per square kilometre for those living within 5-6 km from the depot to around 0.1 volunteers per square km at 9-10 km from the depot.

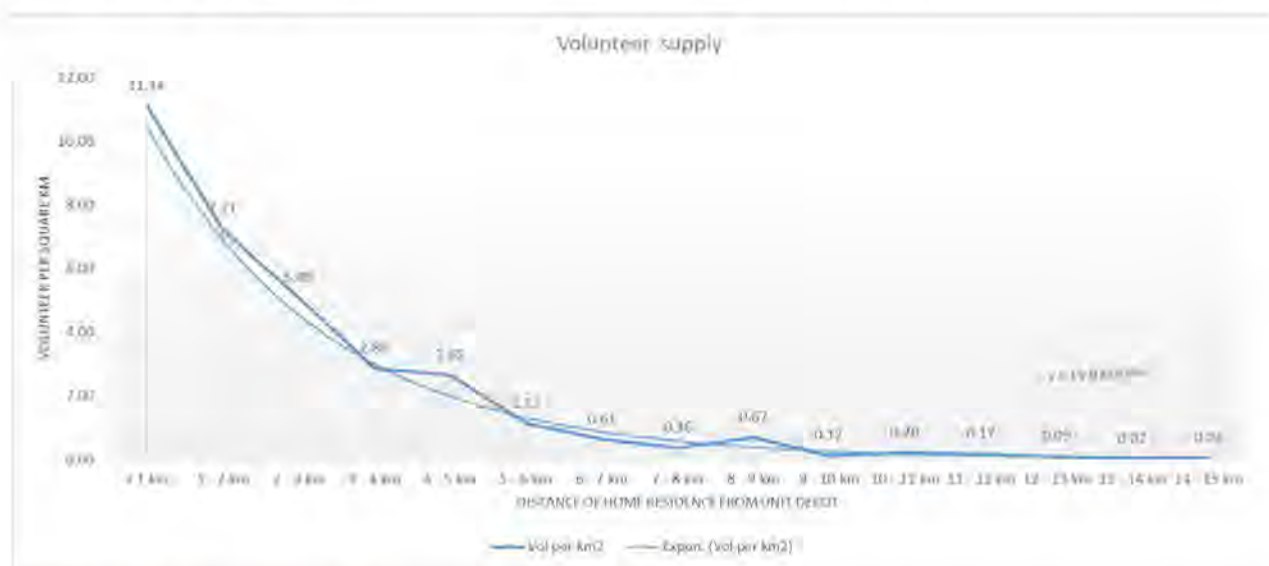


Figure 8 – Volunteer supply and distance from unit locations

Travel cost and average length of service

Volunteer morale also suffers from having to travel longer distances. SES units take pride in responding to incidents as quickly as possible. They will leave the unit as soon as an appropriate crew level is available. Late arrivals may miss out on being able to participate or may form part of a second crew with a lower level of work required.

Even if the volunteer is included in the first response, the additional time required to respond increases to chance of emergency situations worsening or of the volunteers being “stop called” due to the task being completed by another service.

If this situation occurs consistently, volunteers tend to lose interest and ultimately resign. Fig. 9 below depicts the relationship between the percentage of members within 5 kms and average length of service (in months).

Although there is variation from unit to unit, there is a clear trend. As the percentage of members residing within 5 kms reduces, the average length of service also reduces.

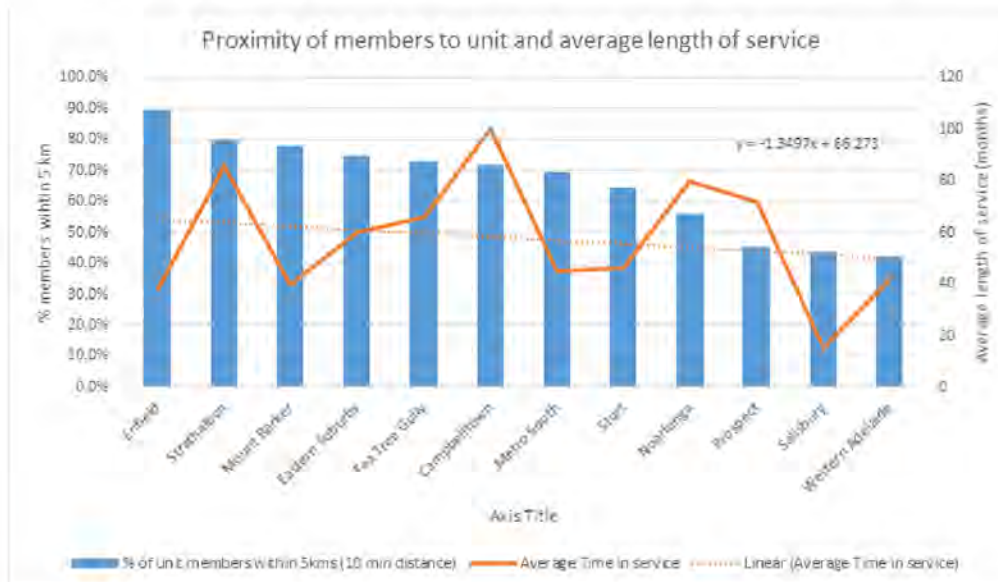


Figure 9 - Relationship between volunteer distance from unit and average time in service

Retention and churn of volunteers

SASES incurs a volunteer attrition rate of approximately 18% per annum. This means that on average, across the state, just under 1 in every 5 volunteers leave each year. Replacing these volunteers is a constant burden on local units and the broader organisation in terms of recruitment effort, training, additional personal protective equipment for new volunteers, and loss of skills and knowledge.

Attrition is typically greatest in metropolitan units where in some cases it reaches 30 to 40% per annum. Fig. 10 over shows that approximately 50% of all separations during 2016-2017 were due to "non-attendance" or "lack of time to devote".

"Personal reasons", "Unknown" and "Other" may also reflect dissatisfaction for a variety of reasons.

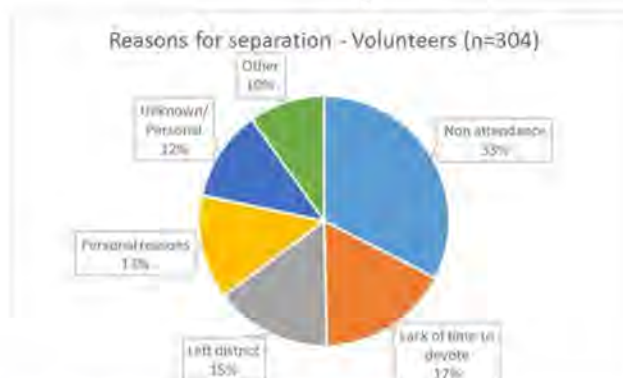


Figure 10 - Reasons for separation 2016-17

Clearly the further a member resides from their unit the greater the amount of time they will need to commit. This has corresponding implications on their personal lives, their morale as volunteers and ultimately how long they remain in SES.

Additional resources available

It is recognised that in order to meet the increasing demand on SES volunteers and to provide better community response services the SES needs to recruit more volunteers and establish more points of presence especially in the high demand/high risk areas.

Figs. 3 & 5 above illustrate how current population density and future population growth are generating demand pressure for SES support in locations not well serviced by current SES units. These population clusters also present an opportunity as an untapped source of potential new volunteers.

Each of the areas of focus in this paper (Munno Para/Gawler, Port Adelaide/Semaphore, Glenelg/Brighton, Seaford Rise/Aldinga and Aldgate/Stirling) have distinctly different communities, each identifying strongly with their locality. This presents an ideal opportunity to recruit local individuals who are passionate about the safety and wellbeing of their community.

Benefits from increasing volunteering

The service delivery model involving volunteer emergency responders is extremely cost effective in comparison with a paid emergency service model. Not only does it provide access to a large pool of response personnel at a relatively low establishment and ongoing operating cost, but also provides significant intangible social benefits including:

- Supports individuals' empowerment, by providing them with influential roles in the community
- Improves volunteers' health, wellbeing and emotional resilience
- Helps build a sense of satisfaction, pride, purpose and accomplishment
- Provides a positive impact on the lives of others
- Helps develop new skills, and expands volunteers' life and work experience, especially when formal work and education opportunities might be limited
- Helps build social networks, connectedness and community resilience

Costs of establishing volunteer units

SES has an annual capital budget for the maintenance and redevelopment of existing units. This budget does not extend to establishment of new units that expand the existing response capability. Similarly, the agency's operating budget provides resources to support existing units and programs. Any expansion of the service's geographic footprint, in terms of new facilities, will have a flow on impact on the agency's budget.

The scale of growth in volunteer units contemplated in this discussion paper (potentially 5 new units) would require a minor increase in paid staff of one FTE to provide ongoing oversight and support to the additional units. The salary and operating costs would amount to a cost of approximately \$175,000 pa.

It is expected that there would also be incremental capital and operating costs associated with establishing suitable facilities, providing the necessary fleet and equipment, recruiting new volunteers and providing them with personal protective clothing (overalls, gloves, boots, wet weather gear) and training.

Annual operating costs (once established) are estimated to be approximately \$50,000 per annum per unit (not including depreciation).

Capital costs associated with establishing a new SES unit can be highly variable and will largely depend on what sort of facility is available and selected, but for any new facility would include:

- Purchase of land and construction of a depot (construction approx. \$1.5m; land approx. \$0.4M), or
- Purchase of an existing complex with modifications to meet government and agency requirements (approx. \$2.5m), or
- Lease of an existing complex (approx. \$0.25m pa) with modifications to meet government and agency requirements (highly variable but approx. \$0.6m),
- Purchase of vehicles e.g. rescue truck, quick response vehicle, equipment trailer and small vessel for flood operations and other associated equipment such as chainsaws, sand bags, ladders, ropes and tarpaulins (approx. \$0.5m)
- IT and communications equipment (approx. \$0.1m).

The cost of suitable land or an existing facility are difficult to estimate. The overall costs would be significantly reduced if suitable government or local government land can be identified and made available.

Ultimately, any expansion of the SES capability to meet demand in Greater Adelaide will rely on a commitment from Government through the forward estimates to fund the new facilities, equipment and ongoing operational costs of sustaining the volunteer workforce in these locations.

Legitimacy and support

Importantly, expansion of SES services in the targeted areas has the support of relevant local government organisations. SES works closely with councils on a range of activities such as storm and flood operations and in building community resilience.

Both the Port Adelaide/Enfield and Gawler Councils have approached the SES regarding SES capabilities. There are also ongoing discussions with Onkaparinga Council regarding SES capabilities and points of presence within this municipality.

This strong relationship and joint interest in community outcomes may result in council identifying surplus land that may be suitable for redevelopment by SES.

There have not been any discussions with City of Holdfast Bay or Adelaide Hills Council as yet.

Fundamentally, this strategy is driven by community expectations and demand. At the same time it assists the SES to deliver on its legislative responsibilities, supports SA Strategic Plan targets and the State Strategic Priority “Safe communities, healthy neighbourhoods”.

Alternative options to meet demand

1. Continue as is (no change):
 - a. Benefits:
 - No cost option
 - b. Disadvantages:
 - Does not adequately address historic or current population based demand for services
 - Does not address projected increase in population based demand for services
 - Does not address anticipated increase in environmental risks in growing communities
 - Does not address current unsustainable volunteering arrangements and consequential retention issues.
 - Does not take up the opportunity of increasing the level of volunteering from untapped supply.
2. Reduce SES response boundaries to reflect reasonable response times –
 - a. Benefits:
 - May address current unsustainable volunteering arrangements and consequential retention issues
 - b. Disadvantages:
 - Shifts responsibility for current and future demand to other emergency service organisations that either have a much higher cost profile (MFS) or would increase their volunteer workload (CFS) and in both cases potentially diminish fire cover for the state
 - Will likely result in budget requests from the other emergency service organisations
 - Does not take up the opportunity of increasing the level of volunteering from untapped supply.
3. Establish new SES units where current and projected future demand justifies:
 - a. Benefits:
 - Addresses historic and current population based demand for services
 - Addresses projected increase in population based demand for services
 - Addresses anticipated increase in environmental risks in growing communities
 - Addresses current unsustainable volunteering arrangements and consequential retention issues.
 - Takes up the opportunity of increasing the level of volunteering from untapped supply.
 - b. Disadvantages:
 - Has modest upfront and ongoing budget implications

Option 3 is the only option that addresses increased demand, addresses unsustainable SES volunteer arrangements, and realises the opportunities to increase volunteering from currently untapped supply.

Summary

Metropolitan SES volunteer units have experienced significant increases in call out rates over the last 20 years driving an unsustainable demand on volunteers at existing units.

Increases in call out rates are a result of both increased population based demand and increased risk demand flowing from more frequent and severe weather events. Further increases in population density and environmental risks present both a challenge and opportunity for volunteering.

These changes in risk and risk exposure require a corresponding change in SES emergency response capability if South Australia is to sustain or improve the resilience, liveability, and safety of its developing communities.

The limited coverage of metropolitan based SES units contributes to excessive response times for communities and unreasonable travel times and cost for volunteers. The latter is a significant factor in volunteer dissatisfaction and contributes to the service's annual churn rate.

Additional units in areas with rapid population growth and/or changing risk profiles will reduce expectations on current volunteers, address increasing demand and risk profiles and also provide an opportunity to engage new communities in volunteering.

Expansion of the SES capability to meet demand in Greater Adelaide will rely on a commitment from Government through the forward estimates to fund the new facilities, equipment and ongoing operational costs of sustaining the volunteer workforce in these locations.

Proposed strategy

The priority areas for extending SES presence are outer northern suburbs (in the vicinity of Gawler or Willaston), southern suburbs (in the vicinity of Seaford Rise or possibly Aldinga), the western suburbs (in the vicinity of the Port Adelaide and Glenelg/Brighton areas), and the Adelaide hills (in the vicinity of Aldgate/Stirling).

Preliminary planning and consultation has commenced for additional SES volunteer units in the Gawler/Willaston, Seaford Rise/Aldinga, and Port Adelaide areas.

A staged approach, involving establishment of initial satellite facilities in each area initially supported by neighbouring units is proposed. This will involve recruiting new volunteers who live near to new sites and when established, the subsequent transition to independent and gazetted unit status.

A four-year timeframe is envisaged which should provide opportunity to build the volunteer numbers and establish units in the priority locations. This will spread the response call out load from surrounding units and reduce emergency response times, thereby improving community safety outcomes.



TO MINISTER FOR EMERGENCY SERVICES

FOR CONSIDERATION/SIGNATURE

RE: RESPONSE TO EMAIL OF 14 JANUARY 2018
RE A NEW SES UNIT FOR GAWLER

ISSUE:

, current Deputy Unit Manager, Salisbury SES Unit, sent you an email on 14 January 2018 requesting your support for the establishment of a new SES unit at Gawler.

is a particularly committed and passionate volunteer who has achieved a great deal in a relatively short period of time for both the SES and the communities he has served. While having been an SES volunteer for just 11 ½ years :

- has served as a Unit Manager for 6 years
- has participated in 8 intrastate and interstate deployments,
- is currently a Deputy Unit Manager
- is currently a South Region representative on the SASES Volunteers' Association Committee.

His efforts have been recognised through receipt of:

- an SES 10 year service medal
- Keith Lane Memorial Award (issued by the SASESVA for outstanding contribution and commitment by an individual member to their unit and the SES in general)
- an Emergency Services Medal.

A draft letter addressing concern has been prepared for your response.

In essence, the draft response acknowledges the valuable work performed by the unit and that you are currently in discussion with SES on the needs and opportunities for meeting increasing demand for services in a number of areas of metropolitan Adelaide, including the developing northern suburbs between Buckland Park and Gawler.

SES provided a briefing to you on increasing pressures to expand SES response capabilities in a number of areas within broader Adelaide area on 8 December 2017. You responded on 3 January 2018 requesting further information and analysis.

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A more extensive discussion paper on this matter has recently been completed and is being provided in a separate briefing.

The draft letter commits to a more definitive response after further consideration.

RECOMMENDATION

1. That you consider the attached draft letter to Mr

Contact Officer: David Carman General Manager, SES 0429 071 821 Date: 31 / 1 / 2018	Noted by CEB / 2 / 2018  Malcolm Jackman Chief Executive SAFECOM 2 / 2 / 2018	Received by CO 31 / 01 / 2018  Chris Beattie Chief Officer SES 5 / 2 / 2018
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Attachments:

1. Draft letter in response to Mr

De Nardi, Donna (SAFECOM)

From: Camilleri, Mary (SES)
Sent: Friday, 10 July 2020 9:30 AM
To: Camilleri, Mary (SES)
Subject: Picton, Chris MP - MES18D0036 - - Deputy Unit Manager Re
Potential Gawler SES Unit - Letter Signed by Minister (A897691)
Attachments: Picton, Chris MP - MES18D0036 - - Deputy Unit Manager Re
Potential Gawler SES Unit - Letter Signed by Minister.pdf

Camilleri, Mary (SES) has sent you a copy of "Picton, Chris MP - MES18D0036 - - Deputy Unit
Manager Re Potential Gawler SES Unit - Letter Signed by Minister" (A897691) v1.0 from Objective.

Hon Chris Picton MP



Government
of South Australia

MES18D0036

Mr
Deputy Unit Manager
Salisbury SES Unit
By email: johnl@live.com.au

Dear Mr

Thank you for your email dated 14 January 2018, requesting support for the establishment of a new SES unit at Gawler.

Firstly, I would like to express my sincere appreciation for the important work undertaken at the Edinburgh/Salisbury Unit and SES generally. I have the utmost respect for those who volunteer their time to protect our communities and I also have to acknowledge the significant effort from members of your unit during the 2016-17 financial year with more than 1,000 requests for assistance.

I am aware that your efforts have previously been recognised through receipt of the Keith Lane Memorial Award and also an Emergency Services Medal. I commend you for your continued involvement in supporting volunteers through unit leadership, your involvement in the SASESVA Committee, your willingness to be available for deployments (both intra and interstate), and your interest in the broader directions of the SES.

In relation to your request for support for establishment of a new SES unit in Gawler, I can advise that I am broadly aware of the issues and am currently in discussions with your Chief Officer on the specific details of the situation.

We will continue to investigate this and I undertake to provide a more specific response after further consideration of this.

Thank you for raising this issue with me.

Yours sincerely

Hon Chris Picton MP
Minister for Emergency Services

15/2/2018

Minister for Police
Minister for Correctional Services
Minister for Emergency Services
Minister for Road Safety
Minister Assisting the Minister for Health
Minister Assisting the Minister for Mental Health and Substance Abuse
Level 2, 45 Pirie Street, ADELAIDE SA 5000 | GPO Box 666 ADELAIDE SA 5001 | DX 450
Tel 08 8463 6641 | Fax 08 8463 6642 | Email MinisterPicton@sa.gov.au

PS - And I assure you I remember our conversation at Salisbury SES and I know the importance of this issue and I am personally discussing it with the Chief Officer. Chris



SOUTH
AUSTRALIA

SOUTH AUSTRALIAN STATE EMERGENCY SERVICE

2019 – 2020 ANNUAL BUSINESS PLAN ACTION PLAN

File: ESS-12-133

Doc: A1150237



Government
of South Australia



SASES Annual Business Plan - Action Plan 2019-20

STRATEGIC GOAL #1 – Disaster resilient communities

OBJECTIVE 1: RISKS IDENTIFIED, UNDERSTOOD AND MANAGED

PRIORITY STRATEGY - Support Zone Emergency Management Committees and Local Government to undertake long-term emergency management planning

STRATEGY FACILITATOR: Mngr Community Resilience

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Implement a review of risk assessments in a phased approach as agreed by hazard leaders.	Mngr Community Resilience	<ul style="list-style-type: none"> Redesign risk management reports to support end users Incorporate catastrophic and emerging risks into risk assessments Review and update 11 ZEMPS 	Jun 20 Oct 19

OBJECTIVE 2: COMMUNITIES EDUCATED AND PREPARED

PRIORITY STRATEGY - Implement a Community Engagement and Resilience Program

STRATEGY FACILITATOR: Mngr Community Resilience

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Design community engagement program using online technology	Mngr Community Resilience	<ul style="list-style-type: none"> Utilise online platform to determine best practise elements of behaviour change program for building community resilience Investigate training programs in other jurisdictions 	Dec 19 Nov 19
Resources secured for emergency management resources	Mngr Community Resilience	<ul style="list-style-type: none"> Review and resubmit a business case for community engagement resources 	Sept 19

OBJECTIVE 3: HAZARD PLANS IN PLACE

PRIORITY STRATEGY - Maintain the hazard plan for extreme weather

STRATEGY FACILITATOR: Mngr Community Resilience

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Update Hazard plan to include new scaled Heatwave warning	Mngr Community Resilience	<ul style="list-style-type: none"> Hazard plan with new heatwave arrangements submitted to SEMP approval process 	Dec 19

SASES Annual Business Plan - Action Plan 2019-20

OBJECTIVE 4: CLIMATE CHANGE EMBEDDED INTO PLANNING

PRIORITY STRATEGY - Incorporate Climate Change into agency plans

STRATEGY FACILITATOR: Mngr Community Resilience

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Support and promote cross agency strategy for climate change	Mngr Community Resilience	<ul style="list-style-type: none"> Integrate business case with state level strategies Awareness and understanding by key agency stakeholders of Climate change consequences 	April 20 Dec 19

STRATEGIC GOAL #2 – Coordinated, well managed emergency response

OBJECTIVE 5: EMERGENCY EVENTS/INCIDENTS RESPONDED TO AND MANAGED EFFECTIVELY

PRIORITY STRATEGY - Build incident management capacity

STRATEGY FACILITATOR: Mngr Planning & Doctrine

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Implement Incident Management development plan	Mngr Planning & Doctrine	<ul style="list-style-type: none"> SASES endorsement process for IM roles developed and implemented Exercises for SCC roles written and commenced IM arrangements with PIRSA and DPTI negotiated 	
Build operational intelligence capability	Mngr Planning & Doctrine	<ul style="list-style-type: none"> Intelligence collection and dissemination tools developed Ground observer capability development plan implemented 	
Humanihut ready for deployment during the 2019-20 fire season	Mngr Operations Support	<ul style="list-style-type: none"> Complete training to Base camp personnel in construction and use of Humanihut Policy and procedures completed for Humanihut 	

PRIORITY STRATEGY - Develop SASES response plans

STRATEGY FACILITATOR: Mngr Planning & Doctrine

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Develop heatwave and swiftwater response plans	Mngr Planning & Doctrine	<ul style="list-style-type: none"> Develop Heatwave Response Plan Develop Swiftwater Response Plan 	
Develop catchment flood response plans	Mngr Planning & Doctrine	<ul style="list-style-type: none"> Gawler River plan completed 	

SASES Annual Business Plan - Action Plan 2019-20

		<ul style="list-style-type: none"> Brownhill/ Keswick Creek plan developed Numbered Creeks plan developed 	
Develop flood risk plans for high risk locations	Mngr Planning & Doctrine	<ul style="list-style-type: none"> High risk locations for Gawler River catchment identified Template for high risk location plan drafted 	
Exercise plans with relevant stakeholders (catchment ZEMC, ZEST)	Mngr Planning & Doctrine	<ul style="list-style-type: none"> Gawler River plan exercised Numbered Creeks plan exercised 	
DOMPs are developed	Commanders	<ul style="list-style-type: none"> Develop DOMPS for each District 	June 2020

PRIORITY STRATEGY - Publish contemporary operational doctrine

STRATEGY FACILITATOR: Mngr Planning & Doctrine

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Review and update/develop operational doctrine	Mngr Planning & Doctrine	<ul style="list-style-type: none"> Existing doctrine reviewed, new doctrine identified, and updating/development scheduled Publication structure and format designed 	

OBJECTIVE 6: TIMELY AND EFFECTIVE PUBLIC INFORMATION AND WARNINGS

PRIORITY STRATEGY - Build public information capability and resources

STRATEGY FACILITATOR: Mngr Community Resilience

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Increase public information capacity	Mngr Community Resilience	<ul style="list-style-type: none"> Offer shadow opportunities on activation Access training program offered in other jurisdictions 	Jun 20
Improve the SASES website and further develop social media capability and capacity	Mngr Community Resilience	<ul style="list-style-type: none"> Launch new Website Develop strategies to further social media capability 	Aug 19 Dec 18
Support delivery of community Alerts capability	Deputy Chief Officer	<ul style="list-style-type: none"> Successful implementation of Alerts SA program 	Dec 19
Implement scaled heatwave warning system	Mngr Operations Support	<ul style="list-style-type: none"> Successful implementation of new scaled Heatwave warning system 	Dec 19
Implement the new SESIIMS Alerts Module	Principal Officer, Info Systems	<ul style="list-style-type: none"> Finalise enhancement of Public Information warning system (SAM) <ul style="list-style-type: none"> Implement evacuation warning system Implement scaled heatwave warning system 	

SASES Annual Business Plan - Action Plan 2019-20

OBJECTIVE 7: REQUIRED SYSTEMS AND RESOURCES PROVIDED FOR EFFECTIVE RESPONSE

PRIORITY STRATEGY - Further develop operational management systems

STRATEGY FACILITATOR: Mngr Operations Support

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Develop a strategic ICT Plan	Mngr Operations Support	<ul style="list-style-type: none"> ICT Plan developed and published 	
Review and upgrade SESIIMS to new version	Principal Officer, Info Systems	<ul style="list-style-type: none"> User Acceptance Testing (UAT) PROD 	
Monitor and respond to changes in CAD	Principal Officer, Info Systems	<ul style="list-style-type: none"> Fully supported two way interface with CAD- Edge Frontier Trees down on roads 	
Implement the Multi-Incident Management (MIM) Board	Principal Officer, Info Systems	<ul style="list-style-type: none"> Phase 1 (local unit use and integration of SESIIMS Mobile app) Phase 2 (SESIIMS Mobile app launch, IMT use, SACAD changes and development of simulator for testing/training) timeframe may be impacted by SACAD 9.4 upgrade. Phase 3 (integration with Edge Frontier) 	
Further enhance geo spatial capability	Principal Officer, Info Systems	<ul style="list-style-type: none"> Implementation of Drone2map spatial platform Implement GIS solutions into Geohub 	
Monitoring and evaluate Respond 52 and mobile devices into SES units	Principal Officer, Info Systems	<ul style="list-style-type: none"> Review effectiveness of Samsung tablet to each unit program Review uptake and effectiveness of Respond 52 	
Integration of FloodMon™ trigger warnings for Road closures into SAM	Mngr Operations Support	<ul style="list-style-type: none"> Develop template of gauge levels that would trigger road closure FloodMon™ integrated with SAM on triggers for road closure alerts 	
Investigate automated warnings into Alert SA	Mngr Operations Support	<ul style="list-style-type: none"> Investigate automated warnings into Alert SA whilst maintaining public confidence 	
Deliver Floodmon™ training	Mngr Operations Support	<ul style="list-style-type: none"> Deliver Floodmon™ training to Local Government and Vols 	

PRIORITY STRATEGY - Enhance community interface for service requests

STRATEGY FACILITATOR: Mngr Operations Support

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Implement systems and processes supporting the 132 500 request for emergency support services phone number	Mngr Operations Support	<ul style="list-style-type: none"> Build capacity of trained volunteers 	

SASES Annual Business Plan - Action Plan 2019-20

PRIORITY STRATEGY - Extend SES footprint to meet service gaps

STRATEGY FACILITATOR: General Manager

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Establish an operational presence at Willaston	Mngr Operations Support Commander South	<ul style="list-style-type: none"> Examine opportunities to fund unit at Willaston Finalise operational arrangements 	TBD once funding confirmed

STRATEGIC GOAL #3- Sustainable well- trained volunteer workforce

OBJECTIVE 8: VOLUNTEER WORKFORCE SUPPORTED AND SUSTAINED

PRIORITY STRATEGY - Develop and implement a flexible volunteering model

STRATEGY FACILITATOR: Mngr Governance, People & Culture

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Develop a model to support flexible volunteering	Mngr Governance, People & Culture	<ul style="list-style-type: none"> Develop an integrated model to support flexible volunteering Detailed action/implementation plan developed 	

PRIORITY STRATEGY - Develop and implement volunteer retention strategies

STRATEGY FACILITATOR: Deputy Chief Officer

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Implement a suite of strategies to improve volunteer retention	Commanders	<ul style="list-style-type: none"> Promote and support district recruitment model Promote flexible volunteering to units Identify ways to recognise volunteer service outside of the traditional medal and certificate recognition 	Ongoing

PRIORITY STRATEGY - Develop and implement volunteer recruitment strategies

STRATEGY FACILITATOR: Mngr Governance, People & Culture

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Develop a business case to government for additional resources to maintain recruiting efforts and develop flexible volunteering models	Mngr Governance, People & Culture	<ul style="list-style-type: none"> Examine opportunities to sustain recruiting and retention efforts and develop flexible volunteering models 	
Sustain district recruitment models for North and South Adel	Mngr Governance, People & Culture	<ul style="list-style-type: none"> Implement sustainable district recruitment model 	

SASES Annual Business Plan - Action Plan 2019-20

Develop regional district recruitment models	Mngr Governance, People & Culture	<ul style="list-style-type: none"> Contextualised regional district model developed 	
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PRIORITY STRATEGY - Provide training to improve skills in managing volunteers

STRATEGY FACILITATOR: Mngr Training & Org Dev

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Further develop and deliver unit management training package	Mngr Training & Org Dev	<ul style="list-style-type: none"> Update Unit Management guide to include new finance procedure Identify sections within Unit Management Guide requiring development Development and delivery of online/face to face training 	
Develop a program to provide guidance in working with volunteers (Judy Esmond)	Mngr Training & Org Dev	<ul style="list-style-type: none"> Scope program with Volunteer recruitment team Develop program 	

PRIORITY STRATEGY - Support VMR services

STRATEGY FACILITATOR: Mngr Marine Operations

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Implement the training framework	Mngr Marine Operations	<ul style="list-style-type: none"> Complete training resources units of Competency for 'Restricted Skipper' and 'Skipper' qualifications Conduct pilot course for Restricted Skipper' and 'Skipper' qualifications 	
Execute capital plan	Mngr Marine Operations	<ul style="list-style-type: none"> Ratify specifications, procure and deliver replacement vessel for Meningie SES Unit Ratify specifications and commence procurement process for Port Pirie replacement vessel (over 2 years) New vessels and tow vehicles for VMR at Whyalla, Port Vincent and Wirrina 	
Implement Harmonised despatch system for VMR/SES	Mngr Marine Operations	<ul style="list-style-type: none"> Maintain VMR membership database in Emerald Integrate tasking and incident calling into existing despatch systems 	
Support marine and water safety committees	Mngr Marine Operations	<ul style="list-style-type: none"> Review and update VMR policy suite Administer and support South Australian Water Safety Committees Administer and support related marine rescue committees 	

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OBJECTIVE 9: VOLUNTEERS PREPARED WITH SKILLS REQUIRED

PRIORITY STRATEGY - Review/update training content and materials

STRATEGY FACILITATOR: Mngr Training & Org Dev

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Deliver flood response training programs, incl Conducting evacuations	Mngr Training & Org Dev	<ul style="list-style-type: none"> Finalise development of conducting an evacuation training 	
Develop components of USAR liaison role	Mngr Training & Org Dev	<ul style="list-style-type: none"> Pilot USAR liaison role 	

PRIORITY STRATEGY - Implement programs to prevent loss of existing volunteer skills

STRATEGY FACILITATOR: Mngr Training & Org Dev

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Establish a directed skills maintenance program	Commanders Mngr Training & Org Dev	<ul style="list-style-type: none"> Ensure District Officers include this in their schedule Develop support tools for directed skills maintenance program -log book Identify and Prioritise training capabilities 	June 20
Develop a trainer and assessor strategy focussing on volunteer trainers	Mngr Training & Org Dev	<ul style="list-style-type: none"> Revise current trainer and assessor roles Update trainer/assessor supervision model Outsource training for new trainer/assessor skillset 	
Establish Volunteer Leadership program	Mngr Training & Org Dev	<ul style="list-style-type: none"> Scope VLP Develop VLP Pilot VLP Deliver VLP 	
Training support program to integrate new volunteers into units	Mngr Training & Org Dev	<ul style="list-style-type: none"> Develop 12 week training package for new volunteers 	

PRIORITY STRATEGY – Expand the range of competencies held by individual SASES and VMR volunteers

STRATEGY FACILITATOR: Mngr Training & Org Dev

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Increase capacity of Level 2 Incident management	Mngr Training & Org Dev	<ul style="list-style-type: none"> Deliver Incident Management Training 	
Develop Remotely Piloted Aircraft capability	Mngr Training & Org Dev	<ul style="list-style-type: none"> Unrestricted Licence application Identify draft elements for a Business case for additional pilots to be trained 	June 20

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Complete training resources for marine rescue personnel, incl units of Competency for 'Restricted Skipper' and 'Skipper' skillsets	Mngr Marine Operations/ Mngr Training & Org Dev	<ul style="list-style-type: none"> • 5 UOC's for Restricted Skipper approved and on SES scope • UOC's for unrestricted Skipper approved and on SES Scope 	
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STRATEGIC GOAL #4 - ETHICAL, WELL-MANAGED AGENCY

OBJECTIVE 10: EFFECTIVE GOVERNANCE SYSTEMS IN PLACE

PRIORITY STRATEGY - Update the agency's governance framework

STRATEGY FACILITATOR: General Manager

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Review and update VMR policy suite	Mngr Marine Operations	<ul style="list-style-type: none"> • Produce draft policy suite and seek endorsement of VMR Council of SA • Finalise policy Suite and Distribute 	
Develop SharePoint as the the site for sharing I information across SES	Principal Officer, Info Systems	<ul style="list-style-type: none"> • Identify requirements and gap analysis 	
Review and update priority policies and procedures.	Mngr Governance, People & Culture	<ul style="list-style-type: none"> • Three-monthly reviews of policies & guidelines undertaken and reports prepared for GRRG • Identify priority policies and procedures for review and update • Develop a 3 year policy and procedure maintenance program 	
Address gaps in current Enterprise Bargaining arrangements	Mngr Governance, People & Culture	<ul style="list-style-type: none"> • Develop terms and conditions doc for EB Agreement • Gaps in current EB agreement addressed 	
Publish risk management framework	General Manager	<ul style="list-style-type: none"> • Implement risk management framework 	
Develop framework for project and program management	General Manager	<ul style="list-style-type: none"> • Develop template for Implementation plan • Develop template for Communication plan • Develop processes and template to capture monitoring and evaluation of project and program deliverables 	
Update the learning and development framework	Mngr Training & Org Dev	<ul style="list-style-type: none"> • Draft distributed for consultation • Framework finalised and published 	

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OBJECTIVE 11: CONTINUOUS IMPROVEMENT AND INNOVATIVE SOLUTIONS PURSUED

PRIORITY STRATEGY - Improve customer service

STRATEGY FACILITATOR: General Manager

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Establish customer service standards & implement CRM	Mngr Administration	<ul style="list-style-type: none"> Finalise system requirements brief Scope of work developed and quote sought Embed CRM system into SES 	
Review tools and approaches for communications	Mngr Governance, People & Culture	<ul style="list-style-type: none"> Current approaches of communication (internal and external) are reviewed and assessed for effectiveness Alternatives approaches to communications considered 	

PRIORITY STRATEGY - Increase evidence-based decision making

STRATEGY FACILITATOR: Deputy Chief Officer

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Coordinate SES interaction with CRCs and other research resources	Mngr Planning & Doctrine	<ul style="list-style-type: none"> Relevant CRCs and other research entities identified; and relationships established and coordinated 	
Program developed to measure service delivery effectiveness at units and districts	Commanders	<ul style="list-style-type: none"> Determine KPI's for effective service delivery at districts and units Implement priority KPI's 	Dec 19

PRIORITY STRATEGY - Develop and implement strategies to capture citizen and stakeholder feedback

STRATEGY FACILITATOR: General Manager

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Investigate and implement strategies to capture citizen feedback	Mngr Administration	<ul style="list-style-type: none"> Research available methods of capturing Implement strategies 	

OBJECTIVE 12: VALUES-BASED WORK CULTURE EMBEDDED

PRIORITY STRATEGY - Promote diversity and inclusion in SASES

STRATEGY FACILITATOR: Deputy Chief Officer

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Implement strategy for diversity and gender equality	Mngr Governance, People & Culture	<ul style="list-style-type: none"> Strategy reviewed endorsed and implemented Graphic design undertaken & Strategy published 	

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Disseminate info on unconscious bias to staff and volunteers	Mngr Governance, People & Culture	<ul style="list-style-type: none"> • Training program implemented • Information disseminated to volunteer leadership via workshops and/or other communication channels 	
Develop a positive culture program for delivery to staff and vols	Mngr Governance, People & Culture	<ul style="list-style-type: none"> • Develop communication plans for internal work culture programs (Vols and staff) • Messaging themes and significant events/dates identified • Communication tools and approaches determined and calendar drafted 	

OBJECTIVE 13: SAFE WORKING ENVIRONMENT MAINTAINED

PRIORITY STRATEGY – Enhance mental health and wellbeing

STRATEGY FACILITATOR: Deputy Chief Officer

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Participate in, and implement outcomes from, the revised SA Govt Audit & Verification System	Deputy Chief Officer	<ul style="list-style-type: none"> • Implement the outcomes of the AVS 	ongoing
Implement White Ribbon Program	Mngr Governance, People & Culture	<ul style="list-style-type: none"> • Promote successful White Ribbon accreditation • White Ribbon program implemented – Training to Vols 	
Increase the number of SES Peer Support officers	Commanders	<ul style="list-style-type: none"> • Work with SAFECOM to increase the number of SES peer support officers to 10 	June 20
Assess and review Risk Management Processes	Commanders	<ul style="list-style-type: none"> • Assess proposed risk assessment tool for the volunteers • Pilot risk assessment tool 	Dec 19
Implementation of National Fit for Task program	Deputy Chief Officer	<ul style="list-style-type: none"> • Support SES implementation program 	ongoing
Deliver Wellbeing and Resilience programs to SES volunteers	Deputy Chief Officer	<ul style="list-style-type: none"> • Training schedule for volunteers delivered • Continue Embed program for staff implemented • Develop online training modules for skills 	June 20

OBJECTIVE 14: PHYSICAL AND HUMAN RESOURCES ARE WELL-MANAGED

PRIORITY STRATEGY – Implement the Capability Management and Resource Allocation frameworks

STRATEGY FACILITATOR: General Manager

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Implement the revised Capability Management Framework	Mngr Planning & Doctrine	<ul style="list-style-type: none"> • Review, finalise, publish and revised framework • Implement framework 	

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Finalise the Resource Allocation frameworks	Mngr Planning & Doctrine	<ul style="list-style-type: none"> Review, finalise, publish and implement revised framework 	
Implement the new Volunteer Finance System	Business Manager	<ul style="list-style-type: none"> Implement the Local Funds Reporting System at Unit Level Unit cash floats returned to SHQ 70% of local unit bank accounts merged 	June 20 October 19 March 20

PRIORITY STRATEGY – Establish a strategic assets and infrastructure plan

STRATEGY FACILITATOR: Chief Officer

Business Actions	Responsibility	Key Milestones/Deliverables	Target Date
Develop a 30 year facilities plan, incl identifying potential future impacts of termination of existing peppercorn leases	General Manager	<ul style="list-style-type: none"> Internal audit review report Acquisition Plan Consultant engagement Final report 	
Contribute to transition project for new state headquarters building for SES, CFS and SAFECOM	Mngr Operations Support	<ul style="list-style-type: none"> Webpage regularly updated with info, Q&A or a newsletter Continue with SASES reference group 	
Audit the adequacy of facilities and current condition of SES Units	Mngr Operations Support	<ul style="list-style-type: none"> Ensure part of audit review in 30 year plan action above Outcomes to inform facilities upgrade program 	
Complete build of Burra unit	Mngr Operations Support	<ul style="list-style-type: none"> Burra station complete Opening of new Burra station 	
Commence construction of Lonsdale administration facility	Mngr Operations Support	<ul style="list-style-type: none"> Plans developed, and consulted Council approval Tender process developed 	
Re-establish Onkaparinga unit at Birdwood site	Mngr Operations Support	<ul style="list-style-type: none"> Develop a design brief Commence build 	
Implement SES facilities upgrade program	Mngr Operations Support	<ul style="list-style-type: none"> Priority list of projects identified Implementation program developed Project launch program developed 	
Deliver 15 flood response trailers	Mngr Operations Support	<ul style="list-style-type: none"> Develop processes for and communicate delivery program Implement Flood response trailers delivery program 	
Develop plan for cyclic replacement of small equipment	Mngr Operations Support	<ul style="list-style-type: none"> Small equipment Plan developed and implemented 	
Commence planning for redevelopment of Strathalbyn unit	Mngr Operations Support	<ul style="list-style-type: none"> Plans developed, and consulted Council approval 	

SASES Annual Business Plan - Action Plan 2019-20

		<ul style="list-style-type: none">• Tender process developed• Transition arrangements whilst build underway agreed and implemented	
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SOUTH AUSTRALIAN STATE EMERGENCY SERVICE

ANNUAL BUSINESS PLAN

2020 – 2023



SOUTH AUSTRALIAN STATE EMERGENCY SERVICE
Annual Business Plan 2020-2021

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PLANNING FRAMEWORK

The SASES plans are driven by community expectations and needs while delivering on legislated requirements, the State and sector strategic priorities, and the government's policy directions for good governance.

The current planning framework for the SASES is nested and subordinate to directions provided by both state and national policies, strategies and direction.



Within its planning framework, SASES is also responsible for a number of operational plans that comprehensively address emergency management outcomes across the domains of leadership, community prevention and preparedness, operational preparedness, response, recovery and business excellence.

SASES emergency planning and the emergency management framework



BUDGET ALLOCATIONS

Budget allocations for 2020-21 have not been finalised as the Government will not hand down its budget until November 2020. The expectation based on information from the forward estimates and anticipated variations is that the overall budget will be slightly greater than that of 2019-20. At this point in time there is no indication of any required budget savings this year. The additional funding of \$250k per annum for facility upgrades announced last year continues this year

Indicative functional funding allocations for the 2020-21 budget are as follows:

SASES Operating budget

Budget Allocation	\$'000
Volunteer Unit Budgets and Regional Operations	3,710
Volunteer Marine Rescue administration and support	590
Volunteer recruiting and retention support	350
Operational support expenditure	4,250
Government Radio Network	3,144
Depreciation	2,316
Training (including State Rescue Challenge)	1,970
Health, Safety & Welfare and Critical Incident Stress Management (CISM)	60
Community resilience and awareness	940
Flood resilience and warnings	690
Administration and SASESVA support	1,681
Total Operating Budget 2020-21	19,701

SASES Capital (assets & infrastructure) budget

Budget Allocation	\$'000
Land, Buildings, Equipment	3,311
Communications and IT	225
Fleet (vehicles)	685
Offshore marine and inland waters rescue vessels	480
Program Management	180
Total Capital Budget 2020-21	4,881

BUSINESS ACTIONS 2020 - 2021

Goal: Disaster resilient communities		
Objectives	Priority Strategies 2020 - 2023	Business Actions 2020 - 2021
1. Risks identified, understood and managed	<ul style="list-style-type: none"> Support Zone Emergency Management Committees to undertake long-term emergency management planning and risk assessments Support Local Government emergency management planning 	<ul style="list-style-type: none"> Implement a review of ZEMC and ZERM program Review and update zone and state risk assessments for extreme weather Review and embed iResponder program delivery strategy
2. Communities educated and prepared	<ul style="list-style-type: none"> Implement a Community Engagement and Resilience Program 	<ul style="list-style-type: none"> Implement Community Engagement Strategy Publish land use planning and development policy statement
3. Hazard plans in place	<ul style="list-style-type: none"> Maintain the hazard plan for extreme weather 	<ul style="list-style-type: none"> Update Hazard plan to include new scaled Heatwave warning Progress development of Code Blue forecast and warning criteria Ensure hazard plans reflect likely increase in frequency and severity of extreme weather events
Goal: Coordinated, well-managed emergency response		
Objectives	Priority Strategies 2020 - 2023	Business Actions 2020 - 2021
4. Emergency events/incidents responded to and managed effectively, efficiently and in a timely manner	<ul style="list-style-type: none"> Build incident management capacity Implement new ways of working to enhance emergency management coordination, collaboration and interoperability Develop catchment flood response plans 	<ul style="list-style-type: none"> Implement incident management development plan Incorporate appropriately trained volunteers into senior incident/emergency management roles Establish MOUs for across agency incident management support Identify opportunities to improve collaboration and coordination during significant events Finalise Gawler River Brownhill/ Keswick Creek and Numbered Creeks plans Exercise plans with relevant stakeholders Coordinate exercises focussed on dam infrastructure management during floods Increase engagement and collaboration with Hazard Leader
5. Timely and effective public information and warnings	<ul style="list-style-type: none"> Develop SASES response plans Publish contemporary operational doctrine Build public information capability, resources and systems 	<ul style="list-style-type: none"> Update heatwave response plan Exercise swiftwater response plan Review and update operational doctrine Increase public information capacity Develop a Digital Media Strategy
6. Required systems and resources provided for effective response	<ul style="list-style-type: none"> Further develop operational management systems 	<ul style="list-style-type: none"> Further enhance geo spatial capability Ongoing development of SACAD for effective deployment of resources Update and implement the Multi-Incident Board Develop and deploy SESIIMS mobile app Integration of FloodMon™ trigger warnings for Road closures into SAM

	<ul style="list-style-type: none"> Enhance community interface for service requests 	<ul style="list-style-type: none"> Investigate automated warnings into Alert SA Deliver Floodmon™ training to Local Government and volunteers
7. Emerging service possibilities pursued	<ul style="list-style-type: none"> Extend SASES footprint to meet service gaps 	<ul style="list-style-type: none"> Investigate systems and processes supporting the 132 500 request for emergency support services phone number Examine opportunities to establish an operational presence at Willaston Investigate options to re-establish Onkaparinga unit at Birdwood site SES (with SAFECOM) to consult more widely on marine capability gaps Investigate options for establishment of an SES Unit in the Copper Triangle

Goal: Sustainable, well-trained volunteer workforce

Objectives	Priority Strategies 2020 - 2023	Business Actions 2020 - 2021
8. Volunteer workforce supported and sustained	<ul style="list-style-type: none"> Implement the Volunteer Workforce Generation Capability Development Action Plan 	<ul style="list-style-type: none"> Establish governance groups to oversee implementation of action plan Undertake three district intakes per year Establish a unit recruitment and retention network Develop standard program for first six training nights to improve on-boarding Develop a "buddy" system to support new recruits Further explore flexible volunteering models Develop recruitment programs to build capacity focussing on the North Region Further develop and deliver unit management and leadership training package Finalise and deliver units of competency for "Skipper" qualification Implement harmonised dispatch and data collection system for VMR/SES Identify ways to recognise volunteer service outside of the traditional medal and certificate recognition Develop guidance for new volunteers on SES expectations regarding their involvement
9. Volunteers prepared with skills required	<ul style="list-style-type: none"> Provide training to improve skills in managing volunteers Support VMR services Improve recognition of volunteer efforts and achievements Review/update training content, materials and delivery models Implement programs to prevent loss of existing volunteer skills Support delivery of new Training administration program 	<ul style="list-style-type: none"> Increase flexible learning opportunities Increase use of virtual platforms (MS Teams/ Zoom) for Unit training Review of the Canine Capability and development of the canine program Establish Community of Practice workshops Evaluate trial of directed skills maintenance program and implement Increase pool of trainer assessors Develop flexible and innovative training delivery models Further develop Remotely Piloted Aircraft capability Increase capacity of Level 2 incident management training Increase technical rescue capacity Increase SES USAR capability Enhance functionality of Emerald, aXcelerate and Moodle

Goal: Ethical, well-managed agency

Objectives	Priority Strategies 2020 - 2023	Business Actions 2020 - 2021
10. Effective governance systems in place	<ul style="list-style-type: none"> • Improve the agency's governance framework 	<ul style="list-style-type: none"> • Develop SharePoint as the site for sharing information across SES • Develop a 3 year policy and procedure maintenance program
11. Continuous improvement and innovative solutions pursued	<ul style="list-style-type: none"> • Implement the revised Risk Management Framework • Sustain customer service • Further improve lessons management processes • Explore opportunities for digital improvement and innovation 	<ul style="list-style-type: none"> • Publish the risk management framework • Enhance CRM use • Review tools and approaches for communications • Implement lessons from 2019/20 bushfires identified through internal review processes • Develop an action plan in response to the findings from the national Royal Commission and the Keelty Review
12. Values-based work culture embedded	<ul style="list-style-type: none"> • Promote diversity and inclusion in SASES 	<ul style="list-style-type: none"> • Develop a program to capture, consider and implement innovative ideas particularly focusing on digital technologies • Implement strategy for diversity and gender equality
13. Safe working environment maintained	<ul style="list-style-type: none"> • Enhance mental health and wellbeing • Improve workforce health, safety and compliance 	<ul style="list-style-type: none"> • Implement a domestic violence awareness program for volunteers • Implementation of National Fit for Task program • Implement the SES action plan for compliance with National Heavy Vehicle Laws • Increase the number of SES Peer Support officers
14. Physical and human resources are well-managed	<ul style="list-style-type: none"> • Implement the revised Capability Management Framework • Review and update the Resource Allocation Framework • Enhance coordination of education and training strategies • Develop contemporary organisational development strategies • Enhance strategic assets and infrastructure planning • Incorporate climate change considerations into agency plans • Transition to the new Emergency Services Sector Control Centre 	<ul style="list-style-type: none"> • Establish capability budgets for 2021 financial year • Review, finalise, publish and implement Resource Allocation Framework • Increase adoption of the Local Funds reporting system • Continue to enhance PRD process to ensure staff have the skills for future organisational requirements • Develop a succession plan to identify and develop future leaders • Implement follow-up actions from the 2020 Pulse Survey • Finalise transition arrangements for new state headquarters building for SES, CFS, MFS and SAFECOM • Purchase land and commence construction of new Noarlunga SES facility • Develop plan for cyclic replacement of small equipment and unit IT • Enhance the strategic vehicle and vessel replacement plan • Purchase land and commence construction of new Strathalbyn SES facility • Develop a program for scheduled replacement of Unit ICT equipment • Update the SASES Environmental Sustainability Action Plan • Proactively contribute to committees and working groups

KEY PERFORMANCE INDICATORS

MONITORING AND EVALUATION

Better information improves agency accountability and contributes to improved community safety outcomes by driving better service delivery within SASES.

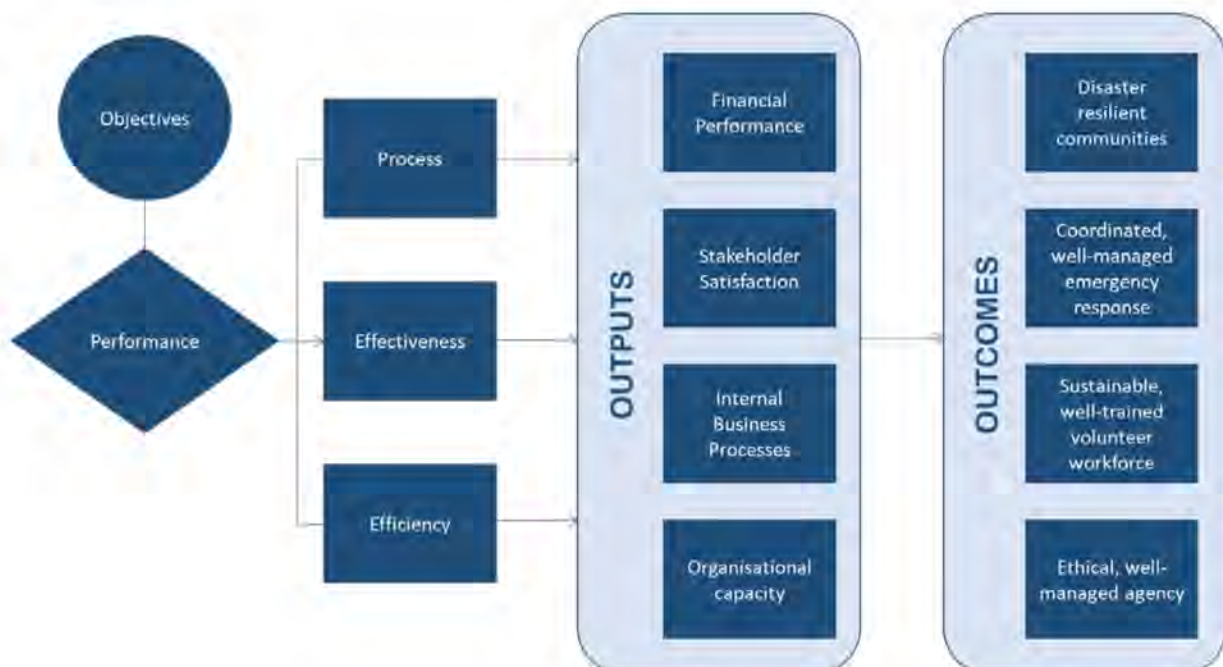
The SASES is committed to continuous improvement of its performance reporting by improving the quality and scope of data collection and data definitions and investigating and resolving data comparability issues in performance indicators. The agency's current reporting framework includes data collection and analysis for:

- **Report on Government Services** - a national report prepared by the Productivity Commission which informs improvements to the effectiveness and efficiency of government services
- **Budget Paper No. 4 Agency Statements** - which presents the State Government's current and estimated revenue, expenses and performance measures by agency
- **Organisational performance reporting** - which provides monthly performance and activity data to the SASES Governance Reporting and Review Group
- **SAFECOM Board Monthly Report** - which provides monthly performance and activity data to the SAFECOM Board
- **Sector Finance Meeting** - which reviews agency financial performance against budget on a monthly basis
- **Annual Report** - which reports on business priorities and performance against budget.

SASES performance indicators and measures are reported monthly to monitor the outputs and outcomes associated with this plan. These include measures of:

OUTPUTS *Technical efficiency indicators will measure the efficiency with which annual business actions are delivered*

OUTCOMES *Performance effectiveness indicators will measure the effectiveness of the three-year priority strategies to achieve SASES' objectives*



SASES Strategic Facilities Plan

SASES 20 year plan for constructing and maintaining facilities

(May 2020 Update)



Government
of South Australia



RESCUE

A reliable and trusted volunteer based organisation building safe and resilient communities.

Document Control**Prepared by**

Name	Position
David Carman	General Manager, SASES

Document Approval

This document has been approved and authorised for release by:

Approver	Position	Date
Chris Beattie	Chief Officer	15/05/2020

Document Management

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Document Confidentiality Classification

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1. INTRODUCTION

SASES is a volunteer-based emergency service that responds to a wide range of emergencies and rescues across the state. Primarily responsible for coordinating and leading the State's response to extreme weather events (storms, flooding and heatwaves), SASES units also respond to road crash rescue, marine rescue, swift water rescue, vertical rescue, building impacts and confined space rescues.

SASES volunteers assist SAPOL in land search operations, evidence searches, traffic management and other operational support roles and provide an important support role to the Country Fire Service (CFS) and Metropolitan Fire Service (MFS) managing staging areas, base camps and providing logistics support during major fires.

Availability of appropriate facilities is critical for SASES to achieve its goals.

Currently the SASES operates from 77 locations distributed across the state including metropolitan Adelaide, and regional and rural towns. Locations of facilities are largely the result of historic lobbying of community focused individuals together with availability of surplus local council or government properties.

Just over 57% of all sites used by SASES are "legacy sites" leased at no cost. 41% of all sites used by SASES units were assessed as being in "poor" or "very poor" condition.

Changes in the scale and frequency of emergency incidents, together with changing demands and expectations of SASES customers and SASES members require progressive modification to the locations and functionality of SASES units.

This plan therefore aims to document the strategies and reasoning behind SASES' approach to facilities management. It also considers the profile of current facilities and the key situational changes that will influence facility management decisions in the immediate future.

The final product of this plan is a priority listing of major facilities projects planned to be undertaken over the coming five years.

1.1 Scope

This plan is applicable to all facilities used by SASES staff and volunteers, as defined in the *Fire and Emergency Services Act 2005* (SA).

1.2 Applicable legislation

This plan is guided by legislation including:

- *Fire and Emergency Services Act 2005* (SA).
- *Emergency Management Act 2004* (SA)

1.3 Related documents

The following documents inform (or are related) to this plan:

- SAFECOM Strategic Plan 2022
- State Emergency Management Plan
- 30 Year Plan for Greater Adelaide (DPTI)
- Seven Plans for Regional South Australia (DPTI)
- Population Projections for South Australia and Regions – 2016-2041
- SASES report Opportunities to address unsustainable demand for services (A982225)
- SASES External Review – Volunteer Marine Rescue (VMR) Capabilities – February 2019 (A1093488)

1.4 Glossary

The following terms are used in this plan:

4WD	Four wheel drive
CFS	SA Country Fire Service
DPTI	Dept. Planning, Transport & Infrastructure
EMC	Emergency Management Council
CRT	Community Response Team
HQ	Head Quarters
ICT	Information & Communication Technology
IMT	Incident Management Team
IT	Information Technology
MFS	SA Metropolitan Fire Service
SAAS	SA Ambulance Service
SAFECOM	SA Fire & Emergency Commission
SAPOL	SA Police
SASES	SA State Emergency Service
USAR	Urban search and rescue
VMR	Volunteer Marine Rescue

2. STRATEGIC CONTEXT

2.1 SASES Mission

SASES mission is to minimise the loss of life, injuries and damage from emergencies and natural disasters.

2.2 SASES Role

SASES has a number of legislative roles, including exercising responsibilities as Control Agency for flooding, extreme weather and structural collapse. SASES is also a Hazard Leader for extreme weather including storms and heatwaves.

Operational functions include responding to floods and storms; assisting police, health, and the two fire agencies in dealing with any emergency; as well as assisting in carrying out prevention, preparedness, response and recovery operations and undertaking rescues.

The rescue and support services SASES volunteer units provide include:

- storm damage and flood mitigation
- general rescue
- road crash rescue
- structural collapse and confined space search and rescue
- urban search and rescue (USAR)
- land search
- air observation
- animal rescue
- vertical rescue of all forms (cliffs, caves and structures)
- marine search and rescue (rivers, lakes and sea)
- swift water rescue
- incident management
- operations and logistics support
- base camp and staging area management.

In addition to volunteer response training and operations, SASES is also involved in community education and emergency management activities including planning, training and support to zone emergency management committees.

2.3 Importance of facilities

SES fulfils its role through the application of resources and the delivery of capability. Fundamental inputs to capability include people, plant, equipment, systems, training, doctrine, supplies and facilities.

Facilities support SES goals and the delivery of emergency service capability through providing a place for workers (volunteers and staff) to meet, train and coordinate activities from, and to effectively store plant and equipment to maintain condition and ensure accessibility. Poor facilities not only impact on operational effectiveness but also detract from SASES ability to recruit and retain volunteers.

Facilities are expensive, long-term assets that need to be managed appropriately. Capital expenditure on facilities currently consumes approximately 55% of the annual SASES capital budget together with significant operational expenditure. Long term cash flow on facilities is not linear and effective scheduling is important to ensure peaks and troughs in needs do not adversely affect other aspects of the capital program.

Lead-times for site acquisition, design and architectural work, relevant approvals, tendering processes, construction and commissioning also reinforce the need to be clear about upcoming facility priorities.

This Strategic Facilities Plan aims to provide visibility of critical emerging risks, trends and issues to ensure appropriate actions are undertaken in a timely way.

2.4 Alignment with other SASES planning documentation

This plan is informed by, and supports achievement of the:

- SASES Strategic Directions 2017-2020 goal - *"Ethical, well-managed agency"* and its associated objective that *"Physical and human resources are well-managed"*, and

- SASES Annual Plan 2019-20 action - *"Develop a 30 year facilities plan, incl identifying potential impacts of termination of existing peppercorn leases"*

2.5 Emergency Services Sector directions

There is a clear sector direction that the emergency services agencies work more closely together to provide the most efficient and effective service possible. This requires physical closeness as well as policy and procedural closeness. As a result, redevelopment of facilities in any location must involve consideration of the feasibility, costs and benefits of establishing co-located facilities. This would typically involve co-location of SASES with CFS in regional areas or SASES with MFS in prescribed areas.

Co-location provides for sharing of some components of facilities i.e. meeting rooms, training rooms, incident management rooms, kitchens, and ablutions. Agencies will typically retain separate offices for volunteer management, separate communication/radio rooms and separate operations rooms. It is possible that both agencies will need to be responding to different emergencies at the same time.

Closer proximity also has the potential to foster more effective relationships and sharing of human resources e.g. joint CFS/ SASES memberships. This is particularly important in smaller regional towns where the local population is insufficient to support independent memberships.

An *"Analysis of South Australia's Fire and Emergency Services"* was undertaken by the Chief Executive of SAFECOM in September 2019. The report noted that:

"Major capital programs for stations and facilities also need to align to meet future risk. Due to the long lead times of planning and development such as growth of the greater Adelaide region there is time to plan to meet the collective needs of all agencies if they work together under the one-governance model.

The establishment of a capital works framework, governed by the Board which identifies and supports collective priorities needs to be expedited."

Once developed, the recommended capital works framework will provide context and direction to the establishment of agency capital and facilities plans. This plan will feed in to that process and in future will be guided by its priorities and principles.

3. CURRENT APPROACH TO FACILITY LOCATION AND DESIGN

3.1 Facility Locations

The locations of current SASES units are largely the result of the historic establishment of civil defence units by local government in partnership with the Commonwealth as well as through lobbying of community focused individuals together with availability of surplus local council or government properties.

Ideally, SASES units should be based on principles that would position units in locations best placed to respond to risk, service significant clusters of demand and have sufficient population located nearby to support a viable volunteer workforce.

In practice, despite the historic influence on current locations, SASES has reasonable coverage of metropolitan Adelaide and regional areas (Refer Appendix A). Exceptions include the outer satellite suburbs of Adelaide in the northern growth corridor (incl Gawler, Willaston and Nuriootpa), Port Adelaide and Lefevre Peninsula, outer southern suburbs (Seaford Rise/Aldinga), Adelaide Hills interface, the Copper Coast (Wallaroo/Moonta/Kadina), the Limestone Coast (Robe/Beachport/Pt MacDonnell) and Victor Harbor.

SES has commenced processes to procure suitable sites in these areas to ensure future demand for emergency response services can be effectively provided.

Section 4 of this plan provides further discussion on areas identified as significant service gaps.

3.2 Facility functionality

SES facilities generally accommodate a broad range of functional and coordination requirements for operational responses within defined areas. This varies from unit to unit depending on specific capability and operational response requirements at the unit-level.

Design considerations generally include provision of facilities to support unit management, training, and administration activities as well as incident management and coordination for larger scale storm and flooding events and other complex operations. The inclusion of a communications room, space for incident management activities, meeting areas, kitchen, change rooms and ablution areas are important operational considerations.

The space required for these functions will be largely dictated by the number and complexity of requests for assistance received by the unit, and the number of volunteers associated with the unit.

Another critical function of unit facilities is to accommodate service vehicles, vessels, trailers, equipment, consumables and inventories. The space required, and hence size of shedding will vary based on the capabilities delivered, and the number and type of requests for assistance received by the unit. Expectations of multiple call outs at any particular time may potentially result in multiple rescue trucks, multiple quick response vehicles (4WDs), and multiple trailers, influencing the amount of storage space required.

Larger regional units may also house shared district assets (e.g. sand bag filling trailers, communications vans or forklifts) and shared district and regional stores and consumables that can be deployed to incidents within that district or region at short notice.

SES facilities are routinely used by other agencies, including CFS and SAPOL, during significant emergencies.

3.3 Design Standards

Every SASES unit is different in terms of the risk environment they operate in, the capabilities they can deliver, the number of members they have, and the physical space available to the unit. Despite these variations, SASES starts with a standard design philosophy.

3.3.1 Design principles for all new unit builds

The design brief for all new buildings across the state aims to provide each unit with a robust facility capable of accommodating a range of services and activities. A 'long life, loose fit' approach is used not only to provide innovative spaces for operational functionality and training but also to support future growth and flexibility of the facility.

All new sites are to be designed with a 40 year lifecycle in mind, using practical forms and materials to minimise future maintenance. Supervision and coordination of building projects is undertaken by

SAFECOM together with use of prequalified DPTI consultants (private certifiers, engineers etc) to ensure use of appropriate standards consistent with the National Construction Code.

The National Construction Code of Australia requires that building types be assigned a level of importance based on their intended purpose. Emergency services facilities including fire, emergency services, rescue, police stations and emergency vehicle garages are classified as Importance Level 4. The purpose of this classification is to ensure that buildings that will be relied on by communities during, and after an emergency, will be able to withstand the emergency and remain functional. This classification has implications on the building and construction standards applicable to a particular project.

Features of SASES new builds and major facility upgrades include:

- Durable materials used for longevity and maintenance (ie. Brick and Colorbond Steel)
- Simple forms that allow for ease of maintenance
- Post-disaster building integration
- Flexible indoor/outdoor training and operational facilities
- Amenities
- Rainwater retention for building and training use
- Provisions for future solar panels
- Fibreglass appliance bay doors for community visibility/engagement and security
- Native landscaping for flora/fauna conservation.

There is an expectation that facilities will require a mid-life refresh at approx. 20 years, involving aspects such as repainting, carpet replacement, kitchen and toilet upgrades. Some of the larger and busier units may incur costs for such wear and tear more often.

3.3.2 Categorisation of SASES facilities

SES facilities are categorised in terms of their primary function and purpose in their region and district. This categorisation is important because the functions and purpose influence the building design.

Regional units (Level 1 IMT capable)

Regional units will generally respond to and coordinate response activities for incidents within their local operational boundaries (Level 1 Incident management activities). Their facilities need to be able to provide for limited unit management and administrative functions, communications and operations coordination, meetings and training for volunteer members, and storage space for their allocated vehicles, vessels, trailers and equipment.

District coordination units (Level 2 IMT capable)

(incl Kingston SE, Berri, Burra, Clare, Maitland, Roxby Downs, Coober Pedy, Ceduna, Kingscote)

These units are both a base for local response activities and for coordination of response activities within their SASES district. These centres will typically require all of the functionality of Regional units but with additional administration space to cater for larger meetings, district based training and Level 2 incident management activities.

All coordination centres need to support coordination and cooperation with other emergency service organisations. Other agencies working with SASES may include MFS, CFS, SAPOL, SAAS and local council personnel. Sufficient space and functionality must be built into the facility design and construction to accommodate these extra personnel during significant emergencies.

Large metro units and units in the larger regional centres (incl. Whyalla, Clare, Pt Augusta) also need to be constructed in a form that will accommodate a larger number of volunteers to meet and undertake training. These larger units will typically also require larger vehicle and appliance bays due to a larger number of capabilities being delivered.

Regional coordination centres (Level 3 IMT capable)

(incl Pt Lincoln, Pt Pirie, Murray Bridge, Mt Gambier, Loxton, Netley)

Regional coordination centres coordinate response activities when the impacts of an incident extend across much of a SASES region. Regional coordination centres may have both staff and volunteers operating onsite and will be expected to provide management over significant areas and resources. These sites will be capable of supporting Level 3 Incident Management Team operations.

Regional coordination centres may also be designed to incorporate business continuity capacity for SASES HQ activities.

State Headquarters

The SASES State Headquarters is currently located in 60 Waymouth St Adelaide. This facility houses the majority of SASES staff undertaking frontline support functions (e.g finance, administration, human resource management, ICT, procurement, policy and doctrine, coordination, logistics, training, community engagement and media communications). Coordination of major state-wide incidents is undertaken from the SASES HQ. Both staff and volunteers may participate in state coordination activities.

Plans are well progressed towards the design and construction requirements for a new emergency services sector HQ building. The characteristics and requirements of this facility are being considered separately and will not be covered in this document.

Community Response Teams (CRT)

Community Response Teams have been established in remote regional localities and currently service an area of approximately 40,000 square kilometres. CRTs typically operate out of roadhouses, mining facilities or farm properties. Members receive first responder training enabling them to provide a basic first response to incidents.

Warehousing/ storage facilities

Warehouse space is required to store a range of consumables, equipment, plant, vehicles and items from the state's basecamp solution, vessels, trailers and inventories.

3.4 Funding Availability

SES has an annual capital budget for the upgrading and redevelopment of existing facilities. This budget does not extend to establishment of new facilities that expand the existing response capability. Similarly, the agency's operating budget provides resources to support day-to-day costs associated with existing units and programs. Any expansion of the service's geographic footprint, in terms of new facilities, reflect a policy change from the current position, and therefore require an increase in the agency's budget.

The current capital budget provides approximately \$2.3M per annum for upgrades and redevelopment of existing facilities. This amount varies from year to year based on the timing of expenditure required for vehicles, vessels, and other major items of plant and equipment.

A recent government budget initiative provided an additional \$0.250M per annum to accelerate minor facility upgrades under the program title *Project Renew*.

3.5 Alternatives to capital redevelopment

It is important to note that redevelopment of facilities can occur without the need for capital investment.

The current approach to establishment of the new Emergency Services Headquarters and State Control Centre is to engage with a private developer for a construct and lease back arrangement. The new facilities are to be funded and built by the developer to the size, design standards, layout and location specified by the sector, in consideration of a guaranteed lease back agreement from the sector. Government's contribution is towards the fit-out and an ongoing rental commitment across the forward estimates and for the life of the negotiated lease term.

This type of arrangement effectively substitutes a large upfront capital cost with a long term lease commitment.

This may be appropriate for some redevelopment circumstances, particularly in situations where SASES loses access to a peppercorn leased property, and therefore needs to both find an alternative property to lease or buy, and construct a replacement facility.

4. PROFILE OF CURRENT FACILITIES

This section provides a snapshot of the agency's current facilities in terms of their locations, age, sharing arrangements, tenure, and general condition.

4.1 Facility Locations

SES facilities are distributed over 77 sites across South Australia. SES volunteer capability is contained within 67 units, distributed across 63 locations. In addition to SASES units, there are five Community Response Teams operating from remote rural localities. SASES staff are accommodated in a mix of regional and metropolitan facilities. Appendix A shows the location of SASES units. Appendix B provides a list of SASES units showing address, site tenure and occupancy status.

The locations of SASES units is largely historically based; originally determined by local government and the Commonwealth for the purposes of establishing civil defence units and/or the presence of a motivated group of local volunteers, support from the local council, and the availability of surplus council or government properties and assets.

While this network of SASES units has served individuals and communities well for many years, over time, changes in community risk and demographic profiles have given rise to a need to re-evaluate both what services are provided and where they are provided.

4.2 Facility Ages

Historically, SASES units were funded and managed by local councils with support from the Commonwealth and as a result, the majority of current SASES facilities are owned by councils and located on council property. Most of these facilities existed before SASES took on the lease so the ages of these buildings are largely unknown.

The same situation exists with properties under commercial lease; the ages of the properties are mostly unknown.

What is known is that there is a disproportionate number of "legacy" facilities that are nearing, at, or past their effective lives. This creates a situation where there will potentially be a significant budget impact as these older facilities require updating or rebuilding to contemporary standards.

SES needs to work towards a situation where facility upgrades occur regularly over years to smooth out budget and project management requirements. This requires comprehensive scheduling; sometimes bringing forward interventions or delaying upgrades until there is sufficient budget capacity to undertake the required works.

4.3 Facility Occupancy

56% of sites occupied by SASES are shared with other agencies. Sharing arrangements can assist in forming and maintaining closer working relationships, but equally can be a source of tension between services. In general, SASES seeks to co-locate with other emergency services agencies where practical.

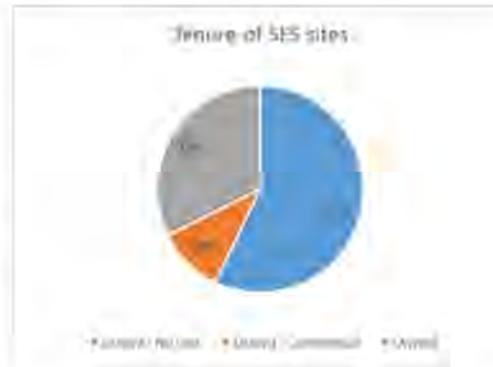
Sharing arrangement	No.	%
Shared CFS	31	40%
Shared CFS & SAAS	5	6%
Shared SAPOL	2	3%
Shared MFS	2	3%
Shared CFS & SAFECOM	1	1%
Shared CFS & Forestry	1	1%
Shared SAAS	1	1%
TOTAL shared	43	56%
Not shared (SES only)	34	44%



4.4 Facility Tenure

SES facilities are distributed over 77 sites across South Australia. Tenure on these sites varies:

- 57% of SASES sites are leased with no annual cost
- 33% of SASES sites are owned by CFS, MFS or the Minister for Emergency Services
- 10% are lease on commercial rates



Sites	Total	Owned		Leased no cost		Leased commercial	
	No.	No.	%	No.	%	No.	%
Active Unit sites	60	22	37%	33	55%	5	8%
Community Response Teams	5			5	100%		
Inactive Unit sites (Mintabie, Wudinna & Onkaparinga)	3			3	100%		
Staff sites (not included elsewhere)	4			3	75%	1	25%
Storage sites	3	1	33%			2	67%
Strategic land holdings (Birdwood & Gawler)	2	2	100%				
TOTAL SASES sites	77	25	33%	44	57%	8	10%

4.4.1 Risks associated with “no cost” leases

“No cost” leases, including “peppercorn” leases are beneficial for SASES in that the agency does not pay for use of the land or facilities on the land other than outgoings associates with utilities and general property maintenance. Over 57% of sites occupied by SASES are “no cost” leases.

The majority of these sites are owned by local councils and are a carry-over from the historic arrangements when councils were responsible for funding and supporting SASES units.

There are a number of risks associated with these arrangements. The likelihood of these risks being realised is increasing as the historic connection between SASES and individual councils becomes weaker over time.

The risk is realised when the no cost arrangements cease or the facilities can no longer be occupied. This could be because the lease expires and is not renewed, or that the condition, size or location of the facilities ceases to be suitable for SASES use and it is not feasible for SASES to redevelop the site.

SASES is faced with a number of challenges when a no-cost lease ceases. SASES has to find:

- A suitable alternative site of approx. 4,500m² site to conduct operations. This can be extremely difficult in areas such as the Adelaide metropolitan area and in larger regional centres. In the last 5 years SASES has had to find alternative sites for both its Eastern Suburbs and Western Adelaide units after the leased council owned facilities reached end of life and councils did not support redevelopment on the existing location.
- Funding for facilities that were previously no-cost. The choice is to either reallocate limited capital funding to purchase new land and/or buildings, or reallocate operating budget to fund new leasing arrangements.

Either way, such a change results in a significant cost increase and major disruption while a suitable site is being identified.

It is conceivable that some units may need to close if suitable alternative locations can't be found. The City of Tea Tree Gully recently sold part of its depot including the local SASES unit which is located on this land parcel to a private business entity. Despite the current lease arrangements continuing under

the new ownership, there is no guarantee that SASES will be able to retain existing lease terms (i.e. peppercorn) or identify a suitable or affordable replacement site if required to relocate at the end of lease.

4.5 Facility Condition

A comprehensive building audit of all SASES units was completed in 2019 to establish an objective picture of current condition, focussing particularly on adequacy of basic facility functionality and amenity in areas such as:

- General site cleanliness/ condition
- Suitability of existing amenities (kitchens, toilets, change rooms)
- Adequacy of storage
- Need for basic building restoration
- Master keying
- Automation of roller doors
- Suitability of training areas

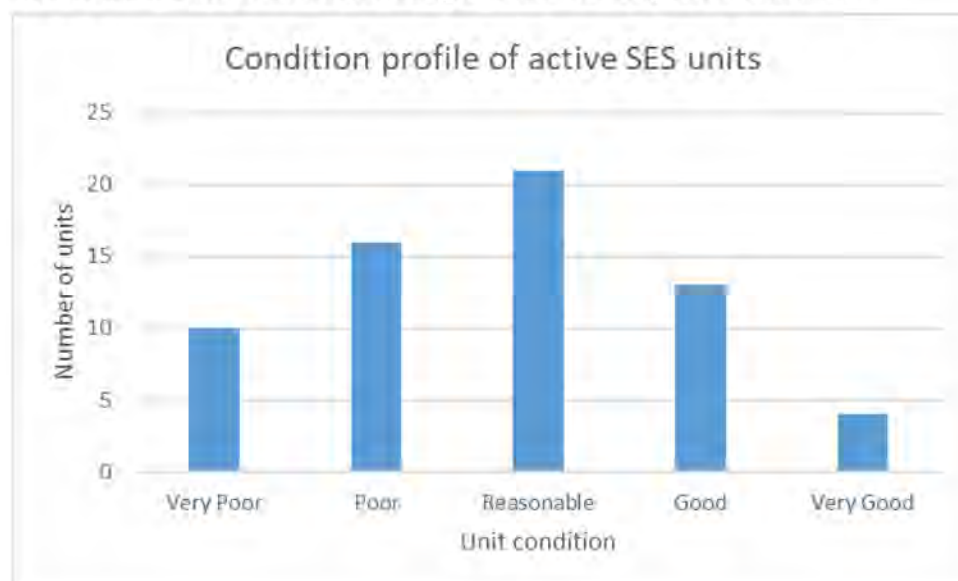
This information, together with subsequent comments from SASES units provided the basis for prioritising small *Project Renew* initiatives for the next 10 years.

The condition audit also provided independent and objective data to support a higher level assessment of overall unit condition which has assisted in prioritising major upgrade works.

Appendix C summarises the overall assessed condition of the 67 SASES units. This overall assessment informs the scheduling of facility rebuilds and upgrades over the next 20 years.

The following chart indicates the number of units against each category of condition.

41% of units were assessed as being in "Poor" or "Very Poor" condition.



5. LOOKING FORWARD

The following sections consider changes that have the potential to shape service requirements into the future.

5.1 Service Gaps

Service gaps exist where there is unmet demand for services. These gaps may exist for historic reasons (i.e. an area has never been well serviced); a result of changing demographics (e.g. ageing population, an increase in the number of residential households, a change in land use); or a change in the fundamental risk environment e.g. associated with more frequent and more severe weather events (Heat, storms and flooding) associated with climate change.

South Australia's planning framework is outlined in the "30-year plan for Greater Adelaide" and the Seven Plans for Regional South Australia. These documents provide a valuable guide to planning and delivering the services and infrastructure required to achieve the forecast development, and hence demographic change within the region.

5.1.1 Greater Adelaide area

The 30-Year Plan for Greater Adelaide provides population growth forecasts and other demographic data for areas within the Greater Adelaide area.

Population growth rates for Greater Adelaide over the next 20 years are projected to average approximately 0.9% per annum. While this percentage appears low, growth in Greater Adelaide is expected to constitute 87% of the State's overall growth, and reflects approximately 244,000 additional people in the area over the next 20 years.

Of particular relevance to SASES are the following projections of growth:

- Northern Adelaide/ Barossa - Projected additional dwellings:
 - Northern Adelaide 67,600 - incorporating Buckland Park and Angle Vale, areas
 - Barossa 46,400 – incorporating Gawler, Willaston, Roseworthy, Two Wells, and Concordia
- Southern Adelaide - Projected additional dwellings 40,500 – incorporating Oaklands Park, Seacombe Gardens, Seaford Rise and Aldinga
- Western Adelaide - Projected additional dwellings 42,560 - incorporating Lefevre Peninsula, Port Adelaide, and West Lakes. Furthermore, trends towards increased high value manufacturing in the Port Adelaide area provide additional justification for greater capacity for provision of technical rescue services in that vicinity.
- Adelaide Hills Projected additional dwellings 13,000 - incorporating Mt Barker and Murray Bridge

Correlating these projected changes with existing SASES unit locations indicates the significant service gaps in the outer northern suburbs (in the vicinity of Gawler or Willaston), the southern suburbs (in the vicinity of Seaford Rise or possibly Aldinga), and the western suburbs (in the vicinity of the Port Adelaide).

A land parcel at Willaston has already been purchased as a strategic landholding for the future establishment of a new SASES unit to service the outer northern suburbs. Strategic land acquisition has also been undertaken at Birdwood with a view to re-establishing the Onkaparinga SASES Unit in a location more central within its response area in the Adelaide Hills.

5.1.2 Regional South Australia

The seven plans for regional South Australia note that there have been significant changes in where people live in regional South Australia, despite overall population numbers remaining relatively static over the past decade. Numbers have declined in the more sparsely populated areas and in settlements with less than 1,000 people (with the exception of coastal communities) while populations of towns with more than 1,000 people have generally grown.

These trends are expected to continue with overall population growth rates for regional South Australia over the next 20 years projected to average approximately 0.5% per annum.

Against this trend small clusters of towns such as Wallaroo, Kadina and Moonta (the Copper Coast) have experienced strong growth and present a compelling case to relocate SASES capability to align

more closely with the growing demand. Of note the Bute SES unit continues to struggle with volunteer numbers (the town and its surrounds has a reported population base of 413 (from 2016 ABS data)) but services a larger geographic area encompassing the copper triangle and received on average 87 callouts a year over the last four years. Transition of the unit from Bute to Wallaroo or Kadina is a logical solution to future service delivery.

SES is also considering acquisition of surplus government land at Victor Harbor for the Victor Harbor-Goolwa Sea Rescue Squadron. Their current facilities are in very poor condition, too small to appropriately accommodate their rescue vessel, and the location is a significant distance from launching facilities. SES capabilities on the South Coast are located at Port Elliot. Given the population projections for Victor Harbour and its immediate surrounds, a shift from the existing location to Victor Harbour is contemplated in the longer term. The surplus land would also be suitable for SASES activities in the future and consideration will be given to ensuring sufficient land is acquired as a strategic landholding for the service.

5.1.2 Marine service gaps

Marine search and rescue in rivers, lakes and the sea is currently undertaken by SASES from 14 locations. Six VMR associations, involving approximately 600 marine volunteers, provide VMR services to an additional 15 locations across the state.

An independent review of marine rescue capabilities was undertaken by Galpins in February 2019 to assess existing marine rescue capabilities within South Australia, and in particular, to identify capability gaps against risk.

The review identified that there are apparent marine rescue capability gaps in four locations, three of which have potential implications for the SASES capital facilities program:

- **Port MacDonnell area**

The closest existing marine rescue capability is located 180km away from Port MacDonnell in Kingston SE. SAPOL responded to 3 marine rescue incidents from January to October 2018 and a local drowning has occurred. The data gathered also shows an increase in boat ramp usage in Port MacDonnell.

- **Streaky Bay area**

There are a number of SASES volunteers based in Streaky Bay that have been trained to conduct marine rescue and two volunteer boats have been accredited by the State Marine Rescue Committee, however these vessels are not built in compliance with 'commercial' standards, have limited operational capabilities.

- **Aldinga/Moana**

Aldinga Beach has experienced 55% population growth in the past 10 years. There have been 6 marine rescue incidents that SAPOL were responded to from January to October 2018 and the closest existing marine rescue capability is located over 25km away at O'Sullivan's Beach.

The other marine capability gap identified is a VMR site (Point Turton). Costs associated with this site are not included in the SASES capital budget and therefore not part of SASES facilities planning.

The independent review of marine rescue capabilities report was considered by the Emergency Management Council (EMC) of Cabinet in August 2019.

EMC noted that SES and SAFECOM would undertake further consultation on the report recommendations. It is however noted that future capital works to address these gaps will be dependent on Government's approval and a commitment to additional funding for the facilities, vessels, tow vehicles, equipment and the ongoing operational costs associated with maintaining a volunteer maritime rescue capability.

5.2 Service challenges

The state's population is ageing at a faster rate than the other Australian states. This, together with population redistribution trends identified above clearly reduce the number of people available to volunteer in small regional communities.

The aging population also tends to result in an increase in the number requests for assistance.

SASES is currently challenged to retain sufficient volunteers to provide a viable service in a number of small regional communities including Cummins, Kimba, Marla, Hawker and Bute. This challenge is largely driven by overall population decline, and a consequential decline in the pool of potential volunteers.

Volunteer proximity to their unit is a significant factor in their satisfaction and morale in the service and impacts on volunteer rates and it is understood that volunteer supply drops at an inverse exponential rate as distance from any given unit facility increases. These factors inform future positioning of facilities to maximise the opportunities to generate a sustainable volunteer workforce.

Demand for SES services is not only driven by population and demographic changes, but also by the inherent risk environment of particular locations. For example, communities located near a watercourse may be exposed to particular risks associated with flooding. The absolute risk for the state is rising due to the increased frequency and severity of extreme weather events possibly associated with climate change. This change is supported by observational data and evidence from the Bureau of Meteorology.

In addition to extreme weather related emergencies, rescue operations and operational support taskings (which are applicable to all areas serviced by SES), the areas identified for significant population growth all have exposure to particular environmental risks with demand implications for SES:

- Northern Adelaide – exposure to extreme heat and flooding risks from South Para and Gawler Rivers
- Western Adelaide - exposure to extreme heat, coastal riverine inundation, subsidence of reclaimed land, coastal inundation and localised flooding along Port River, Brownhill/ Keswick Creek, Patawolonga, and lower Torrens River. The Port Adelaide area is also undergoing significant redevelopment involving creation and development of high value industries. This adds to the overall risk environment.
- Southern Adelaide – exposure to extreme heat, coastal inundation and localised flooding of lower Onkaparinga River.
- Adelaide Hills - exposure to extreme heat, flooding from numerous local creeks, and risks to property and road users associated with fallen trees.

6. SCHEDULE OF FACILITY UPGRADES – NEXT 5 YEARS

Appendix C contains a list of all SASES units showing their assessed overall condition and an indication of when major works will be required over the next 20 years.

The following table provides the prioritised list of facility upgrades scheduled over the next five years.

SASES PRIORITISED FACILITY PROJECTS FOR NEXT 5 YEARS

	Est Cost 5 YR Cost	Year 1 2020-21	Year 2 2021-22	Year 3 2022-23	Year 4 2023-24	Year 5 2024-25	Comments
NORTH							
Copper Coast (Bute)	1,200,000			450,000	750,000		Relocation of Bute
Copper Coast land	386,000			386,000			
Maitland - re-build with CFS on new site	800,000	240,000	560,000				Need to clarify CFS timing
Port Augusta land	350,000			350,000			
Port Augusta - relocation and new build	1,195,000				95,000	1,100,000	
SOUTH							
Bordertown - new sheds	350,000		350,000				Not identified in Project Renew
Keith - rebuild	800,000				800,000		
Metro South rebuild	1,200,000					1,200,000	
Murray Bridge - admin rebuild	150,000		150,000				
Netley - Regional coordination centre (warehouse)	0				****		construct and lease back using existing recurrent funding?
Noarlunga - land	600,000	600,000					
Noarlunga - site works & rebuild	1,500,000	600,000	900,000				
Prospect - relocation and rebuild	1,200,000			1,200,000			Angle Park land - negotiate with MFS
Strathalbyn - land ⁽¹⁾							
Strathalbyn - rebuild	1,200,000	1,000,000	200,000				
Western Adelaide - relocation at end of lease	0				****		construct and lease back using existing recurrent funding?
PROJECT RENEW - PHASE 2 PROJECTS	1,050,000	250,000	50,000	250,000	250,000	250,000	
- PHASE 3 PROJECTS							
NORTH							
Port Broughton - shed	150,000		150,000				Additional bay for shed
Ceduna shed	150,000		150,000				Create additional space for SES equipment - may require SAAS to move
Laura - new training room	150,000				150,000		
Whyalla (Fencing)	70,000				70,000		
SOUTH							
Berri - rebuild sheds	450,000				450,000		
Meningie - new boat shed	55,000	55,000					
TOTAL FACILITIES		2,745,000	2,510,000	2,636,000	2,565,000	2,550,000	

⁽¹⁾ SASES is considering relocation of the Strath unit from its current site to a new location.

It is expected that the majority of the cost of the new land cost will be offset from sale of the old site

POSSIBLE ADDITIONAL FACILITY PROJECTS

Williston - co-location with CFS Region 2 HQ

Dependant on funding

Streaky Bay - rebuild with additional space

Need to clarify CFS priority & timing

Mount Barker - sector consolidation

Awaiting sector directions

POTENTIAL STRATEGIC LAND ACQUISITIONS (subject to approval and funding)

Victor Harbor

VMR and future SES

Seaford/ Moana/ Aldinga

Rapidly developing outer Southern suburbs

Limestone Coast

High risk marine rescue environment

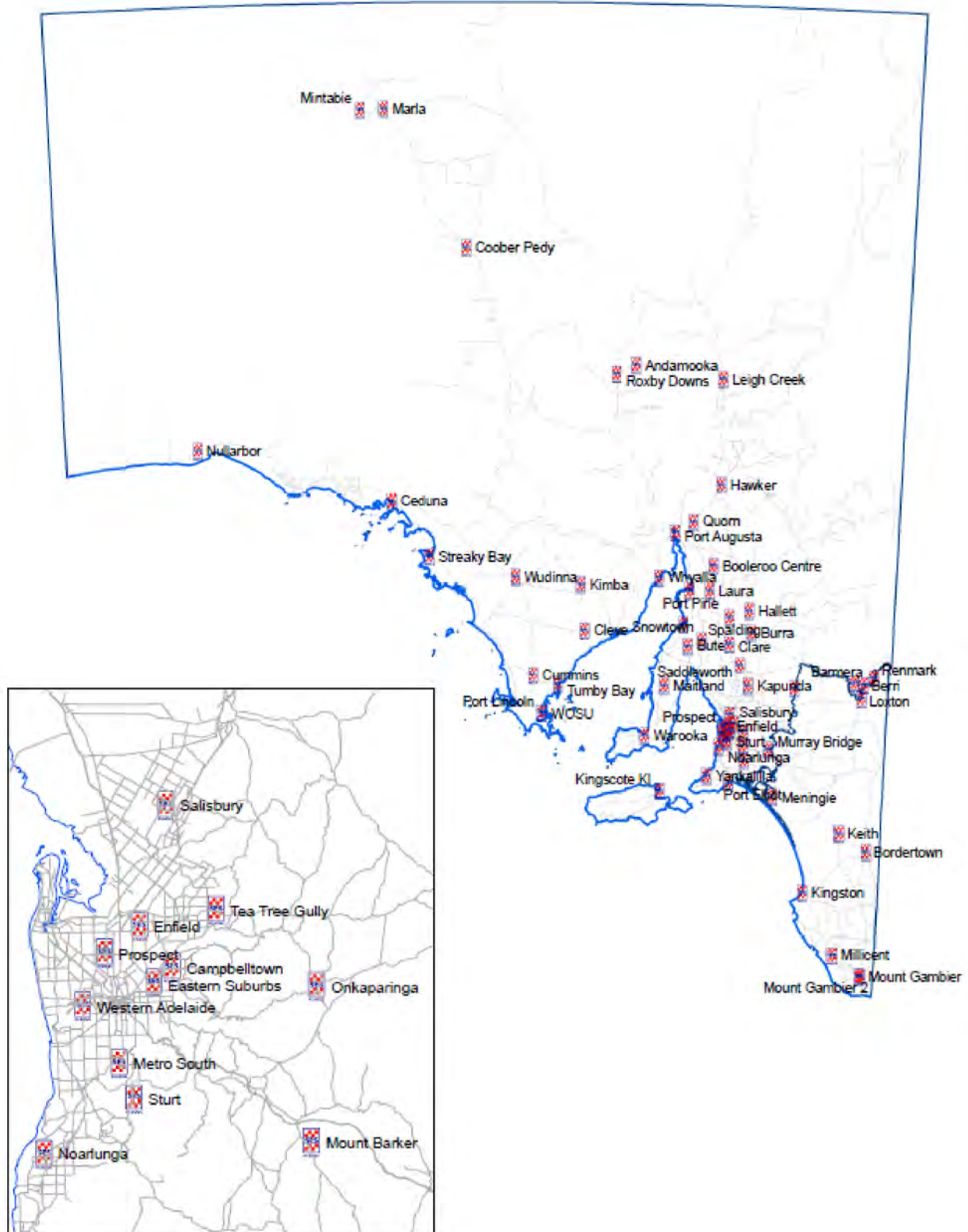
Port Adelaide

Supporting emerging high value manufacturing

Stirling/ Aldgate

APPENDIX A: - MAP OF SASES UNIT LOCATIONS

SES Unit Locations



APPENDIX B: - LIST OF SASES UNITS AND LOCATIONS

Location	Address	Tenure	Shared
NORTH REGION			
Andamooka	Government Road, Andamooka	Owned	Yes, CFS
Booleroo Centre	1 Stephens Street, Booleroo	Owned	Yes, CFS
Burra	12 Smelts Road, Burra	Lease - No Cost	Yes, CFS
Bute	Railway Terrace, Bute	Lease - No Cost	Yes, CFS
Ceduna	31 Poynton Street, Ceduna	Lease - No Cost	Yes, CFS & SAAS
Clare	46 New Road, Clare	Lease - No Cost	Yes, CFS
Cleve	Depot Street, Cleve	Lease - No Cost	No
Cooper Pedy	Allotment 100, McDougal Road, Cooper Pedy	Lease - No Cost	Yes, SAAS
Cummins	29-31 Hayman Drive, Cummins	Lease - No Cost	No
Hallett	Cnr Barrier Highway & Toolangi Road, Hallett	Owned	Yes, CFS
Hawker and District	48 Elder Terrace, Hawker	Lease - No Cost	Yes, CFS
Kapunda	106 Main Street, Kapunda	Lease - No Cost	Yes, CFS
Kimba	8a Cross Street, Kimba	Lease - No Cost	Yes, CFS & SAAS
Laura	55-57 Herbert Street, Laura	Lease - No Cost	Yes, CFS
Leigh Creek	Acacia Road, Leigh Creek	Lease - No Cost	No
Marla	Cockatoo Crescent, Marla	Lease - No Cost	Yes, CFS & SAAS
Maitland	10 Rogers Terrace, Maitland	Lease - No Cost	Yes, CFS
North Ops Support Unit	Short Street, Port Pirie	Owned	No
Port Augusta	32 Woodcock Street, Port Augusta	Lease - No Cost	No
Port Broughton	Bute Road, Port Broughton	Lease - No Cost	No
Port Lincoln	28-32 Matthew Place, Port Lincoln	Owned	Yes, CFS
Port Pirie	1 Hughes Street, Port Pirie	Owned	No
Quorn	Silo Road, Quorn	Owned	Yes, CFS
Roxby Downs	Olympic Way, Roxby Downs	Lease - No Cost	Yes, CFS
Saddleworth and District	1 Charles Street, Saddleworth	Lease - No Cost	Yes, CFS
Snowtown	Lot 51 Lumeah Road, Snowtown	Owned	Yes, SAPOL
Spalding	53 Government Road, Spalding	Lease - No Cost	Yes, CFS
Streaky Bay	38 Montgomerie Terrace, Streaky Bay	Lease - No Cost	Yes, CFS
Tumby Bay	Lot 6, Excell Road, Tumby Bay	Owned	No
Warooka	Cnr Fifth Street & Sturt Bay Road, Warooka	Lease - No Cost	Yes, CFS
West Ops Support Unit	28-32 Matthew Place, Port Lincoln	Owned	Yes, CFS
Whyalla	Keith Street, Whyalla	Owned	No
COMMUNITY RESPONSE TEAMS			
Angorichina CRT		Lease - No Cost	No
Beverley CRT		Lease - No Cost	No
Innaminka CRT		Lease - No Cost	No
Nullarbor CRT	Nullarbor Road House, Eyre Highway, Nullarbor	Lease - No Cost	No
Wirrealpa CRT		Lease - No Cost	No

APPENDIX B: - LIST OF SASES UNITS AND LOCATIONS (CONT.)

Location	Address	Tenure	Shared
SOUTH REGION			
Barmera	79 Tonkin Avenue, Barmera	Lease - No Cost	Yes, CFS
Berri	11 Hughes Street, Berri	Owned	Yes, CFS
Blanchetown	Egerton Street, Blanchetown	Owned	Yes, CFS
Bordertown	2 North Terrace, Bordertown	Owned	Yes, CFS
Campbelltown	137-141 Montacute Road, Campbelltown	Lease - No Cost	No
Central Ops Support Unit	Building 34, Netley Commercial Park, 300 Richmond Road, Netley	Commercial Lease	No
Comm. Engagement Unit	Building 34, Netley Commercial Park, 300 Richmond Road, Netley	Commercial Lease	Share with SES
Eastern Suburbs	19-31 Stephen Street, Norwood	Commercial Lease	No
Enfield	Hoods Road, Northfield	Lease - No Cost	No
Kangaroo Island	16 Acacia Drive, Kingscote	Owned	No
Keith	26 Wynarling Road, Keith	Owned	No
Kingston SE	2 Smiths Lane, Kingston (or East Terrace Kingston)	Lease - No Cost	Yes, CFS & SAAS
Loxton	22 Armstrong Avenue, Loxton	Owned	No
Meningie	1 Allen Street, Meningie	Lease - No Cost	No
Metro South	33 Beagle Terrace, Lynton	Lease - No Cost	No
Millicent	Lot 1 Rendelsham Road, Millicent	Owned	No
Mount Barker	14 Simper Crescent, Mount Barker	Owned	No
Mount Gambier	Jubilee Highway East, Mount Gambier	Lease - No Cost	Yes, CFS & Forrestry
Murray Bridge and District	134 Thomas Street, Murray Bridge	Lease - No Cost	No
Noarlunga	Cnr Lindsay & Brian Roads, Lonsdale	Lease - No Cost	No
Prospect	1 Pedder Crescent, Regency Park	Commercial Lease	No
Renmark and Paringa	129 Eighteenth Street, Renmark	Owned	Yes, MFS
Riverland Ops Support Unit	11 Hughes Street, Berri	Owned	Yes, CFS
Salisbury	1 - 13 The Grove Way, Salisbury Heights	Owned	Yes, MFS
South Coast (Port Elliot)	Elliot Street, Port Elliot	Lease - No Cost	Yes, CFS
State Ops Support Unit	Building 34, Netley Commercial Park, 300 Richmond Road, Netley	Commercial Lease	Share with SES
SE Ops Support Unit	Jubilee Highway East, Mount Gambier	Lease - No Cost	Yes, CFS
Strathalbyn	51 Murray Street, Strathalbyn	Owned	No
Sturt	20 Ackland Hill Road, Coromandel Valley	Owned	Yes, CFS
Tea Tree Gully	118 Tolley Road, St Agnes	Lease - No Cost	No
Western Adelaide	Building 6, Netley Commercial Park, 300 Richmond Road, Netley	Commercial Lease	Share with SES
Yankalilla	2 Arthur Street, Yankalilla	Lease - No Cost	Yes, CFS
INACTIVE UNITS			
Mintabie	Community Centre, Mintabie	Lease - No Cost	Yes, CFS
Onkaparinga	Lenswood CFS	Lease - No Cost	Yes, CFS
Wudinna	Richards Avenue, Wudinna	Lease - No Cost	Yes, CFS & SAAS
STAFF LOCATIONS (where not co-located with units)			
Murray Bridge (CFS)		Lease - No Cost	Yes, CFS
Naracoorte (CFS)		Lease - No Cost	Yes, CFS
Roxby Downs (SAPOL)		Lease - No Cost	Yes, SAPOL
SHQ	60 Wymouth St Adelaide	Commercial Lease	Yes, CFS, & SAFECOM
STORAGE LOCATIONS			
Edinburgh Storage Site	20 Hewitson Road, Edinburgh North	Owned	No
Mt Gambier Storage Site	90 Jubilee Highway West, Mount Gambier	Commercial Lease	No
State Stores (Netley)	300 Richmond Road, Netley Buildings 20A and 20B and Office 21	Commercial Lease	No
STRATEGIC LAND ACQUISITIONS			
Birdwood	34 Onkaparinga Valley Road, Birdwood	Owned	No
Gawler	Lot 1, Gawler Road, Willaston	Owned	No

APPENDIX C: - SASES UNITS - ASSESSED CONDITION AND INDICATIVE TIMEFRAMES FOR ACTION

Location	Assessed Condition	Broad timeframes for action			
NORTH REGION		< 5 years	6 to 10 years	11 to 15 years	16 to 20 years
Andamooka	Reasonable		mid life refresh		
Booleroo Centre	Reasonable		mid life refresh		
Burra	Very Good				mid life refresh
Bute	Very Poor		Relocate, rebuild Copper Coast		
Ceduna	Poor	Mid life refresh, shed extension			
Clare	Good			mid life refresh	
Cleve	Poor		mid life refresh		
Coober Pedy	Reasonable		mid life refresh		
Cummins	Poor	New carport & Verandah			
Hallett	Good			mid life refresh	
Hawker and District	Very Poor	?			
Kapunda	Poor		mid life refresh		
Kimba	Poor		mid life refresh		
Laura	Very Poor	New training/ admin rooms			
Leigh Creek	Reasonable		mid life refresh		
Marla	Poor				
Maitland	Reasonable	Relocate with CFS			
North Ops Support Unit	Reasonable		mid life refresh		
Port Augusta	Very Poor	Relocate to new site			
Port Broughton	Reasonable			mid life refresh	
Port Lincoln	Good			mid life refresh	
Port Pirie	Reasonable		mid life refresh		
Quorn	Reasonable			mid life refresh	
Roxby Downs	Reasonable			mid life refresh	
Saddleworth and District	Poor		mid life refresh		
Snowtown	Very Poor		Rebuild		
Spalding	Poor		mid life refresh		
Streaky Bay	Very Poor	Relocate and rebuild			
Tumby Bay	Good				mid life refresh
Warooka	Reasonable			mid life refresh	
West Ops Support Unit	Good				mid life refresh
Whyalla	Good				mid life refresh

APPENDIX C: - SASES UNITS - ASSESSED CONDITION AND INDICATIVE TIMEFRAMES FOR ACTION (CONT.)

Location	Assessed Condition	Broad timeframes for action			
		< 5 years	6 to 10 years	11 to 15 years	16 to 20 years
SOUTH REGION					
Barmera	Very Poor		Replace admin building		
Berri	Poor	Rebuild vehicle bays			
Blanchetown	Reasonable			mid life refresh	
Bordertown	Reasonable			mid life refresh	
Campbelltown	Very Good				mid life refresh
Central Ops Support Unit	Good				
Comm. Engagement Unit	Good		Move to SHQ		
Eastern Suburbs	Good			mid life refresh	
Enfield	Reasonable		mid life refresh		
Kangaroo Island	Reasonable			mid life refresh	
Keith	Very Poor	Rebuild			
Kingston SE	Good				mid life refresh
Loxton	Very Good				mid life refresh
Meningie	Poor			Rebuild	
Metro South	Poor		Rebuild		
Millicent	Reasonable			mid life refresh	
Mount Barker	Reasonable	Relocate/ rebuild			
Mount Gambier	Reasonable		Relocate/ rebuild		
Murray Bridge and District	Poor	Rebuild admin bldg			
Noarlunga	Poor	Relocate/ rebuild			
Prospect	Very Poor	Relocate/ rebuild			
Renmark and Paringa	Good			mid life refresh	
Riverland Ops Support Unit	Poor				
Salisbury	Very Good				mid life refresh
South Coast (Port Elliot)	Reasonable		mid life refresh		
State Ops Support Unit	Good				
SE Ops Support Unit	Reasonable				
Strathalbyn	Very Poor	Rebuild			
Sturt	Reasonable		Admin/training upgrade		
Tea Tree Gully	Good				
Western Adelaide	Poor	Relocate/ rebuild			
Yankalilla	Poor		Major upgrade		

De Nardi, Donna (SAFECOM)

From:
Sent: Thursday, 11 April 2019 4:39 PM
To: AGD:Minister Wingard
Cc: john.dawkins@parliament.sa.gov.au
Subject: SES Willaston Site
Attachments: 20190411_163324.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

Attention

Minister Wingard

See our attached letter

Regards

Gawler Apex



APEX CLUB OF GAWLER INC.

PO Box 58, Gawler, SA 5118

President :
Secretary :

ABN: 25 288 119 416

1/4/2019

Corey Wingard MP

Minister for Police, Emergency Services & Correctional Services

Minister for Recreation, Sport and Racing

By email: Ministerwingard@sa.gov.au

RE: State Emergency Service

Willaston SA – new SES Site

I am writing to you as the current tenant of the SES Willaston Site. As you would probably be aware, we were granted a lease to use site now owed by the SES.

We, the Gawler Apex Club are a not for profit local service club established in 1951 by a group of community minded individuals. The Gawler Apex Club has had a long and distinguished history of providing service and assistance to the Gawler Community as well as assisting other communities. In recent times the Gawler Apex Club has:

1. Donated to Gawler High School to assist students travel to Cambodia;
2. Donated over to the Packsaddle Progress Association (in NSW) to assist in their regional development;
3. Provided ongoing financial support to the Maree Clinic over
4. Supported the Apex Copper Coast Charity assisting people suffering from cancer;
5. Assisted the One Tree Hill CFS by raising at one of our events.
6. Support the Northern Domestic Violence organisation with storage facilities.

This is in addition to many, many service projects and fundraising activities over the last 68 years. For more information on the Gawler Apex Club go to:

https://www.flickr.com/photos/gawler_history/sets/72157695411228721

Grow – Learn – Make Friends – and have fun – whilst helping others

Additionally, the Apex Club of Gawler provide service to the Gawler Community by hosting and organising the Australia Day Breakfast and Ceremony and the Gawler Carols by candlelight.

We understand that it is not likely that our current lease for the Willaston site will be renewed and that the main shed located on the site will be demolished. Unfortunately, we do not have any alternative location in which we can store our club's equipment and hold meetings.

Until the shed is scheduled to be demolished, we request that the lease continue as 'holding over' until such time as is necessary.

Furthermore, we request that consideration be given to allowing the Gawler Apex Club to:

1. Have continued and ongoing use of the remaining sheds (being the larger and smaller one) located on the site; or alternatively
2. Granting Apex Gawler, a long term lease with respect to approximately 1500m² of some of the balance land on which we could construct new facilities (new shed).

We would be happy to meet with your or your representative to discuss any alternative.

I look forward to your response

Club President

De Nardi, Donna (SAFECOM)

From:
Sent: Friday, 27 July 2018 12:29 PM
To: AGD:Minister Wingard
Subject: State emergency service - Gawler Branch.

Follow Up Flag: Follow up
Flag Status: Completed

Hi,

I'm writing in regards to the prospective SES branch to be made in the Gawler area. It has come to my attention that funding for this branch has not been achieved for this financial year and it is unclear if it will be in future.

Which is why I implore that you take this matter into further consideration for the following reasons. The closest SES unit to Gawler is Salisbury and the next after that is Kapunda and Tea Tree Gully. In an emergency, it is likely that a SES unit would not be able to respond to an emergency that occurs in the Gawler Area. During storms and floods (like wish we have seen many of in the last few years) the Gawler area is hit very hard, being close to flood areas exasperates the importance of having a local emergency unit.

I understand that your government is a new government, and there are other projects that are also important. But I feel if you talk with Dermot Barry & of the SES you will find that the South Australian communities of the Gawler area will greatly benefit from a SES Satellite branch with in that area.

Than you.



**TO MINISTER FOR EMERGENCY SERVICES
FOR CONSIDERATION/SIGNATURE/NOTING**

**RE: EMAIL FROM MR
ESTABLISHMENT OF A GAWLER SES UNIT**

DATED 20 APRIL 2018 RE

ISSUE:

current Deputy Unit Manager, Salisbury SES Unit, sent you an email on 20 April 2018 requesting your support for capital and recurrent funding to enable establishment of a new satellite SES unit at Gawler.

pointed out that the Salisbury Unit is historically one of the three busiest SES units in the state averaging 400-500 requests for assistance each year, and that this workload is expected to increase with the significant current and planned residential developments in the outer northern suburbs.

is a particularly committed and passionate volunteer who has achieved a great deal in a relatively short period for both the SES and the communities he has served. While having been an SES volunteer for just under 12 years

- has served as a Unit Manager for 6 years
- has participated in 8 intrastate and interstate deployments
- is currently a Deputy Unit Manager
- is currently a South Region representative on the SASES Volunteers' Association (SASESVA).

His efforts have been recognised through receipt of:

- an SES 10 year service medal
- Keith Lane Memorial Award (issued by the SASESVA for outstanding contribution and commitment by an individual member to their unit and the SES in general)
- an Emergency Services Medal.

A draft letter addressing concern has been prepared for your response.

In essence, the draft response acknowledges the valuable work performed by the unit and commits to considering the request as the priorities of government and the agency are clarified through the budget process. The draft response does not commit to funding at this time.

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SES analysis of likely future demand changes, supports Mr [redacted] claims. The outer northern suburbs are exposed to significant weather-related risks such as extreme heat and flooding from the South Para and Gawler Rivers. The potential consequences of such extreme weather events are escalating due to the rapid increase in the number of people residing within the risk area.

While funding for a new satellite unit in the outer northern suburbs has not been committed, a considerable amount of preparatory work has already occurred, as follows:

- Discussions with the local council have resulted in strong support for expanding SES services in the area.
- Organisational arrangements have been made within the Salisbury SES Unit to identify key individuals who can support a newly established unit.
- A number of volunteers have already nominated to participate when the unit is established.
- A 4WD ute is available for allocation as the initial quick response vehicle.
- A suitable parcel of surplus government land has been identified in Willaston. (construction of a depot would still be required).



Therefore, many of the organisational arrangements required to establish a unit are in place. Funding to construct a depot, provide other minor equipment and to support ongoing operations is the key obstacle.

An SES discussion paper is attached and identifies areas of Greater Adelaide where increasing demand trends correspond with gaps in SES service capability. Five such areas are highlighted, including the outer northern Adelaide suburbs broadly centred around Gawler/Willaston. Funding support over the next five to seven years to address these service gaps would significantly bolster emergency response capability in a very cost effective way.

I would appreciate the opportunity to talk with you about the paper's findings at a suitable time in the near future.

RECOMMENDATION

1. That you consider the attached draft letter to Mr [redacted] regarding funding for establishment of a new SES unit at Gawler, and
2. That you note the attached SES discussion paper titled "*Opportunities to address unsustainable demand for SES services in the Greater Adelaide area*".

Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 3 / 5 / 2018	Noted by CE 7 / 5 / 2018  Malcolm Jackman CHIEF EXECUTIVE 7 / 5 / 2018	Received by CO 4 / 05 / 2018  Chris Beattie CHIEF OFFICER 4 / 5 / 2018
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Government
of South Australia

RESCUE

TO MINISTER FOR EMERGENCY SERVICES**FOR CONSIDERATION/SIGNATURE****RE: EMAIL REFERRED BY MINISTER KNOLL'S OFFICE FROM
DEPUTY UNIT MANAGER - SALISBURY SES UNIT****ISSUE:**

An email from Deputy Unit Manager, Salisbury SES Unit, has been referred to you from Minister Knoll's office which advocates to Minister Knoll for the establishment of an SES unit at Gawler.

You previously corresponded with Mr when you were first appointed as Minister for Police, Emergency Services and Correctional Services. In that letter you acknowledged his personal contribution for furthering the provision of emergency services to local communities and recognised the great work of Salisbury SES Unit.

You advised that, as a new minister at that time (May 2018), you were unable to commit any additional funding due to only having been in government for a short period of time but that you had already commenced discussions with SES Chief Officer, Chris Beattie, about the needs and priorities of the SES.

Since that correspondence, progress has been made regarding the proposed new Gawler unit, including negotiations with the Town of Gawler Council and the Department of Planning, Transport and Infrastructure. This updated information is provided in the attached draft response to Mr


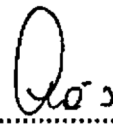
The SES will be engaging with Mr on an ongoing basis to keep him informed of the project's progress.

RECOMMENDATION

1. That you consider the attached draft letter to Mr regarding establishment of a new Gawler SES Unit.

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Contact Officer: Leanne Adams Phone: 0459 838 195 Date: 24 / 09 / 2018	Received by CE / / 2018  per Malcolm Jackman CHIEF EXECUTIVE SAFECOM 27/9/2018	Received by CO 24 / 09 / 2018  Chris Beattie CHIEF OFFICER SASES 27/9/2018
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Hon Corey Wingard MP



**Government
of South Australia**

**Minister for Police,
Emergency Services and
Correctional Services**

**Minister for Recreation,
Sport and Racing**

GPO Box 668
ADELAIDE SA 5001
DX 450

T: (08) 8463 6641
F: (08) 8463 6642

E: MinisterWingard@sa.gov.au

18EMS0036

Mr
Deputy Unit Manager Gawler Satellite
Salisbury SES Unit
PO Box 134
ELIZABETH SA 5112

Dear Mr

Thank you for your email dated 8 August 2018 to the Hon Stephen Knoll MP, regarding the establishment of a State Emergency Service (SES) unit at Gawler. I am responding on behalf of Minister Knoll as the issues raised fall within my portfolio.

Following our previous correspondence on this matter in May of this year, I have had a number of discussions with the SES Chief Officer, Chris Beattie, about the needs and priorities of SES.

Mr Beattie has advised me that there is support within the agency to establish an SES unit at Gawler and a considerable amount of preparatory work has already occurred. Negotiations with the Town of Gawler Council and the Department of Planning, Transport and Infrastructure are presently underway regarding location and resources.

I am assured that relevant personnel from the SES will continue to engage and communicate with you regarding the progress of the proposed unit as plans progress.

Thank you for raising this matter again and for your ongoing commitment to progressing the proposal of an SES unit at Gawler to support and protect the community in that area.

Yours sincerely

A handwritten signature in black ink, appearing to read "Corey Wingard".

Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services

10 / 10 /2018



TO MINISTER FOR EMERGENCY SERVICES
FOR NOTING/ CONSIDERATION/ SIGNING
RE: GAWLER CAR CLUB LAND SALE

ISSUE:

The Department of Planning, Transport and Infrastructure (DPTI) has identified Lot 1 Gawler River Road, Willaston as surplus to its requirements.

Premier and Cabinet Circular PC114 requires that expressions of interest be sought from other government agencies and the relevant local council prior to making surplus government properties available for sale on the open market.

SASES has been actively seeking land in the Gawler/Willaston area to establish a new response capability to meet the rapidly growing demand in the outer northern suburbs.

SASES is now in the final stages of purchasing the surplus DPTI land.

It is understood the Gawler Veteran, Vintage and Classic Vehicle Club (GVVCVC) were in discussion with DPTI with a view to purchasing a portion of this land to construct club rooms.

The GVVCVC are still keen to purchase a portion of the land and believe they had agreement with DPTI on this matter.

Attachment A shows their area of interest.

DISCUSSION:

Purchase of this land by SASES has been agreed by both yourself and the Minister for Transport, Infrastructure and Local Government and Minister for Planning, Hon Stephan Knoll MP, and is consistent with the principles outlined in PC114.

For SASES, the acquisition is strategic in nature from a number of perspectives:

- Operationally there is strong evidence pointing to unsustainable base demand for SES services in the northern growth corridor of Greater Metropolitan Adelaide. SASES is aware of a medium-term imperative to increase its response capability in this area. One key step in establishing increased response capacity is securing suitable premises to operate from.
- The property also provides other medium to longer term benefits for SASES in that it is:
 - strategically located for storage of equipment and consumables required to respond to flooding of the Gawler and Para rivers.
 - large enough for storage of major plant and equipment.

- o ideally located for incident management coordination for the outer northern Adelaide districts.
- o a suitable distance from the current SASES headquarters to be feasible for development as a possible business continuity site for SASES.
- o large enough for other yet to be identified purposes.

It is critical that SASES develop a full masterplan for the site before any consideration is given to subdividing and selling off a significant portion such as that sought by the GVVCVC (38% of the total space available). While the GVVCVC and Town of Gawler (refer 18MES0068) are keen to progress purchase of the land, the needs of government must take priority.



The letter from Ms Luethen MP indicates that GVVCVC understood that there was an "agreement" with DPTI about purchasing the land. The GVVCVC have subsequently been advised that the full land parcel will be transferred to SASES, and that any further negotiations will need to be undertaken with SASES as the new owner.

It is anticipated that a masterplan will be completed by SASES by the end of February 2019. At that time SASES will be in a better position to consider whether part of the site could be deemed "surplus". If that were to happen, SASES would be required under PC114 to seek expressions of interest from other government agencies for the "surplus" part before offering it for sale on the open market.

Given that the property is currently a single allotment, there are numerous matters that would need to be addressed, at considerable cost, to reach a position whereby subdivision and sale were approved.

RECOMMENDATION

1. That you note that the land of interest to the GVVCVC is currently in the process of being transferred to SASES. A decision as to whether a portion of the overall allotment can be declared "surplus" will not be made until a full masterplan is developed for the site.
2. That you consider the attached draft response to the Member for King.

Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 18 / 12 / 2018	Noted by CE 26 / 12 / 2018  Malcolm Jackman CHIEF EXECUTIVE 26 / 12 / 2018	Received by CO / / 2018  Chris Beattie CHIEF OFFICER 19 / 12 / 2018
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**GAWLER VETERAN, VINTAGE AND CLASSIC VEHICLE CLUB AREA OF INTEREST
(MARKED A)**



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TO MINISTER FOR EMERGENCY SERVICES
FOR NOTING/ CONSIDERATION/ SIGNING
RE: GAWLER CAR CLUB LAND SALE

ISSUE:

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SASES has been actively seeking land in the Gawler/Willaston area to establish a new response capability to meet the rapidly growing demand in the outer northern suburbs.

SASES is now in the final stages of purchasing the surplus DPTI land.

It is understood the Gawler Veteran, Vintage and Classic Vehicle Club (GVVCVC) were in discussion with DPTI with a view to purchasing a portion of this land to construct club rooms.

The GVVCVC are still keen to purchase a portion of the land and believe they had agreement with DPTI on this matter.

Attachment A shows their area of interest.

DISCUSSION:

Purchase of this land by SASES has been agreed by both yourself and the Minister for Transport, Infrastructure and Local Government and Minister for Planning, Hon Stephan Knoll MP, and is consistent with the principles outlined in PC114.

For SASES, the acquisition is strategic in nature from a number of perspectives:

- Operationally there is strong evidence pointing to unsustainable base demand for SES services in the northern growth corridor of Greater Metropolitan Adelaide. SASES is aware of a medium-term imperative to increase its response capability in this area. One key step in establishing increased response capacity is securing suitable premises to operate from.
- The property also provides other medium to longer term benefits for SASES in that it is:
 - strategically located for storage of equipment and consumables required to respond to flooding of the Gawler and Para rivers.
 - large enough for storage of major plant and equipment.

- ideally located for incident management coordination for the outer northern Adelaide districts.
- a suitable distance from the current SASES headquarters to be feasible for development as a possible business continuity site for SASES.
- large enough for other yet to be identified purposes.

It is critical that SASES develop a full masterplan for the site before any consideration is given to subdividing and selling off a significant portion such as that sought by the GVVCVC (38% of the total space available). While the GVVCVC and Town of Gawler (refer 18MES0068) are keen to progress purchase of the land, the needs of government must take priority.


The letter from Ms Luethen MP indicates that GVVCVC understood that there was an "agreement" with DPTI about purchasing the land. The GVVCVC have subsequently been advised that the full land parcel will be transferred to SASES, and that any further negotiations will need to be undertaken with SASES as the new owner.

It is anticipated that a masterplan will be completed by SASES by the end of February 2019. At that time SASES will be in a better position to consider whether part of the site could be deemed "surplus". If that were to happen, SASES would be required under PC114 to seek expressions of interest from other government agencies for the "surplus" part before offering it for sale on the open market.

Given that the property is currently a single allotment, there are numerous matters that would need to be addressed, at considerable cost, to reach a position whereby subdivision and sale were approved.

RECOMMENDATION

1. That you note that the land of interest to the GVVCVC is currently in the process of being transferred to SASES. A decision as to whether a portion of the overall allotment can be declared "surplus" will not be made until a full masterplan is developed for the site.
2. That you consider the attached draft response to the Member for King.

Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 18 / 12 / 2018	Noted by CE / / 2018 Malcolm Jackman CHIEF EXECUTIVE / / 2018	Received by CO / / 2018  Chris Beattie CHIEF OFFICER 19 / 12 / 2018
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**GAWLER VETERAN, VINTAGE AND CLASSIC VEHICLE CLUB AREA OF INTEREST
(MARKED A)**



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Ms Paula Luethen MP
Member for King
Parliament of South Australia
Suite 1, Level 1
The Grove Shopping Centre
GOLDEN GROVE SA 5125

Dear Ms Luethen

Thank you for your letter regarding the Gawler Veteran, Vintage and Classic Vehicle Club's (GVVCVC) interest in government owned land in Willaston. As you identified in your email, the land in question is currently in the process of being transferred to the SA State Emergency Service (SASES).

SASES' goals in this regard are to enhance its emergency response capabilities to service the outer northern suburbs of Adelaide. The land in question provides an excellent opportunity to create an emergency management centre that could be a home for an SES volunteer unit, depot for emergency response equipment and consumable stores, and a regional coordination centre servicing SASES emergency management needs for the broader area. Of particular relevance to SASES is the need for volunteer response and coordination of major flood responses stretching from Tanunda and Nuriootpa to the east, through Gawler, Evanston Gardens and Hillier, to Two Wells, Buckland Park and Virginia to the west.

A detailed site masterplan is currently being developed for the site to identify how much of the land area is needed to perform these functions.

I appreciate the level of local support for the GVVCVC and am keen to add my support if possible. However, my highest priority as Minister for Emergency Services is to ensure, to the best of my ability, the safety of individuals, communities and businesses from natural disasters.

As such, I am unable to consider the subdivision of the old Transport Depot at Willaston until a thorough masterplan for the site has been prepared by SASES. I expect that process will be completed by early March 2019.

Again, thank you for raising this matter with me and for your ongoing support for emergency services activities in your area. I will advise you of the outcome in due course.

Yours sincerely

Hon Corey Wingard MP
Minister for Emergency Services

65.

Hon Corey Wingard MP



**Government
of South Australia**

**Minister for Police,
Emergency Services and
Correctional Services**

**Minister for Recreation,
Sport and Racing**

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18EMS0068

Ms Karen Redman
Mayor
Town of Gawler
PO Box 130
GAWLER SA 5118

Dear Ms Redman

Thank you for your letter advising Council support for the SES and Gawler Veteran, Vintage and Classic Vehicle Club interest in government owned land in Willaston.

I am proud of the excellent work the SES does to support individuals and communities in their times of need; even more so that this work is primarily undertaken by community spirited volunteers. Our goal is to support safer communities wherever possible.

I appreciate that the Council share this goal and take their part in progressing all aspects of community safety very seriously. I commend your collaborative and supportive approach to establishing new emergency services facilities in your area.

I am aware that discussions have occurred regarding the land mentioned at the corner of Haines Road and Gawler River Road and that a number of arrangements have been initiated and progressed towards the possible establishment of a new SES facility at this location. Ultimately, this will require an additional funding allocation to SES.

I regret that I am unable to make any firm commitment in relation to funding until later in the year following finalisation of the State Budget.

I understand the land parcel in question is larger than necessary for SES operations. If funding can be made available to establish the new SES facility, I would see no immediate 'in principle' reason why the site could not be shared with community groups such as the GVVCVC. But I may need to revisit that in greater detail in the future.

Again, thank you for raising this matter with me and for your ongoing support for emergency services activities in your area. SES officers will remain in contact with you regarding the outcomes of budget decisions and pathways for moving forward.

Yours sincerely

A handwritten signature in black ink, appearing to read "Corey Wingard".

Hon Corey Wingard MP

Minister for Police, Emergency Services and Correctional Services

21 / 6 / 2018



TO MINISTER FOR EMERGENCY SERVICES

FOR CONSIDERATION/SIGNATURE/NOTING

**RE: LETTER FROM KAREN REDMAN DATED 14 MAY 2018 RE TOWN OF GAWLER
SUPPORT FOR THE SES AND GAWLER VETERAN, VINTAGE AND CLASSIC
VEHICLE CLUB INTEREST ON TRANSPORT OWNED LAND AT WILLASTON**

ISSUE:

C The letter from Town of Gawler Mayor Karen Redman details Council support for the application of un-used DPTI land at the corner of Haines Road and Gawler River Road, Willaston for the establishment of an SES unit and use by the Gawler Veteran, Vintage and Classic Vehicle Club (GVVCVC). (See attached aerial photograph)

The letter confirms that the land is within the "Special Uses Zone, Willaston" and that the Council supports the land uses proposed by the SES and GVVCVC.

Mayor Redman encourages you *"to consider this land as the future home to a Gawler SES Station, and allow the balance of the land to be used by the GVVCVC and other community groups for the benefit of the local community."*

Mr recently sent you an email requesting your support for capital and recurrent funding to enable establishment of a new satellite SES unit in the Gawler/Willaston area. (Refer 18EMS0036)

C SES services for the Gawler area are currently provided from either the Salisbury SES Unit (~26kms SW; 26 mins travel) or Kapunda SES Unit (~33kms NE; 25 mins travel).

- The Salisbury Unit is historically one of the three busiest SES units in the state averaging 400-500 requests for assistance each year. This workload is expected to increase with the significant current and planned residential developments in the outer northern suburbs.
- The Kapunda Unit is a much smaller rural unit averaging approximately 150 requests for assistance per year, but with a very large response area and a broader range of response activities, including road crash rescue and animal rescue.

SES analysis of likely future demand changes for emergency response services has identified the outer northern suburbs are exposed to significant weather related risks such as extreme heat, storm and flooding from the South Para and Gawler Rivers. The potential consequences of such extreme weather events are escalating due to the rapid increase in the number of people residing within the risk area.

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An SES discussion paper is attached and identifies areas of Greater Adelaide where increasing demand trends correspond with gaps in SES service capability. Five such areas are highlighted, including the outer northern Adelaide suburbs broadly centred around Gawler/Willaston. Funding support over the next five to seven years to address these service gaps would significantly bolster emergency response capability in a very cost effective way.

While funding for a new satellite unit in the outer northern suburbs has not been committed, a considerable amount of preparatory work has already occurred.

- Discussions with the local council have resulted in strong support for expanding SES services in the area (confirmed by the letter from Mayor Redman).
- Organisational arrangements have been made within the Salisbury SES Unit to identify key individuals who can support a newly established unit.
- A number of volunteers have already nominated to participate when the unit is established.
- A 4WD ute is available for allocation as the initial quick response vehicle.
- Discussions have commenced with DPTI regarding the identified land package. Preliminary advice is that the land is surplus to DPTI requirements but that DPTI would prefer to sell the land as a single allotment. As the land area is more than required by SES, it may be possible that, following transfer of ownership from DPTI to SES, a portion of the allotment could be leased to the Council for community uses including the GVVCVC. This would be a win-win situation but would need to be the subject of a separate negotiation process. Construction of an SES depot would still be required.



Thus many of the organisational arrangements required to establish a unit are in place or well progressed. Funding to construct a depot, provide other minor equipment and to support ongoing operations remains the key obstacle.

A draft letter in response to Mayor Redman's letter has been prepared for your consideration.

In essence, the draft response acknowledges the valuable work performed by the SES and commends the collaborative and supportive position adopted by the Council. The draft response commits to considering these matters through the State budget process. The draft response does not commit to funding at this time.

RECOMMENDATION

1. That you consider the attached draft letter to Mayor Redman regarding use of surplus DPTI land for establishment of a new Gawler SES Unit and use by the GVVCVC and/or other community groups, and
2. That you note the attached SES discussion paper titled "*Opportunities to address unsustainable demand for SES services in the Greater Adelaide area*".

Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 30 / 5 / 2018	Noted by CE4 / 5 / 2018  Malcolm Jackman CHIEF EXECUTIVE 4 / 6 / 2018	Received by CO 31 / 05 / 2018  Chris Beattie CHIEF OFFICER 1 / 6 / 2018
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TO MINISTER FOR EMERGENCY SERVICES

FOR CONSIDERATION/SIGNATURE/NOTING

**RE: EMAIL FROM
EMERGENCY SERVICE – GAWLER BRANCH**

DATED 27 JULY 2018 RE STATE

ISSUE:

The email from _____ encourages further consideration for funding to establish an SES unit at Gawler.

The email notes the considerable distances from the nearest existing SES units (Salisbury, Kapunda and Tea Tree Gully) and recent storm and flood incidents in the area that justify establishment of a new capability in that area.

Similar correspondence supporting the establishment of a new unit has been received from Mr _____ on 20 April 2018 (refer 18EMS0036), and the Mayor of the Town of Gawler, Ms Karen Redman, on 14 May 2018 (refer 18EMS0068).

As noted in previous briefing notes on this matter, SES services for the Gawler area are currently provided from either the Salisbury SES Unit (~26kms SW; 26 mins travel) or Kapunda SES Unit (~33kms NE; 25 mins travel).

- The Salisbury Unit is historically one of the three busiest SES units in the state averaging 400-500 requests for assistance each year. This workload is expected to increase with the significant current and planned residential developments in the outer northern suburbs.
- The Kapunda Unit is a much smaller rural unit averaging approximately 150 requests for assistance per year, but with a very large response area and a broader range of response activities, including road crash rescue and animal rescue.

SES analysis of likely future demand changes for emergency response services has identified that the outer northern suburbs are exposed to significant weather-related risks, such as extreme heat, storm and flooding from the South Para and Gawler Rivers. The potential consequences of such extreme weather events are escalating due to the rapid increase in the number of people residing within the risk area.

An SES discussion paper (previously provided) identifies areas of Greater Adelaide where increasing demand trends correspond with gaps in SES service capability. Five such areas are highlighted, including the outer northern Adelaide suburbs broadly centred around Gawler/Willaston. Funding support over the next five to seven years to address these service gaps would significantly bolster emergency response capability in a very cost-effective way.

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While funding for a new satellite unit in the outer northern suburbs has not been committed, a considerable amount of preparatory work has already occurred.


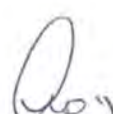
- Discussions with the local council have resulted in strong support for expanding SES services in the area (confirmed by the letter from Mayor Redman).
- Organisational arrangements have been made within the Salisbury SES Unit to identify key individuals who can support a newly established unit.
- A number of volunteers have already nominated to participate when the unit is established.
- A 4WD ute is available for allocation as the initial quick response vehicle.
- Discussions have commenced with DPTI regarding the identified land package (see below). Preliminary advice is that the land is surplus to DPTI requirements, however this needs to be confirmed. Construction of an SES depot would still be required.

Thus many of the organisational arrangements required to establish a unit are in place or well progressed. Funding to construct a depot, provide other minor equipment and to support ongoing operations remains the key obstacle.

A draft letter in response to Mr [redacted] letter has been prepared for your consideration.

RECOMMENDATION

1. That you consider the attached draft letter to Mr [redacted] regarding establishment of a new Gawler SES Unit.

Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 7 / 8 / 2018	Noted by ^{AJ} CE / / 2018  Malcolm Jackman CHIEF EXECUTIVE / / 2018	Received by CO 09 / 08 / 2018  Chris Beattie CHIEF OFFICER 9 / 8 / 2018
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Hon Corey Wingard MP



66

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**Minister for Recreation,
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18EMS0149

Dear Mr

Thank you for your correspondence dated 27 August 2018 regarding the establishment of a new State Emergency Service (SES) unit at Gawler.

I am in full agreement with you about the value SES units contribute to their communities. I recognise the great work done by the team at the Salisbury SES Unit together with local CFS and MFS resources to provide a high level of emergency response to the Gawler area.

In relation to your request to establish a new satellite unit at Gawler, I have had numerous recent discussions with the SES Chief Officer, Chris Beattie, about the needs and priorities of SES. He advises me a considerable amount of preparatory work has already occurred. Negotiations with the Town of Gawler Council and the Department of Planning, Transport and Infrastructure are presently underway regarding location and resources.

I will keep you informed of these negotiations as they progress.

Again, thank you for raising this matter with me.

Yours sincerely

A handwritten signature in black ink, appearing to read "Corey Wj".

Hon Corey Wingard MP

Minister for Police, Emergency Services and Correctional Services

10 September 2018



TO MINISTER FOR EMERGENCY SERVICES

FOR CONSIDERATION/SIGNATURE/NOTING

RE: EMAIL FROM
OF AN SES UNIT IN GAWLER

DATED 27 AUGUST 2018 RE ESTABLISHMENT

ISSUE:

The email from _____ advocates for establish of an SES unit at Gawler.

The email notes the considerable distances from the nearest existing SES units (Salisbury, and Kapunda), the lack of SES presence in the Barossa Valley area and the community safety benefits of increased SES presence in a "strategic location" with reach into many northern urban fringe communities. Mr _____ also notes the benefit of reducing the "non-core" incident workloads from existing local CFS and MFS resources. CFS or MFS resources dispatched to trees on road, flood and storm, or rescue activities are not available for their "core" fire response activities.

Mr _____ is confident that there are sufficient local people who would volunteer for a new SES unit in that area, including current members of the Salisbury SES Unit.

Similar correspondence supporting the establishment of a new unit has been received from Mr _____ on 20 April 2018 (refer 18EMS0036), the Mayor of the Town of Gawler, Ms Karen Redman, on 14 May 2018 (refer 18EMS0068) and Mr _____ on 27 July 2018 (refer 18EMS0127).

SES analysis of likely future demand changes for emergency response services has identified that the outer northern suburbs are exposed to significant weather-related risks, such as extreme heat and storm, and flooding from the South Para and Gawler Rivers. The potential consequences of such extreme weather events are escalating due to the rapid increase in the number of people residing within the risk area.

An SES discussion paper (previously provided) identifies areas of Greater Adelaide where increasing demand trends correspond with gaps in SES service capability. Five such areas are highlighted, including the outer northern Adelaide suburbs broadly centred around Gawler/Willaston. Funding support over the next five to seven years to address these service gaps would significantly bolster emergency response capability in a very cost-effective way.

While funding for a new satellite unit in the outer northern suburbs has not been committed, a considerable amount of preparatory work has already occurred.

- Discussions with the local council have resulted in strong support for expanding SES services in the area (confirmed by the letter from Mayor Redman).

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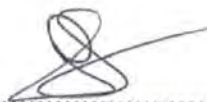
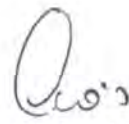
- Organisational arrangements have been made within the Salisbury SES Unit to identify key individuals who can support a newly established unit.
- A number of volunteers have already nominated to participate when the unit is established.
- A 4WD ute is available for allocation as the initial quick response vehicle.
- SES has registered interest with DPTI to purchase a suitable surplus Government land package (see below). Construction of an SES depot would still be required. identified

Thus many of the organisational arrangements required to establish a unit are in place, or well progressed. Funding to construct a depot, provide other minor equipment and to support ongoing operations remains the key obstacle.

A draft letter in response to Mr letter has been prepared for your consideration.

RECOMMENDATION

1. That you consider the attached draft letter to Mr regarding establishment of a new Gawler SES Unit.

Contact Officer: David Carman General Manager Phone: 0429 071 821 Date: 30 / 8 / 2018	Noted by CE 31 / 8 / 2018  Malcolm Jackman CHIEF EXECUTIVE 31 / 8 / 2018	Received by CO 31 / 08 / 2018  Chris Beattie CHIEF OFFICER 31 / 8 / 2018
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De Nardi, Donna (SAFECOM)

From: Camilleri, Mary (SES)
Sent: Friday, 10 July 2020 9:42 AM
To: Camilleri, Mary (SES)
Subject: Wingard, Corey MP 2018 - 18EMS0036 - - Deputy Unit Manager,
Gawler, Satellite Salisbury Unit - re need to establish SES Unit in Gawler - signed
letter (A976612)
Attachments: Wingard, Corey MP 2018 - 18EMS0036 - - Deputy Unit Manager,
Gawler, Satellite Salisbury Unit - re need to establish SES Unit in Gawler - signed
letter.pdf

Camilleri, Mary (SES) has sent you a copy of "Wingard, Corey MP 2018 - 18EMS0036 - - Deputy
Unit Manager, Gawler, Satellite Salisbury Unit - re need to establish SES Unit in Gawler - signed letter" (A976612)
v1.0 from Objective.

Hon Corey Wingard MP



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18EMS0036

Mr
Deputy Unit Manager
Gawler Satellite, Salisbury SES Unit
PO Box 134
ELIZABETH SA 5112

Dear

Thank you for your email congratulating me on my appointment as Minister for Police, Emergency Services and Correctional Services. I consider it an honour to be able to serve the people of South Australia in this way.

Before I respond to the primary matter of your email, I want to acknowledge the excellent contribution that you personally have made to further the provision of emergency services to local communities. I also want to recognise the great work done by the team at the Salisbury SES Unit. The workload is impressive and I assure you that I will do whatever I can to assist you, the unit, and the SES to continue to provide the most effective emergency response possible.

In relation to your request for funding to establish the new satellite unit, I regret that I can't commit to additional funding at this time. You would be aware that we have only just assumed government and are still in the process of determining our first budget. I am sympathetic to the cause and acknowledge the work that has been done in preparation, however it is too early to make commitments.

On a more positive note, I have already commenced discussions with SES Chief Officer, Chris Beattie about the needs and priorities of the SES. As such, I expect that I will be in a better position to fully consider your request later in the year.

Again, thank you for raising these matters with me, and for your ongoing contribution.

Yours sincerely

A handwritten signature in black ink, appearing to read "Corey Wingard".

Hon Corey Wingard MP
Minister for Police, Emergency Services and Correctional Services

12 / 5 / 2018